

Country	Code	Unit	Rate
Australia	AUS\$	1000	166.00
Belgium	BelF	1000	36.36
Canada	Can\$	1000	70.87
France	FFr	1000	166.63
Germany	DM	1000	166.63
Italy	Lira	1000	136.75
Japan	Yen	1000	166.63
Spain	Peseta	1000	166.63
Sweden	Skr	1000	166.63
Switzerland	Sfr	1000	166.63
UK	£	1000	166.63
US	\$	1000	166.63

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

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World News Business Summary

## Algeria calls home envoys from Paris and Tehran

Algeria has recalled its ambassadors from Iran and France, its biggest trading partners, in reaction to criticism of last week's coup. The move came at a week-end in which gunmen killed an Algerian soldier and wounded two policemen. The attack was the first on the security forces since the authorities cancelled elections scheduled to sweep the Islamic Salvation Front to power. Page 4

**Rulers confident**  
Georgia's ruling military council said it was closing in on ousted president Zviad Gamsakhurdia and had taken control of an important town in the west of the country. Page 4

**Developer charged**  
Leading French property developer Christian Pellerin has been charged with financial irregularities. He is the sixth person to be charged over big commissions paid during the purchase and resale of an office block in La Defense, Paris. Page 3

**South Africa arrests**  
South African police have arrested 10 whites in connection with bombings at government buildings and racially integrated schools. Page 3

**Burmese border patrol**  
Burma has deployed more than 70,000 troops on its border with Bangladesh and intensified its search for weapons, Bangladesh defence sources said. Page 3

**Zhelev wins in Bulgaria**  
Reformist Zhelev won Bulgaria's first presidential election, according to unofficial results, ending communist hopes of clinging to a slice of power. Page 2

**Appeal to kidnappers**  
Pope John Paul II appealed to kidnappers to free the seven-year-old son of a Belgian Arab businessman, Farouk Kassas, who was seized last Wednesday on the island of Sardinia. Page 2

**Neo-Nazi held**  
Austrian police arrested four neo-Nazis in connection with a petrol bomb attack which damaged a home for foreign refugees. Rightwing parties push for power. Page 2

**Death sentence upheld**  
Cuba's Council of State upheld a death sentence on an infiltrator from Miami, Diaz Betancourt, 38, was one of three exiles caught last month with arms and explosives. Page 2

**Wandering the outback**  
Nine Asian boat people were still missing in the sweltering north-west Australian outback 18 days after coming ashore on a remote beach. Their boat was believed to have sailed from southern China. Page 2

**US professor shot**  
A US professor, Albert Bloch, was shot dead at a Palestinian university in the Israeli-occupied West Bank. Page 2

**Ulster statement**  
Northern Ireland secretary Peter Brooke is to make a statement to British parliamentarians today about the IRA's murder of seven Protestant workmen in County Tyrone at the weekend. Page 3

**Zimbabwe land warning**  
Commercial farmers in Zimbabwe will have no right of appeal to the High Court over compulsory land acquisitions by the government. Draft legislation provides for a committee to decide how much compensation to pay. Page 4

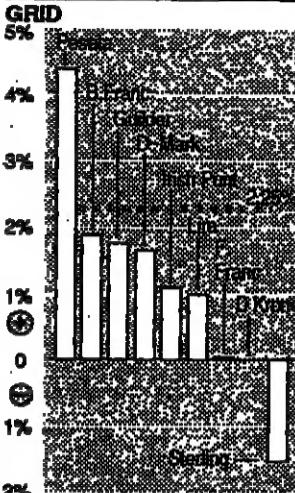
**Dutch cocaine haul**  
Dutch police found 1,700 lbs of cocaine hidden in a cargo of food imports at a Rotterdam warehouse. Page 4

## Russia may flood world aluminium market

Russia's need for hard currency will drive it to maximise aluminium exports this year, adding to turmoil in the depressed world industry. Russia hopes to sell 1m tons, the same as last year when a flood of Russian aluminium caused extensive production cuts in the west and drove prices to their lowest-ever level in real terms. Page 12

**EUROPEAN Monetary System**  
Pressure on sterling eased somewhat during the week as the D-Mark weakened, although the pound remained the weakest currency in the system. The peseta retained its position as the strongest unit. Currencies, Page 23

EMS January 17, 1992



The chart shows the member currencies of the exchange rate mechanism measured against the D-Mark, which is set at 100%. The currencies shown are: D-Mark (100%), French Franc (6.55), Italian Lira (200), Spanish Peseta (166.6), Dutch Guilder (3.6), British Pound (1.6), Swiss Franc (2.0), and the Japanese Yen (166.6).

**MAXWELL Foundation**, based in Liechtenstein, said it was eager to co-operate with investigations into the disappearance of £1.9bn from public companies controlled by the late Robert Maxwell, so far as was compatible with Liechtenstein law. Page 13

**UNITED AIRLINES**, one of the three largest US carriers, warns that its fourth quarter will show the "largest quarterly loss in the company's history", substantially more than the previous largest net loss of \$157m. Page 13

**TURKEY** is seeking to use tax incentives and subsidised bank credit to boost investment and revitalise the economy. Budget proposals envisage growth of 5.5 per cent in 1992, while inflation is to be reduced from its current 70 per cent to 42 per cent. Page 4

**MICROSOFT'S** second quarter net income soared to \$175m, against \$138m in the corresponding period a year ago. Page 15

**EUROPEAN Community** aid to its four poorest members - Spain, Portugal, Ireland and Greece - would double over the next five years under budget proposals broadly agreed by the EC. Page 3

**FRAUD:** European companies are shipping goods to Nigeria for which they will never be paid because of an elaborate fraud involving counterfeit banknotes and US letters of credit. Page 12

**LYONNAISE des Eaux-Dumez**, water distribution and construction group, estimates that net profits fell by up to 20 per cent to FF1.18bn (\$200m) last year, compared with FF1.4bn in 1990. Page 15

**SOUTH AFRICA** is to launch its first Eurobond, possibly later this week. Page 15

## EC unit planned to help avert Brussels 'own goals'

THE European Commission is planning to set up a unit to prevent Brussels scoring damaging "own goals" in an effort to smooth ratification of the treaty on European Union agreed at the Maastricht summit in December.

The unit will seek to ensure that Eurocrats do not produce measures of particular sensitivity in individual member states at moments when they might cause political rows that could disrupt ratification of the treaty. A senior Commission official said the ad hoc grouping would offer advice on the timing of EC measures without attempting to alter their substance.

By David Gardner in Brussels

Senior Commission officials confirm that a range of sensitive measures were then taken off the Brussels agenda until after the summit. These included the decision to prosecute the UK for the England and Wales Milk Marketing Board's attempts to extend its monopoly over the purchase of liquid milk, finally taken just before Christmas.

Plans to extend environmental impact assessment requirements from individual projects to national policies, and a green paper on the liberalisation of postal services, were held over until after this month.

Mr Ripa di Meana acknowledges "that anguish was felt here before Maastricht", adding that "I have to recognise that there are tactical moments when a slackening is requested." He said he was not aware of any new monitoring unit, but reasoned that the pressures on his office not to rock the boat were sufficiently constant that he would not necessarily notice.

## Government buckles under strain of competing aims

# Israel's coalition falls as two parties resign

By Hugh Carnegie in Jerusalem

ISRAEL'S hardline coalition collapsed yesterday, buckling under the strain of its competing aims of entrenching Jewish control over the occupied territories and pursuing peace talks with the Arabs.



Man in the news: Yitzhak Shamir returns home after the government crisis yesterday

The 20-month government of Mr Yitzhak Shamir, prime minister, will formally lose its parliamentary majority tomorrow when yesterday's resignations by two extreme rightwing parties, Tehiya and Moledet, take legal effect. Intense parliamentary manoeuvring, which began last week when the coalition's impending demise became clear, is under way to determine the government's official end.

A general election is widely predicted in May or June, before the scheduled date in November, following a no-confidence vote or an agreement between the main parties on the dissolution of the Knesset. The coalition of right-wing and religious parties, led by Mr Shamir's Likud party, took office in mid-1990 following the fall of a previous coalition between Likud and the Labour party. As in 1990, the coalition collapsed because of deep divisions over Middle East peace policy. Tehiya and Moledet quit because they objected to Likud's willingness to offer a limited form of self-government to the Palestinians in the US-backed talks.

Tehiya and Moledet - the latter espouses the "transfer" of Palestinians out of the occupied territories to render the lands totally Jewish - oppose any self-rule in the West Bank. Continued on Page 12

Arab boycott threat, Page 4

## Major hints early general election still an option

By Ivo Dawney, Political Correspondent

MR JOHN MAJOR yesterday kept open the option of an early general election by signalling that the government was no longer awaiting a "feel good factor" among voters not prepared to stimulate a "short-term, artificial boom" for electoral reasons.

The prime minister used a wide-ranging television interview to stress that the fall in the inflation rate and a rise in the number of job vacancies showed that conditions for a sustained recovery were in place, awaiting only a revival in consumer confidence.

He delivered another strong hint of a possible tax cut in the forthcoming Budget and specifically ruled out plans for an increase in value added tax.

Conceding that confidence was an "intangible factor", he said the slowdown in the world economy had "delayed the speed of recovery that we previously had imagined."

But Mr Major emphasised the government's prudent policies demonstrated its determination to hold down inflation and maintain stable exchange rates.

"To throw away the chance of actually putting all those essential bedrocks of a good economy in place would be absolute folly - and we won't do it," he told Mr David Frost in a confidently delivered 40-minute pre-recorded interview with TV-am.

"And if that means I have to argue in the general election (that) if we put things in place but every aspect of the feel-good factor isn't there, well, so be it."

Mr Major argued that increased public spending and tax cuts were compatible, repeating earlier hints that the Tories will take action to encourage a "capital owning" democracy.

In response, Mr Roy Hattersley, Labour's deputy leader, immediately led a series of opposition counter-attacks on Mr Major, stressing earlier Tory promises that an upturn was on the way.

It is a terrible indictment that having hung on for 18 months hoping that the economy improves, he still has to go to the country without an economy improvement," he said.

Mr Major's comments came amid widespread expectation that Mr Norman Lamont, the chancellor, will announce the date of the Budget in Wednesday's debate on the Autumn Statement on public expenditure.

While Downing Street insists that March 9 remains an option, Treasury officials have indicated that March 10 and 17 are much more likely. Continued on Page 12

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### CONTENTS

#### THE MONDAY INTERVIEW

Mr Yegor Gaidar is the man with the gargantuan task of reshaping the Russian economy. With production in freefall and hyperinflation looming, the deputy prime minister has little time to switch the country to a free-market system. Page 28

Overseas	2-4	Building Contracts	7
Companies	16-17	Businessman's Diary	8
Britain	5	Crossword	28
Companies	16-18	Currencies	23
Arts/Reviews	9	Editorial Comment	10
World Guide	8	International Bonds	17

Russia: The Black Sea fleet becomes a battleground between Moscow and Kiev. Page 2

Europe: EC aid to the four poorest members is set to double. Page 3

Uruguay Round: The final act offers a unique chance. Page 10

Telecommunications: The regulator's last important task - a review of BT's prices. Page 10

Editorial Comment: Electricity: Easing the German pain. Page 10

Anthony Harris: Thinking about a recovery. Page 12

US stock markets: Nasdaq traders keep a pre-dawn date with Europe. Page 15

Financial Diary. Page 8

#### FORTHCOMING FT SURVEYS

16,17	Int'l Capital Markets	16,17	Observer
11	Stock Markets	16	
12	UK Gifts	17	
7	Unit Trusts	19-22	
28	Management	28	
28	Weather	12	

The Citadel Mosque, Cairo.

EGYPT

Tomorrow's survey: see details, right.



## INTERNATIONAL NEWS

Risk of civil war still 'quite real'

## Georgia's rulers vow to crush ex-president

By Leyla Bouillon in Moscow

GEORGIA'S ruling Military Council claimed at the weekend that it would easily crush an attempted comeback by the ousted president, but the acting prime minister admitted that the risk of civil war was still "quite real".

Tass news agency said Mr Zviad Gamsakhurdia, the ex-president, was so desperate for weapons to arm his supporters that he had launched a raid on units of the former Soviet army.

Mr Tengiz Kitovani, one of the guerrilla leaders who helped chase Mr Gamsakhurdia out of Georgia before he returned last Thursday, said that the former leader still had popular support in the western town of Zugdidi - but only 300 armed men to challenge the

council's rule. Mr Tengiz Sigua, the acting prime minister, predicted that Mr Gamsakhurdia would be defeated within a week. He said the council controlled 90 per cent of Georgian territory, but there was still a "quite real" risk of civil war.

Undeterred by the challenges nonetheless, the Military Council, which seized power to end what it described as dictatorial rule by Mr Gamsakhurdia, has launched long-delayed market reforms. It has decreed the privatisation of trade and the service sector from February 1, and a start to handing land over to peasants for the rebirth of private agriculture.

Meanwhile, General Valery Patrikeyev, commander of the Transcaucasus district, which

encompasses Georgia, Armenia and Azerbaijan, said at the weekend that relations with the Georgian leadership had much improved since Mr Gamsakhurdia's fall. He said the council had revoked an earlier parliamentary decision describing the former armed forces as an "occupation army" and armed raids on the Soviet army had significantly decreased.

But he said the armed forces would in no circumstances intervene to help the Military Council defeat Mr Gamsakhurdia. He said interference in the republic's politics would spell catastrophe - as it had in April 1988, when the army killed 88 people in a crackdown on pro-independence demonstrations in the capital Tbilisi.

## Black Sea fleet becomes post-Soviet battleground

By Chrystia Freeland

AFTER more than two centuries of defending the Russian empire and the Soviet Union which succeeded it, the Black Sea fleet has itself become a battleground. From its Sebastopol headquarters, perched on the tip of the Crimean peninsula, the Black Sea fleet has become one of the most fiercely contested standards in the contest over the political shape of what was once the Soviet Union.

Ukraine's campaign to take over the fleet has sparked passionate resistance from Russian leaders and the Soviet Admiralty. Unlike the Baltic republics, which seek the withdrawal of the Soviet "occupation" army, Ukraine has moved steadily to transform the troops on its soil into a Ukrainian national army.

In Sebastopol much more is at stake than the Black Sea fleet's 90,000 personnel, 300 small ships, 45 warships, 28 submarines, and 120 aircraft. The fierce objections to the Ukrainian takeover are a rear-guard effort to preserve some shadow of the Soviet Union by maintaining a united military and bequeathing to the authority of the Commonwealth.

Founded by Catherine the Great in the 18th century, the

fleet is also a touchstone for Russian nationalism and a symbol of Russia's striving to become a world power. It is a proxy for the contested Crimean peninsula, which was only transferred to Ukraine in 1954 and which many Russians would like back.

Fleet press attaché Captain Andrei Graichov is bitter. "They took away our homeland and in its place they gave us an open economic zone," he said. "How can I take an oath to an individual republic? My mother is Ukrainian, my father is Russian: whose people should I serve?"

Captain Graichov's confusion echoes his commander's. Admiral Igor Kasatonov - an ethnic Russian who was only transferred to Ukraine last autumn - would not describe himself as a citizen either of Ukraine or Russia. Instead, he said he was a citizen of the Commonwealth, a classification which has no legal status. Admiral Kasatonov argued that the fleet should not be divided, citing the need to counterbalance the US Sixth Fleet in the Mediterranean. But, while the commanders of the fleet make a point of taking their orders only from Moscow, a slim majority of officers seem

to be swaying towards Kiev, as suggested by the fleet's 75 per cent endorsement of independence in Ukraine's referendum. Sailing through the choppy Sebastopol harbour on a civilian ferry, Volodia, a captain who teaches at one of the city's famed naval academies, says there is a rift between the navy, the army, and the officer corps.

An ethnic Russian, Volodia says he is ready to swear allegiance to Ukraine. Like many of his comrades, he is concerned more about tensions than about politics and feels Ukraine promises greater material security.

The geopolitical and ideological struggle has now been thinly disguised as a quarrel over semantics. On January 12, Russia and Ukraine agreed "strategic forces" should be under central control, but the definition of these is hotly disputed. Western experts say the fleet currently carries no nuclear weapons but can be armed with tactical nuclear missiles now in storage.

Ukraine's endgame is to push the pace of disarmament - all tactical warheads are to be gone by July - and thus qualify for control of a greater part of the fleet.

## Hurd backs Kiev plans to destroy nuclear weapons

By Chrystia Freeland

MR DOUGLAS HURD, the British foreign secretary, yesterday visited Ukraine to discuss the republic's efforts to move to a market economy and its plans to dismantle nuclear weapons on its territory.

Mr Hurd, who was in Kiev, the capital, between trips to Kazakhstan and Russia, arrived at a tense time: Ukraine's relations with other members of the Commonwealth of Independent States have been strained nearly to breaking point by a dispute over the division of the Soviet military. Although Mr Hurd said the issue was not raised in his discussions with the leadership, he said "it would be a pity" if Ukraine left the Commonwealth and urged it to follow the example of the European Community in resolving conflicts between member states through negotiation.

Over the weekend, in the Kazakh capital of Alma Ata, Mr Hurd received assurances from the republic's president that Kazakhstan would join the treaty on non-proliferation of nuclear weapons and intended to become a nuclear-free state. He received similar



Hurd: conflicts should be resolved through talks

destruction of all nuclear weapons on its soil and said Nato countries "will be willing to make what contributions will be necessary to the progress of dismantling nuclear weapons".

Mr Hurd also said he was "encouraged" by the manner in which Ukraine and other republics were negotiating the reduction of conventional forces.

On the economic front, Mr Hurd said Ukraine's application for full membership in the IMF was a priority and should serve as a cornerstone in the republic's efforts to move to a market economy.

In Bonn, Chancellor Helmut Kohl said republics of the former Soviet Union would continue to receive western economic aid only if they convinced the west they were honouring international arms control agreements, Reuters reports.

In an interview published yesterday, Mr Kohl spelled out a link between aid for the CIS and assurances that agreements signed by former Soviet President Mikhail Gorbachev would be honoured.



A German neo-Nazi makes the Nazi salute during a demonstration in Bayreuth last year

## Cresson takes legal action against Le Pen

By William Dawkins in Paris

MRS EDITH CRESSON, French prime minister, has taken legal action against Mr Jean-Marie Le Pen, leader of the extreme right-wing National Front, for allegedly insulting her government.

She has issued an official complaint over a speech in Brittany last week, in which Mr Le Pen called the Socialist administration "a pack of robbers, racketeers and gangsters". Mr Le Pen, who was referring to a police inquiry into Socialist party finances, said over the weekend he stood by his words.

The government's action is believed to be the first of its type. It is based on a 111-year-old law outlawing slander against administrators, on pain of between six days and three months in prison plus a fine of FFfr150 to FFfr50,000 (\$14.814).

Mrs Cresson's attack won support yesterday from some opposition politicians as well as from her own party. "She not only had the right to do it,

but she was right to do it," said Mrs Monique Pelletier, a former government minister and member of the UDF centre-right grouping.

This is the latest skirmish in the political activity building up in France ahead of the March regional elections. The National Front is expected to come out as an important minority, while the respectable right is expected to hold on to its large majority in regional government.

The row comes just as the RPR and the UDF, the two main opposition parties, are making progress in their attempts to form an alliance for the presidential elections, due in 1995. Mr Valéry Giscard d'Estaing, UDF president, and Mr Jacques Chirac, RPR president, agreed at the weekend to speed work on forming a single party of the right.

However, they remained divided on the important issue of how to choose a single presidential candidate, for which post they are fierce rivals.

## Right-wing parties plan push for power

David Marsh on European extremists' high hopes

EUROPE'S expanding far-right parties are preparing a springtime blitz to carry forward their assault on the bastions of political power. Elections in France, Germany and Italy in March and April seem likely to deliver fresh gains for the ultra-right, following successes in Austria, Switzerland and Belgium at the end of last year.

Support for radical parties in the prosperous half of Europe has been fed by problems caused by immigration, high unemployment and housing pressures, as well as by disillusionment with the established parties.

It is a social as well as a political malaise - and it looks unlikely to disappear quickly. "People are rebelling against a world which turns them into mere helpless consumers, and where immigration makes them feel strangers in their own land," according to Mr Michael Stürmer, head of the Stiftung Wissenschaft und Politik, the German government-backed think-tank.

The treaty for European union agreed at the Maastricht summit could in some cases give the right an additional boost when it goes to parliament for ratification this year. The deal is likely to raise hackles among voters concerned about the effects of opening borders and diluting national decision-making.

The exact mix of issues behind increased right-wing strength varies between regions. In Italy, the Lega Lombarda (Lombard League), with its roots in the north, has now spread its organisation across the whole of the country under its energetic leader Mr Umberto Bossi. He suffered a heart attack before Christmas but is now back in action. The party looks set to garner a sizeable protest vote in Italy's general election in April - profiting above all from voters' exasperation with the established parties' squabbling.

Similar protests at bickering by traditional parties were the main reason - with immigration concerns - behind the surge in support for Vlaams Blok, the Flemish nationalist right-wing party, in Belgium's general election in November. In Switzerland and Austria, the radical right has also profited from dissatisfaction with the established government parties to deal with problems like immigration, housing, crime and inflation. The Swiss government recently voiced fears that the rising tide of protest voting could disrupt its efforts to join the EC in the mid-1990s.

In the Netherlands, another well-off country where right-wing resentment has bubbled to the surface, Mr Hans Janmaat, the member of parlia-

ment for the far-right Centre Democrats, cites the Vlaams Blok victory to justify confidence about his own party's prospects. "Our present support level is around 5 per cent, which would give us eight or nine seats in parliament."

Mr Janmaat has done his best to puncture satisfaction in the Dutch parliament about the results of the Maastricht summit, hitting out at "reckless" European integration which threatened to submerge Dutch national interests. The Maastricht accord is looming particularly large in the strategies of right-wing parties in France and Germany. It is in these countries that potential for a right-wing backlash against the EC deal appears greatest. This could severely hamper the traditional role of the Paris and Bonn governments as sponsors of European integration.

In France, Mr Jean-Marie Le Pen, the former paratrooper who heads the National Front (FN), has been shrugging off attacks from Prime Minister Edith Cresson claiming he is an "enemy of democracy".

Opinion pollsters say he stands a good chance of winning the region of Provence-Alpes-Côte d'Azur in his party in the regional elections in March. The FN is fielding candidates in all 22 French regions. Victory for the FN on the Côte d'Azur, which would propel Mr Le Pen to the position of president of the regional council, would give him a prestigious new platform.

The FN is doing well in industrially depressed suburban areas north and west of Paris, and in southern towns, which can be highly exposed to immigration. Mr Le Pen has promised a vigorous campaign against the Maastricht deal, which he complains will lead to a European "super-state" signifying France's "political suicide".

Success on the French Riviera would increase the chances that the established parties on the right will adopt policies similar to Mr Le Pen's to prevent voters turning to the fringes. This could herald a tougher French line in defence of national sovereignty. Mr Alain Peyrefitte, the Gaullist former justice minister, warned pointedly at the end of last year that pressing on towards a "Europe without frontiers" could spark "aggressive nationalism" as a counter-reaction.

In Germany, the last few months have seen a spate of attacks on immigrants by far-right youths, as well as 1980s-style marches by neo-Nazi groups. The Bonn Interior Ministry registered 860 attacks

against foreigners in October, 554 in November and 187 in December. As well as taking aim at the government's failure to lower the inflows of asylum-seekers into Germany, the far right have hit out strongly at the Maastricht accord. In particular, they have lambasted Chancellor Helmut Kohl's assent to monetary union later in the 1990s, which effectively delivers the death sentence for the D-Mark.

The neo-Nazi National Democrats (NPD), the xenophobic German People's party (DVU) and the slightly less extreme Republikaner party are separately fighting the state election in Germany in Schleswig-Holstein on April 5. Mr Bruno Wetzel, one of the DVU's top organisers, promises efforts to combat the abolition of the D-Mark and transfer of sovereignty abroad. "If you mix together strong currencies and weak ones, you give up stability."

After gaining six parliamentary seats in the northern state of Bremen in October, the DVU is confident of passing the 5 per cent hurdle necessary for parliamentary representation in Schleswig-Holstein. In Baden-Württemberg, Mr Günter Deckert, the NPD's national leader, says he believes the NPD together with the Republicans will comfortably exceed the 5 per cent score.

Mr Deckert, a schoolteacher sacked three years ago because of his right-wing tendencies, likes to spend his holidays at Worthing on England's south coast. But he has no great love of foreigners in his own country. The NPD campaigns to send them home, as well as to protect the environment and maintain the sanctity of the D-Mark.

Mr Deckert calls German unification simply "partial" because Germany has not yet won back its former territories in Poland. Somewhat ominously, he claims the NPD is picking up a significant amount of youthful support.

An intensified debate in Germany about the future of the D-Mark will almost automatically lead to the NPD's following, Mr Deckert says. In a remark indicating the political problems which could ensue for Mr Kohl in the event of a full-scale German recession, the NPD leader adds: "Once there are anxieties about the economy, we gain support from middle-aged people, and not just the young."

Additional reporting by William Dawkins in Paris, Robert Graham in Rome, Andrew Hill in Brussels, Ronald van de Krol in Amsterdam and Christopher Forster in Bonn.

## Zhelev wins Bulgarian election

REFORMIST Zhelyu Zhelev won Bulgaria's first presidential election yesterday, according to unofficial results, ending communist hopes of clinging to a slice of power, Reuters reports from Sofia.

His victory consolidates power in the hands of the Union of Democratic Forces (UDF), which now controls the presidency as well as the government. It formed after winning a general election last October. But the margin of victory was relatively narrow in both cases, reflecting the lingering appeal of communist-inspired policies in the Balkan country of 8.5m people.

According to unofficial results which the state news agency BTA said would be confirmed, Mr Zhelev was given about 54 per cent of the vote, edging on Mr Velko Valkov, his rival backed by socialists (former communists) who got about 46 per cent.

## Stolpe admits Stasi links

By Quentin Peel in Bonn

MR MANFRED STOLPE, the Social Democrat prime minister of the German state of Brandenburg, has admitted to more than 30 years of regular and extensive contacts with the Stasi, the former East German state security service - but he denied ever being an informer.

His explanation was published this weekend in the weekly magazine Der Spiegel, at a time when the opening of all the Stasi files from 40 years of Communist rule is leading to almost daily revelations of co-operation by prominent east German citizens.

His action brought both instant but isolated condemnation, including one call for his resignation, and widespread support from all parts of the political spectrum in the former East Germany.

Mr Stolpe, the most senior lay official in the Evangelical Church in his own province since 1982, co-founder of the reformed Social Democrats in

the east, and probably the outstanding political figure to emerge in eastern public life since unification, defended his admission as an attempt to explain how life worked in the Communist state, not to protect himself against criticism.

He already admitted more than a year ago to regular contacts with the Stasi, dealing above all with aspects of church-state relations. The latest publication, an extended excerpt from a book to be published in March, spells out much more detail.

In his article he suggests that the collapse of the Soviet empire, and the rapid reintegration of East Germany into the west, have left the most "consistent anti-Communists, those who opted to wait and see, and those who went into hibernation" as the only victors of the process.

Yet the aim of his own contacts with the authorities, and of other honourable people like him, was "to outwit the Com-

munist state through its own instruments of power".

Mr Stolpe's confession brought defences from fellow churchmen such as Pastor Rainer Eppelmann, now a leading member of the rival Christian Democrats, and senior figures in the SPD. Mr Eppelmann said Mr Stolpe's confession rang true: "There is no logical motive for [him to have been] an informer."

However, the conservative Christian Social Union (CSU) in Bavaria, the sister party of Chancellor Helmut Kohl's Christian Democrats, called for his resignation.

Mr Stolpe's article coincided with a call from President Richard von Weizsäcker, the respected German head of state, for caution to be exercised in the use of the Stasi files. "We must learn to use them carefully and cautiously," he told the Berliner Morgenpost newspaper. "We are talking about the fate of human beings."

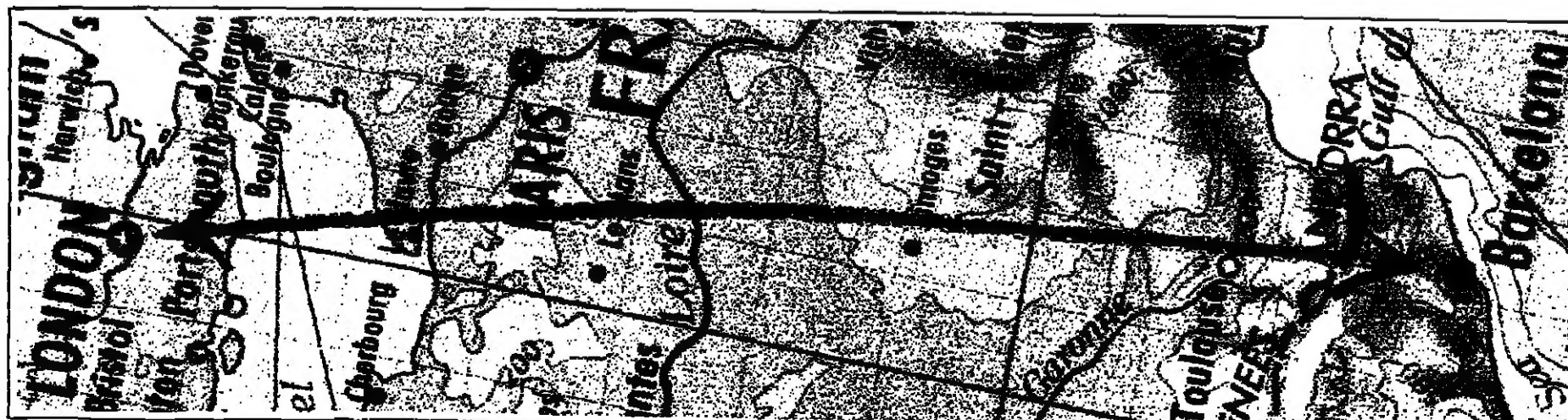
## Serbs defy Croatia's authority

By Laura Silber in Belgrade

SERB leaders from Croatia declared yesterday that the newly independent state no longer had authority on its territory and promised that Serbs would not form part of an independent Croatian state. Mr Goran Hadzic, leader of the self-proclaimed Serb region in eastern Croatia, said: "Serbs from our region, at the price of our lives, will not remain in independent Croatia."

His remarks coincide with tensions in Bosnia-Herzegovina over plans for a referendum on independence there. President Alija Izetbegovic said parliament would approve the proposal this week. The federal military, with substantial munitions and air force industries in Bosnia, opposes the referendum.

Meanwhile, sporadic violations of the latest ceasefire were reported yesterday.



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## EC television ownership rules — a fuzzy picture

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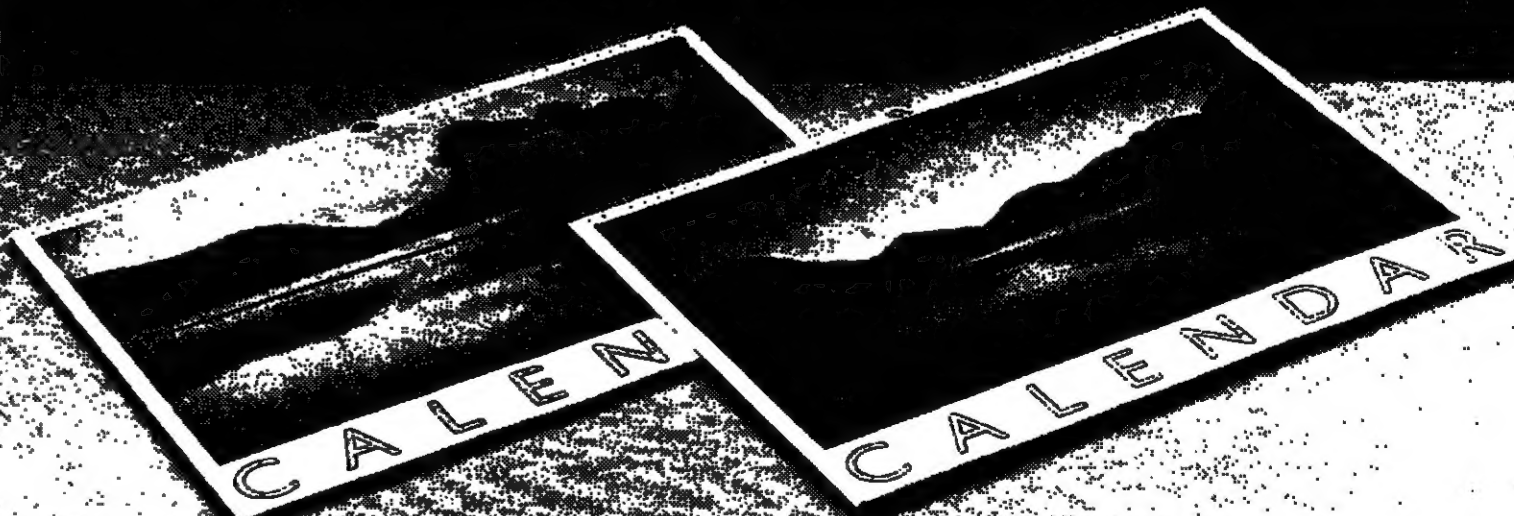
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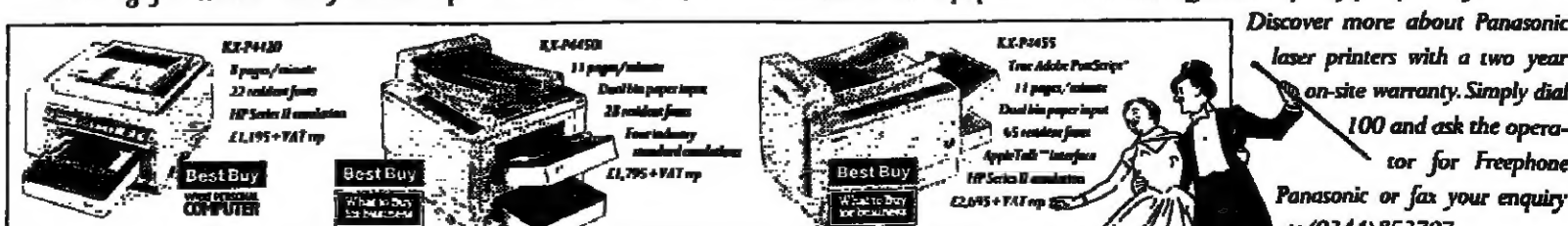


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## INTERNATIONAL NEWS

# Algeria recalls envoys to Paris and Tehran

By Francis Ghiles in Algiers and William Dawkins in Paris

ALGERIA has recalled its ambassadors to Iran and France in response to criticism of last week's coup. It has also asked the Iranian ambassador to Algeria to leave.

The deteriorating ties with the countries - one a leading Middle East ally, the other Algeria's largest trading partner - underlines the uneasy relationship between the new five-member Council of State and the rest of the world.

The move came over a weekend which saw the first reported attack on security forces since the army stepped in and cancelled elections expected to bring the Islamic Salvation Front (FIS) to power.

According to the Algerian news agency, a group of Islamic militants attacked barracks at Sidi Mousa, 45km south of Algiers, on Saturday night. One soldier was killed and two others wounded.

Algeria's decision to recall its ambassadors follows blunt criticism from Iran, and what Algeria's new leaders regard as a patronising and unhelpful response from France.

Iran's sharpest comment came last Thursday, when President Ali Akbar Hashemi Rafsanjani said "Algeria presents a historical test, where the supporters of freedom and democracy failed and are really disgraced." The close ties with Iran go back 11 years, when Algerian diplomats succeeded in convincing the Iranian leadership to release US diplomats who had been held hostage in Tehran for more than 12 months.

Since 1979 Algeria has represented Iranian interests in Washington and in the International Court of Justice in The Hague.

A suggestion by President François Mitterrand of France that Algeria should renew what he called a diplomatic dialogue is regarded by government officials as paternalistic. They also point out that as minister of the interior at the start of the Algerian war of independence in November 1954, he initiated a military campaign that paid little heed to democratic principles.

Reacting to Algeria's decision to recall its Paris ambassador for consultations, Mr Pierre Josa, defence minister, said on French radio he had confidence that Algeria's people would find "the route to progress and democracy".

US officials have backed away from suggestions that Algeria might be producing a nuclear weapon at a secret research centre. Satellite intelligence data had been misinterpreted, they said.

## Cheney rejects new campaign against Iraq

SAUDI ARABIA is urging the US to organise a large covert campaign to help Kurdish and Shia rebels overthrow President Saddam Hussein of Iraq, according to US newspaper reports, writes George Graham in Washington.

The New York Times said Saudi Arabia wanted to provide air support as well as missiles and arms to help rebels against Mr Saddam's helicopters and tanks.

Mr Richard Cheney, US secretary of defence, yesterday described the report as "overblown", arguing that Mr Saddam has no longer posed much of a threat to his neighbours or to the world. "How many American lives is toppling Saddam Hussein worth? My answer to that is not very many," he said in a television interview, adding he believed the Iraqi leader would eventually be ousted.

Mr Lawrence Eagleburger, deputy secretary of state, added: "So long as we maintain the sanctions as we have and our allies have and as the UN has, I do not think he is a danger outside his country."

General Colin Powell, chairman of the US joint chiefs of staff, is reported to have argued that increased US intervention could only be successful if it involved at least a large ground force as that used in Operation Desert Storm.

Saudi officials, according to the New York Times, believe the allies would not have to commit ground troops, but could limit their role to supplying missiles and munitions.

# Harare rules out land appeals to High Court

By Tony Hawkins in Harare

ZIMBABWE'S commercial farmers, facing compulsory land acquisition by government, have been told they will have no right of appeal to the High Court over compensation.

The latest draft of the Land Acquisition Bill, which sets out government proposals, may be opposed by western donors who are likely to tie future aid pledges to a demand that farmers be allowed recourse to the court should they believe compensation to be inadequate.

The government is expected, at a meeting scheduled for mid-February in

Paris, to seek aid pledges of US\$1bn (Z\$71m) required to see it through the next two years of its economic structural adjustment programme.

The draft provides for a six-man compensation committee, chaired by the permanent secretary for agriculture, which will decide how much to pay a farmer whose land is being acquired.

The draft also provides for appeal to the Administrative Court, but this will not have the authority to set aside the committee's decisions, unless the committee has failed to observe the principles laid down in the bill or has awarded excessive compensation.

President Robert Mugabe has promised the bill will come before parliament during its next session, opening towards the end of February.

There has been no official comment from the Commercial Farmers Union, but individual farmers who have seen the draft say it is "as bad, if not worse," than the original.

Ten years ago the government committed itself to resettling 162,000 families by 1985; to date it has relocated fewer than 60,000, and even the govern-

ment-owned media have described some resettlement schemes as a failure.

Farmers are particularly upset at the reported existence of maps targeting farms to be acquired, including some prime tobacco growing areas. Tobacco is the country's leading export, worth more than US\$450m last year.

Compulsory land acquisition is politically popular with the black majority. Political analysts believe Mr Mugabe's ruling Zanu-PF party sees the land bill as its best hope of recapturing grassroots support, which has crumbled over the last year.



MR MARTIN SHIKUKU, interim secretary of Kenya's opposition forum for the Restoration of Democracy (FORD), addressed the country's biggest political rally in two decades at the weekend. About 300,000 demonstrators were urged to vote out President Daniel arap Moi in elections expected later this year.

## Kenyan opposition rally draws huge support

FORD was registered as a party earlier this month after Mr Moi's Kenya African National Union government in December bowed to mounting

international and domestic pressure and switched to pluralism, ending more than two decades of one-party rule. Reuter reports from Nairobi.

## US presses growth strategy on G7 partners

By George Graham

THE US will continue to press its economic partners to sign up for a growth strategy at this week's meeting in the US of finance ministers from the Group of Seven industrial countries. However, Bush administration officials admit they have not yet won over their European counterparts.

After President George Bush and Japanese Prime Minister Kiichi Miyazawa declared in Tokyo earlier this month a strategy for strengthening growth in the world economy, US officials have sought to enlist the support of the European members of the G7 - Germany, France, Italy and the UK.

They say there is greater recognition that their worries about the pattern of world economic growth are justified. "I think there is acceptance of the fact that there is a growth problem," a senior Treasury official said, noting that aggregate growth in the G7 countries was estimated to have been no higher than 1 per cent in 1991, and was forecast at 2 per cent in 1992.

But the official acknowledged that Germany remained reluctant to adopt a formal growth strategy similar to the Tokyo declaration, and that the other European countries were severely constrained in their freedom to act without Germany.

A number of countries don't have much room for manoeuvre, because of the dominating position of the Bundesbank, the D-Mark and Germany," he said.

The US is particularly pleased with the Tokyo communiqué, as it commits Japan to policies designed to promote economic growth through domestic demand and not expanded exports.

Germany, on the other hand, has given priority to the fight against inflation and recently raised its short-term interest rates.

Other European countries, such as France, might have preferred to cut rates, but place greater emphasis on the stability of the European monetary system's current exchange rate parties.

## Arabs may boycott Moscow peace talks

By Tony Walker in Cairo

ARAB states have been asked by the Palestine Liberation Organisation to review their decision to participate in multilateral Middle East peace talks due to be held in Moscow late this month.

This follows a decision by Syria and Lebanon to boycott the talks, aimed at broadening the peace process to include the Middle East states, because of alleged Israeli intransigence.

Mr Yasser Arafat, the PLO leader, said in Tunis yesterday that Arab participation would be discussed in Morocco on Friday at an Arab League session, on Jerusalem.

The US and the former Soviet Union, co-sponsors of the latest attempt to promote Middle East peace, believe a regional forum to discuss such issues as disarmament, water and the environment would promote confidence among participants, including Israel.

Most Arab states, including those from the Gulf and North Africa, had agreed in principle to attend the Moscow session.

Three rounds of bilateral talks between Israel and its immediate neighbours, Jordan, Syria, Lebanon and the Palestinians, have yielded little progress since the meetings began in Madrid last November.

The Palestinians have also been threatening to boycott the Moscow round in protest at US plans to provide up to \$10m (\$2.5m) in loan guarantees to Israel.

Palestinian representatives claim the money will facilitate Jewish settlements in the occupied territories.

● Egypt yesterday halted a planned 30 per cent price rise for butane gas cylinders, in a clear sign of government nervousness over the impact of policies inspired by the International Monetary Fund. The change of heart over gas, used for cooking and heating by most Egyptians, follows strikes against sharp rises in the cost of living. The decision also reflects government concern about public order in the light of Algerian developments.

## Lubbers to scrap S African visit

A PLANNED visit to South Africa next month by Mr Rudolph Lubbers, the Dutch prime minister, is likely to be called off, the Dutch Foreign Ministry said yesterday, Reuter reports from Amsterdam.

Mr Hans van den Broek, Dutch foreign minister, was told during a telephone conversation with Mr Nelson Mandela, the African National Congress leader, that a visit at this time "was not opportune".

An announcement will be made to parliament tomorrow.

## India axes price controls on steel

INDIA has abolished controls on the price of steel, signalling its intention to press ahead with an economic reform programme, writes K K Sharma in New Delhi.

The impact of higher prices will be softened by the lowering of import duties, by 20 to 35 per cent, on a wide range of steel products, including steel melting scrap and billets used by rolling mills.

## Labor poll victory leaves NSW on knife-edge

By Kevin Brown in Sydney

AUSTRALIA'S most populous state, New South Wales, faces increased political instability after a weekend by-election defeat for the governing Liberal/National party coalition.

The opposition Labor party won 55 per cent of the votes cast in the coastal seat of The Entrance, in spite of a strong campaign by Mr Nick Greiner, the state premier, and Mr John Hewson, leader of the coalition at the federal level.

The result leaves Labor and the coalition with 47 seats each in the 99-member state parliament, with the balance of power held by five independents.

It is unlikely to lead to an early state general election because the independents have agreed not to support a vote of no-confidence unless the government proves grossly incompetent or corrupt.

However, the result will increase the government's reliance on the independents and encourage Labor to step up its efforts to force a general election or a parliamentary realignment. The result is also a setback for the coalition at the federal level. This used to see Mr Greiner's government as a launching pad for its campaign to oust Labor from the federal government in Canberra.

The Entrance was one of 49 seats won by the coalition in a NSW state-wide general election in May. Labor took 46 seats, leaving the balance of power in the hands of four independents. The result in The Entrance was declared void after a court challenge by Labor.

## Turkey unveils populist budget to lift economy

By John Murray Brown in Istanbul

TURKEY'S coalition government has announced a populist economic programme in its new budget, using tax incentives and subsidised bank credit to boost investment and revitalise the economy.

The proposals, presented on Saturday by Mr Tansu Ciller, chief economics minister, envisage growth of 5.5 per cent in 1992, compared with about 2 per cent last year. Inflation, now at 70 per cent, is to be brought down to 45 per cent.

Tax exemption for minimum wage earners will be introduced. Tax breaks and cheap credit channelled through development banks will stimulate activity in poorer regions, particularly the Kurdish-speaking south east.

Further tax changes for government securities are planned to attract funds to equity markets.

The government projects a slower real depreciation of the Turkish lira, devaluing against the dollar by 53 per cent in 1992. The average rate for the lira over this year is forecast at 6.332.

The budget also foresees spending of TL207,000bn (\$21.5bn) and revenues of TL176,000bn. This excludes subventions to state enterprises. Short-term borrowings by the Treasury are to be reduced. Rates of withholding tax for government securities will be adjusted, encouraging banks and corporations to invest in longer term paper.

Bills of maturities up to a year will be taxed at 15 per cent. Longer term bills will remain at the 10 per cent level.

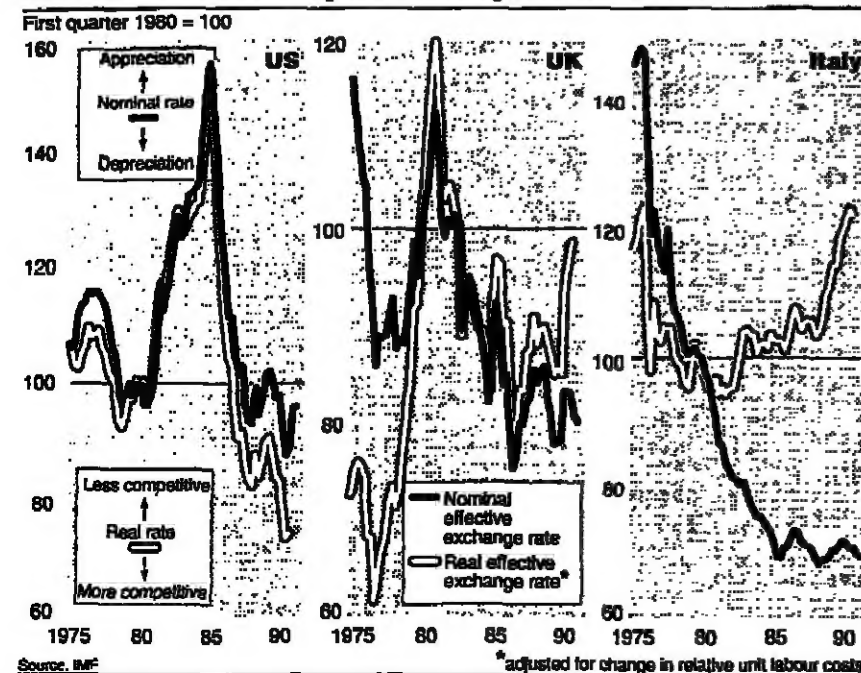
### INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM					
	Consumer prices	Producer prices	Exports	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Exports	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Exports	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Exports	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Exports	Unit labour costs	Real exchange rate	
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	
1986	101.9	98.5	102.0	99.9	77.1	100.8	95.3	101.4	103.3	125.7	99.9	97.5	104.0	104.0	111.3	102.5	97.2	104.5	101.5	101.9	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	
1987	105.6	100.7	104.0	97.5	84.7	101.2	92.5	103.1	100.6	128.9	100.1	95.1	108.0	107.0	128.0	103.9	97.8	107.8	102.1	111.0	103.2	111.8	105.8	102.6	107.7	103.3	118.3	105.9	90.5	
1988	106.9	103.2	107.0	96.4	90.9	102.2	92.5	107.8	98.2	137.4	101.4	95.2	113.0	107.0	126.2	106.8	102.8	111.1	104.3	95.3	118.5	106.8	118.4	106.7	101.9	113.0	113.2	128.2	108.9	
1989	115.2	108.5	110.0	96.1	93.0	105.0	94.2	114.0	96.1	131.3	104.2	96.3	117.0	108.0	122.6	112.8	108.4	115.4	109.5	95.8	124.2	113.1	125.6	112.2	106.2	121.8	116.0	137.2	113.8	
1990	121.5	113.9	114.0	99.2	96.8	108.2	95.7	120.1	98.2	118.1	107.0	101.0	124.0	110.0	126.8	116.4	107.1	120.6	100.6	100.6	131.8	117.5	134.7	120.1	117.1	133.3	125.0	150.1	123.6	
1991	126.5	116.3				111.8					110.7					120.0					140.5					141.2	133.2			
1st qtr 1991	5.3	3.6	3.8	2.9	52.7	3.6	2.8	3.8	1.3	118.0	2.7	2.1	n.a.	2.8	124.2	3.4	0.7	n.a.		101.3	6.8	4.2	7.9	7.2	118.4	8.7	6.3	6.9	10.8	
2nd qtr 1991	4.8	3.4	2.9	2.4		3.1	2.3	4.3	3.0		1.1	2.2	n.a.	3.0		3.2	-0.7	n.a.			6.8	3.9			6.0	6.0	8.5	10.7	107.1	
3rd qtr 1991	3.9	1.9	3.2	2.5		2.1	1.7	3.3	4.0		4.1	2.6	n.a.	4.9		6.4	-1.6	n.a.			6.4	3.1			4.8	5.7	7.8	8.7		
4th qtr 1991	3.0	-0.2				3.2					4.0					2.9					6.1				4.2	5.1				
January 1991	5.7	4.0	4.5	1.8	n.a.	5.8	2.8	1.9	0.0	n.a.	2.8	2.3	8.7	1.8	n.a.	3.5	n.a.	4.8	n.a.	n.a.	6.5	4.2	7.8	n.a.	n.a.	9.0	5.3	9.5	10.8	
February	5.3	3.4	3.6	2.8	n.a.	3.4	2.5	5.4	1.0	n.a.	2.7	2.2	-	2.7	n.a.	3.5	n.a.	-	n.a.	n.a.	6.7	4.2	7.8	n.a.	n.a.	8.5	6.1	11.5	n.a.	
March	4.9	3.2	2.7	2.6	n.a.	3.4	2.6	4.1	3.0	n.a.	2.5	1.8	-	2.8	n.a.	3.2	n.a.	-	n.a.	n.a.	6.6	4.2	8.0	n.a.	n.a.	8.2	6.2	10.5	n.a.	
April	4.9	3.3	2.7	2.4	n.a.	3.0	2.4	4.0	3.0	n.a.	2.8	2.2	8.5	0.9	n.a.	3.2	n.a.	4.2	n.a.	n.a.	6.7	4.0	8.4	n.a.	n.a.	6.4	6.2	9.2	12.5	
May	5.8	3.5	2.5	2.5	n.a.	3.0	2.4	4.0	2.0	n.a.	3.0	2.0	-	4.4	n.a.	3.2	n.a.	-	n.a.	n.a.	6.8	3.8	n.a.	n.a.	n.a.	5.8	6.0	8.3	10.8	
June	4.7	3.5	2.6	2.5	n.a.	3.5	2.2	4.6	4.0	n.a.	3.5	2.3	-	3.6	n.a.	3.3	n.a.	-	n.a.	n.a.	6.9	3.8	n.a.	n.a.	n.a.	5.9	5.8	8.0	8.8	
July	4.4	2.9	3.5	2.2	n.a.	3.4	2.0	1.9	3.0	n.a.	4.4	3.3	6.4	1.8	n.a.	3.4	n.a.	4.3	n.a.	n.a.	6.7	3.8	n.a.	n.a.	n.a.	5.5	5.8	8.0	8.8	
August	3.8	2.0	3.5	2.9	n.a.	3.5	1.9	6.5	5.0	n.a.	4.1	2.7	6.4	n.a.	n.a.	3.0	n.a.	n.a.	n.a.	n.a.	6.3	2.9	n.a.	n.a.	n.a.	4.7	5.7	7.3	7.5	
September	3.4	0.7	2.8	2.5	n.a.	3.0	1.1	2.9	4.0	n.a.	3.9	2.8	-	8.4	n.a.	2.8	n.a.	n.a.	n.a.	n.a.	6.2	2.6	n.a.	n.a.	n.a.	4.1	5.8	7.0	5.7	
October	3.9	0.0	2.9	3.4	n.a.	3.2	0.3	2.8		n.a.	3.5	2.3	-		n.a.	3.1	n.a.	n.a.	n.a.	n.a.	6.1	n.a.	n.a.	n.a.	n.a.	3.7	5.2	8.3	5.5	
November	3.0	-0.5				3.8					4.2	2.5	-		n.a.	3.0	n.a.	n.a.	n.a.	n.a.	6.2	n.a.	n.a.	n.a.	n.a.	6.1	4.3	8.0	8.0	
December	3.1	-0.1				2.9					4.2				n.a.	3.1				n.a.	6.0				n.a.	4.5	6.0			

Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEA from national government and IMF sources. Consumer prices: not seasonally adjusted. Producer prices: not seasonally adjusted. US - finished goods, Japan - manufactured goods, Germany - industrial products, France - intermediate goods, Italy - total producer prices, UK - manufactured products. Exports index: not seasonally adjusted, refers to earnings in manufacturing except France and Italy (wage rates in industry). Hourly except Japan (monthly) and UK (weekly). Unit labour costs: seasonally adjusted, measured in domestic currencies. Germany - mining and manufacturing, other countries - manufacturing industry. Real exchange rate: IMF real effective exchange rate based on relative unit labour costs (non-normalised). A fall in the index indicates improved international competitiveness.

### Do devaluations improve competitiveness?



### Why the case against devaluation is not clear-cut

DEVALUATION has become a dirty word for most British politicians and economists. Witness the dismissal of recent calls for sterling to be realigned within the European exchange rate mechanism as unnecessary, ineffective and counterproductive. But how strong is the economic argument that lurks behind this anti-devaluation rhetoric?

The case against devaluation has three parts: in the short-term, it would lead to higher interest rates and so delay the recovery; sterling is not "over-valued" so there is need to try to boost export competitiveness; and even if sterling were over-valued, the competitiveness gains would quickly disappear.

The first argument is almost certainly true. UK interest rates are high because nervous investors demand a premium over high German rates. Devaluing would further jangle their nerves.

But the jury is still out on whether sterling is over-valued. The UK real exchange rate, the nominal rate adjusted for differences in national price inflation in the traded sector, is broadly in line with its average level over the past two

decades. Yet Britain also has a trade deficit at the bottom of a deep domestic recession. Moreover, the UK's relatively unprofitable manufacturing sector, the main source of traded goods, constitutes a smaller share of gross domestic product than in any other of the six largest industrialised countries except the US.

Of course, the anti-devaluationists can concede that sterling could be over-valued. If so, a real devaluation will be needed to divert output to the traded sector. But this real devaluation cannot be achieved painlessly by changing the nominal exchange rate. Devaluing sterling would merely raise inflation, leaving the real exchange rate unchanged.

It is easy to assert that the benefits of a devaluation would be wiped out by rising prices; but more difficult to demonstrate it. Historical evidence is undermined by a myriad of special factors; international experiments do not compare like with like. But neither source proves the anti-devaluationists' case.

The left-hand chart shows the dollar and real exchange rate using changes in unit labour costs as a proxy for traded

goods prices. These two exchange rates moved together throughout the appreciation and subsequent depreciation of the dollar in the 1980s. Far from fuelling high wage inflation, the nominal depreciation was more than offset by the accompanying real depreciation. Of course, the US is a large and relatively isolated economy. For a small, open economy like Denmark, the gains would be quickly eroded by wage and price inflation. Rising import prices would push up costs, while consumers would pour in to buy cheap non-traded goods and services.

The impact on medium-sized economies such as Italy or the UK should lie somewhere between these extremes, particularly as both the UK and Italy have more inflation-prone labour markets than the US. Yet the depreciation of the lira over the past two decades has been more than offset by higher domestic wage and price inflation, while the relationship between the UK nominal and real exchange rates looks more like that of the US than Italy.

One reason is the very different exchange rate regimes facing sterling and the lira in the 1980s. The Italian real exchange rate started to move in an opposite direction to the nominal rate once Italy joined the ERM, and especially after 1987 when realignments became less frequent. The UK nominal and real rates only moved apart after sterling joined the ERM in 1990. Another reason had a contractionary fiscal policy while their exchange rates were depreciating; but loose Italian fiscal policy reinforced rather than offset the impact of the depreciation on domestic demand.

Whether the response of the UK real exchange rate to a sterling devaluation within the ERM would resemble the Italian or the US experience would depend on whether, unlike in Italy, anti-inflationary credibility could be maintained afterwards. This would depend on whether it was accompanied by creditably tight monetary and fiscal policy, and changes in wage-setting practices. Of course, if sterling is not over-valued then this is all idle speculation.

Edward Balls



## UK NEWS

## CBI SURVEY

## UK retailers fail to achieve boost in sales

By Edward Balls

RETAILERS had a disappointing Christmas and expect sales to fall in January, reversing a six-month rising trend, the Confederation of British Industry reports today.

This gloomy picture of dingy sales and orders among both retailers and wholesalers alike reinforces the view that the unwelcome spending is delaying the upturn.

It stands in sharp contrast to the prime minister's view, restated yesterday, that slow world economic growth is to blame for the imperceptibly slow pace of the recovery.

The evidence from the Confederation of British Industry's latest distributive trades survey suggests that the prime minister's optimism remains at odds with reality.

Mr Nigel Whitaker, chairman of the CBI panel, said that heavy price discounting throughout December did not produce the boost in trade that retailers had hoped for.

"Retailers report that December's sales volumes remained moderately above the already very depressed levels of a year ago," he said.

More worrying for the government, what buying there was to take advantage of the early sale prices appears to be cutting into this month's retail sales. "Retailers expect sales to slip back a little below last year's levels for the first time since June," Mr Whitaker said.

The government remains confident in its forecast of economic recovery. Speaking in an interview with David Frost for TV-am's Frost on Sunday programme, Mr Major claimed that the UK would lead the world economic recovery in 1992.

"We are at a different stage of the cycle from many of our competitor countries and I think we will come out of our difficulties earlier than them," he said.

Mr Tony Blair, Labour's employment spokesman, dismissed Mr Major's claims as "utterly remote from reality."

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## Brooke seeks to continue talks

By Ralph Atkins

MR PETER Brooke, Northern Ireland Secretary, (pictured above) will report to MPs today on the IRA's murder of seven building workers in County Tyrone on Friday.

His decision to make Commons' statement on security in the province follows the arrival yesterday of an extra 500 troops in the province.

Tonight Mr John Major will meet a delegation of Unionist MPs whose anger at the IRA's attempt to start "round table" talks in Northern Ireland.

Mr Brooke is likely to tell MPs that fresh talks before the general election are unlikely. But he will make clear his intention to continue "talks about talks" - if only to ensure communication between government and political parties continues.

He faces a call from the Rev Ian Paisley, leader of the Democratic Unionist Party, to resign for his alleged insensitivity in allowing himself to be persuaded to sing a folk song on Irish television last Friday.

Although Mr Brooke may express regret today, the Northern Ireland Office believes it would have been allowing the IRA to set the agenda if he had withdrawn from the programme.

Ministers said the decision to send extra troops to Northern Ireland was taken before Friday's IRA attack which added to fears about the safety of civilians working for security forces in the province.

Unionists continue to press for intervention of IRA suspects - a measure so far rejected by Mr Brooke.

Concern about security and the continuing failure on political talks have forged cross-party unity at Westminster.

Mr Paddy Ashdown, Liberal Democrat leader, yesterday wrote to the Labour and Conservative parties calling for a non-partisan pact to make clear that, whoever wins the general election, there will be no private deals with either the nationalist or protestant communities.

Similar support for Mr Brooke's efforts has already been offered by Mr Kevin McNamara, Labour's Northern Ireland spokesman.

Guinness Four is to start at the Old Bailey for Mr Justice Turner in September and to last four to six weeks. That action concerns Mr Thomas Ward, a US attorney who was a Guinness non-executive director at the time of the battle for Distillers.

Allowing for appeals, the whole process could last until early next year - seven years after the events which gave rise to the prosecution.

Not all of the non-jury days have been wasted. Many hours have been spent in legal argument which might otherwise have delayed sessions in the presence of the jury.

The prosecution arising from Guinness's bitterly fought 22.7m takeover battle for Distillers in 1986 is not expected to be completed much before the end of this year.

After he has completed Guinness Two, Mr Justice Henry will preside over Guinness Three, in which the defendant is Mr David Mayhew of Casanova, Guinness's broker during the takeover.

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## Nissan UK launches price campaign

By Kevin Done, Motor Industry Correspondent

NISSAN UK, the former distributor of Nissan vehicles in Britain, has launched a price war against Nissan Motor, the Japanese vehicle maker.

Nissan Motor took over direct control of its UK distribution operations on January 1 after removing the franchise from Nissan UK following a prolonged and bitter legal battle.

Nissan UK, the privately-owned company controlled by Mr Octav Botnar, still has considerable stocks of new Nissan vehicles, which it is continuing to sell through its allied AFG chain of dealers.

Nissan UK has started a national advertising campaign offering its base model Nissan Micra for an on-the-road price of £5,595, which it claims is more than £700 less than the cheapest Micra on offer from Nissan Motor in the UK, and up to £1,000 less than some other rival small cars.

It is also offering "special deals and generous part-exchange allowances" in its marketing offensive.

The new Nissan dealer network being set up by Nissan Motor (GB), the Nissan subsidiary established to replace Nissan UK's sales, marketing and distribution operations, is still in the early stage of development. Its first 150 dealers started operations less than three weeks ago.

Nissan Motor has launched its own £20m advertising campaign to restore confidence in the battered franchise, but potential Nissan customers will still face confusion over prices and vehicle equipment levels until Nissan UK's stocks are exhausted.

Nissan Motor is seeking to stop Nissan UK's efforts by preventing it from using the Nissan name and logo in the marketing of Nissan vehicles.

It said that it has written to Nissan UK, AFG, and former Nissan UK dealers giving them seven days to confirm that:

● all signs displaying the Nissan name and logo are removed from dealerships and other premises;

● signs are removed where they relate to the sale of second-hand vehicles when the vehicles are not Nissans; and

● the Nissan name will no longer be used in advertisements or publications for sales or service suggesting that these services are coming from authorized suppliers.

Mr Akio Sumitomo, Nissan Motor (GB)'s managing director, said the action was necessary to "protect Nissan's name and reputation".

Nissan Motor (GB) said it was aiming to increase its dealer network from 150 at present to 400-450 by the end of 1992. It is seeking to sell 70,000 cars and 6,000 light commercial vehicles this year, with the aim of raising car sales to 150,000 in 1995. The UK new car market is forecast to be 1.75m this year.

To achieve these targets it must greatly increase its penetration of the UK company-car market. Nissan Motor (GB) said it was planning to sell 10,000 vehicles to the fleet market this year. In the long term it hopes to raise its share of the UK new car market to 10 per cent from 4 per cent.

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## MANAGEMENT

## Why the kissing has got to stop

Managers are trained to believe that clichés about national characteristics are as misleading as they are pernicious.

But it may just be that the old caricature of Latin races as highly-sexed contains a spark of truth. Sexual harassment at work has caused such a headache for French employers and their staff that the government has recently seen fit to act.

Véronique Nélertz, state secretary for women's rights and daily life, is planning to introduce new penalties in the spring parliamentary session. These will come on top of criminal sanctions due to come into effect shortly, which will make sexual harassment a crime in French law for the first time.

According to a survey of 1,900 people, commissioned from Louis Harris by the government at the end of last year, the problem is growing fast. One-in-five French citizens of both sexes have encountered sexual harassment at work, up from 7 per cent in 1984. Blackmail, repeated advances and obscene language were the most common problems.

Nélertz aims to strike a balance between giving victims protection and avoiding what she sees as the excessive regulation in the US, where the mere creation of a "hostile environment" is punishable. As an illustration of French attitudes to sex at work, the judge Clarence Thomas saga in the US was met with general indifference in France. The public takes little or no interest in the sexual habits of public figures, whether they are business people, judges or politicians.

Demonstrations of personal sexuality are in some ways less controversial in France than in the US or the UK. But France's reluctance to take the boundaries between acceptable and unacceptable conduct is changing. The criminal penalty against harassment, agreed by the French parliament last summer, sets a fine of up to FF100,000 (£10,000) plus up to a year in prison for anyone who "abuses the authority conferred on them by their position, uses pressure to obtain favours of a sexual nature".



Veronique Nélertz: penalties

general ideas into law, describing the offence as "a word, gesture, attitude or behaviour by a hierarchical superior with a view to compel an employee to respond to a solicitation of a sexual nature".

Employers would be obliged to establish in-house rules against harassment and would be forbidden from discriminating against victims or witnesses or resorting to other means to hush up cases. Often the "victim" is more punished than the person guilty of harassment, says Nélertz.

What is most striking about the new rules - and what sets France apart from other countries - is that they apply only to harassment by superiors and offer no remedy for people who are abused in this way by colleagues or inferiors.

It could be that harassment by colleagues is too widespread in France to be controlled by legislation. "I do not say there is not sexual harassment between colleagues, but when there is no link of power or economic dependence, the woman or man being harassed can defend themselves," Nélertz told a French newspaper. She added: "We must not get up with the excesses of the US, where the slightest glance can be misinterpreted".

The latest proposals put this

William Dawkins

Henry Casley calls it the "Quest for Quality" and as Southern Electric's managing director, he has been pursuing it with all the enthusiasm and zeal of an Arthurian knight.

Casley's determination to follow a quality improvement programme at the regional electricity company is based on common sense and pragmatism - and significantly not on a management consultant's blueprint.

Satisfied customers mean a satisfactorily profitable business, he says. He firmly rejects the notion that improving quality means higher costs.

"In our view, quality is really getting it right first time, identifying what a customer wants and then making sure the customer gets it. Quality is productivity and efficiency by a much more acceptable name."

When it was privatised in December 1990, Southern inherited a huge business franchise covering 16,500 square kilometres with more than 2.5m customers, 8,900 employees and an annual turnover of about £1.6bn.

But the prospect of privatisation had already provided the crucial catalyst for change. The roots of Southern's quality programme go back five years to when the company's management embarked upon a drive to become the most successful of all the - then - area electricity boards.

As part of this effort, the business was reorganised into six operating divisions, each led by a divisional manager and management team. These new teams were asked to come up with proposals for overcoming problems - like staff attitudes and images - which had been identified as "obstacles to success". What emerged was a plan for team building and team briefings which started in February 1987.

By the autumn of 1990, Casley says the company had "reached a stage when we were ready for the next leap forward". He had become convinced that improving the quality of service provided to customers - internal as well as external - was the next challenge.

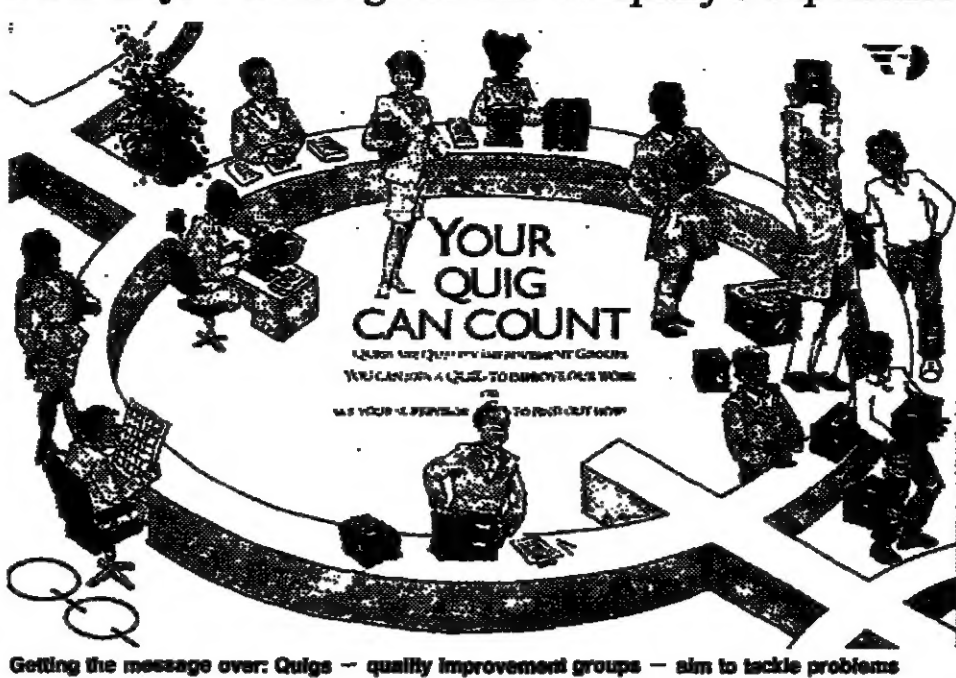
In September that year, Casley contacted all 900 team briefers inviting them to ask their teams to name the two or three things "that drive our customers crazy". The response was overwhelming.

"It was obvious that people were bursting at the seams to do something," says Casley. He was then able to announce that in response to the suggestions,

## Customer care

## Plugged into the quality circuit

Paul Taylor investigates one company's experience



Getting the message over: Quigs - quality improvement groups - aim to tackle problems

a "quality manager" would be appointed, a quality improvement programme would be adopted and the company would seek registration with Marketing Quality Assurance, the independent UK body which assesses and designates compliance with BS 5750-type quality standards for marketing, sales and customer service activities.

Casley believes strongly that it is important that the work force "own the quality programme" rather than having it imposed on them from either above or outside.

At the start of December 1990, Edward Hyams, one of Southern's field managers, was appointed quality director. He reported directly to the managing director, makes regular presentations to the executive, and attends the monthly management meeting which always has quality on agenda.

Casley said he decided to seek MQA registration because its approach was "practical, sane, sensible and realistic". Adopting this route provided a framework for the quality programme while Casley exploited an existing friendship with Southern California Edison, the US electric utility, to provide a benchmark and role model.

MQA conducted an initial assessment - asking searching questions about Southern's systems and procedures - an experience Casley describes as like "holding up a mirror to expose the holes". But it was up to Southern to plan and execute its own quality improvement programme.

The "master plan" for the project remains the company's 48-page quality manual which embodies the "mission" or "ultimate quality goal". This aims to ensure that all Southern Electric employees work together to provide a quality service which:

- is profitable
- satisfies our customers
- we are proud to present.

Wall posters and Quest for Quality leaflets introducing the programme carried the mission message while employees were encouraged to join or set up self-organising committees like Quigs - Quality Improvement Groups - to tackle problems affecting quality.

To ensure the message got through, there were presentations to all managers and employees on quality, a corporate quality video and articles in the staff newspaper which is sent to everyone's home. Meanwhile the quality management department produced a set of customer service guidelines.

So how were customers made aware of Southern's quality drive? Among measures adopted to improve the quality of customer service, telephone bureau operators answering customer calls now give their names and, on a sampling basis, customers are called back afterwards to find out if they are satisfied with the

results. Service engineers use their mobile telephones to tell customers if they will be late for an appointment.

At the same time, Southern has successfully managed to better the nine guaranteed service standards which Ofwat, the industry regulator, imposes on the privatised regionals. For example, the regulator requires that customers be given two days' notice of disconnection for maintenance but Southern gives a full week.

The company monitors and scrutinises its compliance with the externally imposed standards and with its own 39 business indicators. "Unless an organisation keeps score, it does not know whether it is succeeding," says Casley.

Southern also draws up a comparative league table for its six divisions. "People are very competitive and quality is about being competitive as well," says Casley. Each month a performance report is presented to the management meeting.

Casley has no doubt the quality programme has produced gains, although he emphasises that it is a continuing process. Nevertheless, Southern can already claim some real successes. Symbolising the progress so far, the company was recently presented with only the second registration certificate issued by MQA.

Henry Casley is particularly proud of the comment made by MQA's six assessors who spent a week at Southern preparing their final report: "The considerable progress evidenced by the initial assessment carried out by MQA in April 91 appeared to be the result of considerable effective effort by Southern electric directors, management and staff at all levels in the organisation, who displayed a high level of commitment to Southern Electric and its quest for quality," the assessors said.

Casley believes that Southern's continuing quest will provide real benefits for customers and shareholders alike, and ensure his company stays competitive in an increasingly deregulated market.

"We are pursuing quality for a good business reason," he says. "People unite behind quality, it is very proactive. It sounds a bit tough but you can use quality as the key driver within the organisation because it brings the people who provide the service face to face with the real world - with what the customer wants."

## In line but out of step

At British Telecom there are 5,000, at Philips 1,000 at BP. All over the country, middle managers are being laid off. Those who still have jobs face challenges through new information technology, quality programmes and fashionable flat management structures.

Yet you would not know it from talking to them. In a survey of the middle ranks of British management, some 80 per cent say future restructuring would pose no threat to their jobs and 75 per cent confidently expected to remain as managers for their entire careers.

The survey, published today by the British Institute of Management, shows middle managers to be an optimistic lot: three quarters were expecting a promotion shortly, and not one of the 1,000 asked saw demotion as likely.

Almost none of the managers expected their jobs to be changed markedly by trends towards sub-contracting or greater use of computers. By far the biggest change in work practices was expected to come through Total Quality Management, but even in this area, two thirds of middle managers expected no change.

These replies are sharply out of line with the responses given to the same questions by the employers. Most of them said that middle managers would be bearing a greater burden in the future, but that the work would be done differently, with more emphasis on teams. Pay would increasingly be tied to performance, they said. Employers also expected middle managers to become generalists rather than specialists. As work practices changed, they would no longer be line managers but would start managing specific projects.

The report urges managers to keep their skills up to date, to put emphasis on team work and to press for more career guidance.

"The Future of Middle Management by Malcolm Whitley, B.I.M. Tel: 0536 204222.

Lucy Kellaway

## CONSTRUCTION CONTRACTS

## Roundhill incinerator facility

TAYLOR WOODROW, together with American-based incineration specialist Dorr-Oliver, and GBE Environmental, has been awarded a £15m turnkey project to build a sludge incinerator facility for Severn Trent Water.

Taylor Woodrow's northern construction company will provide all civil engineering and project management skills required for the Roundhill

incinerator project in the west Midlands, with Dorr-Oliver contributing the incineration technology and GBE Environmental the flue-gas cleaning expertise.

Located near Stourbridge, the Roundhill plant is one of a new round of orders for fluidised-bed incineration facilities due to be placed by water companies throughout the UK this year.

## £40m workload for Willmott Dixon

WILLMOTT DIXON companies have won contracts worth in excess of £40m.

Willmott Dixon Symes has been awarded contracts valued at £11.7m. They are: a £2.4m contract at Hammsmith Hospital for a PACS x-ray unit; a £5.6m extension and refurbishment to 105 Piccadilly, London W1; a Grade II listed building, for Haslemere Estates; and a £2.7m library extension at the Institute of Education in Woburn Square, London WC1.

Nine contracts have been awarded to Willmott Dixon

Housing, including a £9m residential development for Victoria Park Housing Association at Parkmer Street, London E2. Other new contracts being carried out from the company's Bedfordshire headquarters are: a £2.2m contract for flats and houses for Notting Hill Housing Trust at Uxbridge Road, Southall and a £1.6m scheme for Network Housing Association in Willesden.

Willmott Dixon Housing's workload includes a £2m contract to design and build houses and flats for Samuel

Work is due to begin on site in the spring and is scheduled for completion at the end of 1993.

Taylor Woodrow is also undertaking water-related projects throughout northern England, including construction of a sewage treatment works at Blackburn Meadows near Sheffield, for which the first stage was successfully commissioned last December.

Lewis Housing Trust in New Romney, Kent; a £732,000 block of flats for Threshold Housing Association at Shipka Road, Balham; and a £576,000 contract for Chichester Diocesan Housing Association at Hove. Willmott Dixon Design & Build is currently working on three contracts valued at more than £4m. They include a distribution depot, valued at £1.8m, for Franchom Property Limited at Rochester and a £1.5m swimming pool and sports complex at the Buryingham Club in London.

works. Extensive cement grouting of old mine workings will be carried out prior to construction.

The contract will begin in late January and is due for completion in January 1994.

The building will contain wards, an out-patients department, laboratories and administration accommodation. It will have a steel frame and will be clad in brick. External work includes landscaping and car parking.

The South Manchester Health Authority has placed a contract for an integrated thoracic medicine unit at Wythenshawe Hospital in Manchester.

The building will contain wards, an out-patients department, laboratories and administration accommodation. It will have a steel frame and will be clad in brick. External work includes landscaping and car parking.

Advocates. Both projects are expected to commence towards the end of January and they are both scheduled for completion in 1993.

## Flood alleviation scheme

M.J. GLEESON GROUP'S Scottish construction division starts 1992 with the award of two contracts together worth £4.7m.

In Glasgow, Gleeson is to undertake the £3m construction of a 3.5 kilometres relief sewer between Giffnock and Broomley involving some 800 metres of tunnelling.

For Strathclyde Regional Council, the scheme is expected

to alleviate flooding from the River Cart.

In Edinburgh, Gleeson will extend the Mackenzie Building in historic Old Assembly Close at a cost of £1.7m to provide more space for the Faculty of Advocates.

Both projects are expected to commence towards the end of January and they are both scheduled for completion in 1993.

## APPOINTMENTS

## Financial moves

John Holmes, once head of one of the City's biggest integrated securities operations at Morgan Grenfell Securities, has returned to basics: the small institutional broking business of Credit Lyonnais Laing.

For the French-owned broking firm, Holmes is a significant catch; his move underlines CLL's progress over the past year (market share in UK equities has risen by around half though it is still modest). For Holmes, the move represents a return to what he considers his main strengths - research and sales. From today he is heading the firm's 25-strong institutional sales team.

Having become a managing director of another integrated broker in London - Morgan Stanley - after the demise of Morgan Grenfell Securities, Holmes left to start an agency broking firm with Peter Quince, former head of James Capel, last year. That, though,

came to nothing because of the pair's inability to attract enough research and sales "stars" from other houses.

"We did raise enough capital," Holmes says. "Sadly, in the current economic conditions very few people were prepared to take the risk and start up in business themselves."

Alan Parsonson, md of PROVIDENCE CAPITAL FUND MANAGERS, is also appointed broker operations director of Providence Capital. Janis Anderson is appointed a director of GROSVENOR Venture Managers.

Hugh Dumas is appointed director of marketing-funds and Chris Mason director of commodity indexed transactions.

Julian Entwistle and Richard Jolley are appointed directors of SAMUEL MONTAGU & Co. Jeff Anderson is promoted to md of SCHRODER Leasing.

Even if Sir Charles Powell himself has not forgotten how many directorships he has taken on in recent months, almost everyone else must have done so. The latest batch for Margaret Thatcher's foreign policy supremo who moved to the private sector with a vengeance in the middle of last year was announced yesterday - three of them.

Sir Charles, who became a director of Jardine Matheson last August, is now spreading himself liberally around the globe. Mandarin Oriental, the luxury hotel operator, Dairy Farm, the food retailer and manufacturer, and Hong Kong Land are all, we are told, in receipt of his services.

## Insurance moves

WINDSOR Insurance Brokers, which has been expanding since a management shake-up last May, has recruited a team of professional indemnity brokers.

John Knott, Chris Wright, Simon Lakey, Andy Erit and Paul Cipriani are joining Windsor from Alfred Blackmore, also a leader in this area. Windsor, which derives about 25 per cent of its revenues from broking insurance in the sports industry, has been seeking to diversify under the leadership of Mike Eagles, the chief executive who joined from Citicorp last year.

The group has reduced staff numbers sharply - down to around 180 compared with 250 last year - but has increased its presence in both reinsurance and life and pensions.

John Grant is appointed general representative of the UK branch of ASSICURAZIONI GENERALI; Terence Linnegar becomes secretary/chief accountant.

Norval Bryson is appointed joint deputy chief executive and joins the board of SCOTTISH PROVIDENT. BAIN CLARKSON has appointed Terry Clark and Robert Dean as directors of the special risks division and Paul Crook and Stephen Adams directors of the marine and energy division.

Charles Thompson is a director and deputy chief executive of SCOTTISH MUTUAL ASSURANCE. John Hodges is deputy chairman and Bryan Ferguson md of CAMOMILE Underwriting Agencies.

## CONTRACTS &amp; TENDERS

## INVITATION FOR TENDER

IONIAN AND POPULAR BANK OF GREECE S.A. is interested to purchase a software package for the needs of the Treasury Department and the Dealing Room.

Relative information and terms/conditions of participation in the tender can be obtained by interested parties (or their representatives) from the following address.

IONIAN AND POPULAR BANK OF GREECE S.A. PURCHASING DEPARTMENT 39, Panepistimiou Street - Athens 102 43 - Greece Tel: 30-1-324 6523, Fax: 30-1-323 4502

All proposals must be submitted at the above address by 1230 on the 21st of February 1992.

## IONIAN BANK

## TENDER FOR THE CONSTRUCTION OF CRUISE FROM MIDDLE EAST GULF PORTS TO KARACHI

CRUISE FROM MIDDLE EAST GULF PORTS TO KARACHI. A Government of Pakistan Enterprise, invites offers for transportation of Cruise Oil from Middle East Gulf Ports to Karachi, Pakistan under a Contract of Affreightment. The period of the Contract of Affreightment will be one year from 1st April 1992 to 31st March 1993. Total quantity to be transported during the period will be 1.5 million metric tons +/- 10% in cargo lots of 50,000 to 75,000 metric tons at Companies' discretion may attach the tender documents, copy of C/A and detailed terms and conditions on request of US\$ 5,000 in fee form of Pay Order or Bank Draft drawn in favour of National Tender Co. (Pvt.) Ltd., Karachi. The tender documents will be available from any of the following offices, on working days up to 13th February 1992.

1. Chief Executive National Tender Co. (Pvt.) Ltd. 3rd Floor, PSCS Building 14-17, Khan Road, Karachi.
2. Regional Representative Pakistan National Shipping Corporation 24th Floor, 21-West Street, New York, N.Y. 10005.
3. Regional Representative Pakistan National Shipping Corporation 17-17A Gloucester Road West Cliff, Hong Kong.
4. Regional Representative Pakistan National Shipping Corporation 14-14A, Khan Road Karachi-Pakistan.

The last date for submission of the tender bids is 18th February 1992 at 10.00 hours. Late bids will not be considered.

## LEGAL NOTICES

## HEADLEY FLOWERS LIMITED (IN RECEIVERSHIP)

NOTICE IS HEREBY GIVEN, pursuant to section 86(3) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Court, 9 Greyfriars Road, Reading RG1 1JG at 10.30 am on Thursday, 26 January 1992 for the purposes of having laid before it a copy of the report prepared by the Administrative Receiver under Section 84 of the said Act. The meeting may, if it thinks fit, establish a committee to supervise the liquidation conferred on creditors' committee by or under the Act.

Creditors are only entitled to vote if:

- (a) they have delivered to me at the address shown below, no later than 1000 hours on Wednesday, 20 January 1992, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 5.11 of the Insolvency Rules 1986, and

(b) there has been lodged with me any proof which the creditor intends to be used on his claim.

Please note that the original proof signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies (including faxed copies) are not acceptable.

Date: 13 January 1992  
J M Ingle  
Joint Administrative Receiver

Address to which proofs should be delivered:  
J M Ingle, Court, 9 Greyfriars Road, Reading, Berkshire RG1 1JG

## ART GALLERIES

WORLD OF DRAWINGS AND WATER-COLOURS Park Lane Hotel, Piccadilly, W1 2-30 January, 11am-5pm (7pm last two days) 071-491 8800.

## COMMERCIAL PROPERTY

Appears every Friday in the Financial Times. For details of our 1992 advertising rates and future surveys, please contact:

PETER SHIELD on 071 873 3284

or by fax on 071 873 3064.



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Telephone: 0562 24000 Fax: 0562 24000







ARTS

ARCHITECTURE

# New life for old buildings

Colin Amery discusses the Georgian Group's plans

Change at the expense of character in England's smaller towns was the theme of a symposium held in London last week under the auspices of the Georgian Group. The Group has spent the last two years carrying out photographic surveys of market towns with the object of presenting a clear picture of their architectural condition as they cope with the arrival of by-passes, shopping malls, supermarkets and businesses.

The fruit of these photographic labours can be seen in an exhibition, *The Future of the English Town* sponsored by the Department of the Environment and the Monument Trust. The exhibition, which will travel, can currently be seen at The Nash Room, 12, Carlton House Terrace, London, SW1 until February 9 (10am to 5pm Monday to Saturday).

Naturally you would expect an outfit like the Georgian Group to be concerned with conservation and preservation, but the Group has recently effectively widened its concerns to cover planning and the architectural debate. It was something of a breakthrough to have at the symposium the incumbent President of the Royal Institute of British Architects, Richard MacCormack, who spoke effectively to the gathered conservation officers about new buildings.

It was John Fidler, the head of architecture and conservation at English Heritage, who presented the facts about the state of protection of historic towns. Although developers may feel otherwise, it is worth noting that there are only 439,000 listed buildings in England and some 1,500 conservation areas. The total number of listed buildings represents only six per cent of the whole national building stock. As Fidler very wisely said, these listed buildings represent a finite cultural resource, and one that cannot be placed in a museum. In each of the 961 recognised historic towns in England we see a palimpsest of the nation's history. As three listed

buildings a week are quite legally demolished it can be seen how vulnerable our historic towns are. At this particular time it is the edges of towns that are easily eroded for car parks, supermarkets and roads.

So often it is the multi-storey car park that delivers the coup de grace to the historic town but there are also more subtle threats. The decline of residential occupancy at the centres of small and large towns causes considerable loss and damage. There are many provincial towns where the betting shop, the building society and the estate agent are practically the only occupants - and the estate agents are waning fast.

There is one project which is not well enough known that is trying to do something to increase residential occupancy in town centres. The 'Living over the Shop' project funded by the Joseph Rowntree Foundation and the Department of the Environment aims to encourage the residential use of vacant space above shops. It was a change in the law in the 1988 Housing Act that made it possible for Housing Associations to own part-commercial property. This important change means that owners of commercial properties with vacant upper floors can now grant business tenancies to housing associations which will allow vacant possession to return to the owner by a specific date. The Project offers an information service to local authorities and owners and is working closely with the Housing Corporation.

A pioneer project will open soon in Stamford, Lincolnshire where four upper stories of a 1790 listed building, which have been empty for 20 years, will be let through a housing association as studios for single people on the local authority housing waiting list. One small change in the law; one benevolent charity and some lateral thinking, shows how a small start can be made to rejuvenate historic town centres.

We are at the end of a decade of market led redevelopment and the symposium concluded that now is a good time to stand back and consider the best ways of achieving a solution to the deteriorating condition of town and city centres. Is it true that the state of our cities is a direct result of the rural bias of the planning system? There are also a multitude of organisations for the protection and preservation of the countryside but, as a speaker from the Civic Trust said, "there is no Council for the Protection of Urban England." Urban England is not an image that comforts any Englishman abroad in the way that he dreams of the Cotswolds when he is in the Sahara. Is anti-urban sentiment so strong in England that there is no intellectual impulse behind the whole subject of urban design?



Cheltenham happily accommodates its shopping mall

# The spontaneity of 'Cher Poupoule'

Writing letters was almost as much a part of Poulenc's life as composing music. "He wrote," said his great friend, exact contemporary and recital partner, the singer Pierre Bernac, "with disconcerting speed, and his style was as alive, personal, unpredictable and spontaneous as his conversation". And one might add, as his music.

Not unnaturally his friends were eager for letters from their "cher Poupoule". Even when he was doing little more than provide charming entertainment, his music was never impersonal or pretentious. After 1938, when he underwent some kind of mystical experience at Rocamadour (which led to the choral *Épîtres de la Vierge*), he wrote on a deeper level not always recognised because he so blithely ignored current fashions. The impudent cheerfulness of the earlier years, however, was not banished.

The letters here printed, most satisfyingly translated and edited, with admirable notes, by Sidney Buckland, continues a project started by the singer Winifred Radford, who knew Bernac and Poulenc well. In 1967 a smaller selection edited by Hélène de Wendel was published in Paris. This is now out of print. Mrs Buckland has added many unpublished letters, increasing the total from 224 to 350, restoring passages formerly omitted. Soon after Poulenc's death it was understandable that some references to his private life should be cut out, less so that passages should disappear in which he endearingly described the pleasure his new wife gave him. Like many artists, Poulenc was inclined to prefer his latest work above all the others. He was not always right, but the childish enthusiasm was part of the man.

The private disclosures hold little joy for the purist. He confided in certain friends, male and female, with unaffected frankness and candour. A young mechanic, Raymond, became his driver and his lover, and remained (with his wife) as a valued part of Poulenc's entourage at Nohay in Touraine. Later there was a young man from the Midi called Lucien who caused much emotional distress, increasing to breakdown-point when Lucien died of tuberculosis. At this stage Poulenc's grief became so obsessive as to draw a sharp but dignified rebuke from the long-suffering Bernac, as always "counselor and conscience".

These friendships (later still there was Louis, a dashing regular Army sergeant) were, whether they knew it or not, intimately bound up with the composition of various works - "Raymond was like a secret", as Poulenc put it, of the opera *Les Femmes de Trévis* and of the Eluard cantata *Figure humaine*; Lucien of the *Stabat Mater* and the *Dialogues des Carmélites*; and Louis of the *Cordeau* opera *La Voix humaine*. In 1946 Poulenc had a daughter, whose mother was a friend of many years' standing.

Mostly, but by no means solely, in letters to Bernac, observations about music and musicians are many and fascinating. Poulenc's generosity to younger colleagues is striking. His appreciation of two composers of very different stamp, Messiaen and Boulez, is genuine if qualified (it did not necessarily extend to their acolytes). There is a surprising reaction to a usually admired senior figure, Paul Dukas, whose influence on Messiaen Poulenc found "irritating". "Saint-Saëns's method could

guide a Ravel, for example. But what Dukas uses is a method based on other methods." He preferred Prokofiev to Shostakovich, whom he likened to "Brahms: everywhere and all the time". In the background there is the wise, benign figure of Darius Milhaud and the less positive, sympathy-demanding form of Henri Sauguet.

Prompt as he was to express pleasure in his own music, he waited urgently for the opinion of friends he trusted (Bernac most of all). When Charles Koechlin, his former and greatly respected teacher, compared the new ballet *Les animaux modifiés* unfavourably with the much earlier *Les Biches*, Poulenc was hurt. Judging from the concert suite, Koechlin surely had a point. *Les Biches*, so successful in blending near-pastiche with "modern" (1924) sophistication and sympathy, so disarmingly, insidiously tuneful and yet so sad, is a small-scale masterpiece which in its own kind Poulenc could not surpass (it needs the rowdy chorus parts, not often I think done in the theatre, to be included in the *Discographie* of Monte Carlo and Prêtre/Philharmonia recordings).

There is plenty about singing, singing and the setting of

Ronald Crichton  
reviews Poulenc's  
other writings

words. "Essentially I am a man of song in all its forms". He preferred contemporary poets, Apollinaire and, above all, Paul Eluard - "It is really Eluard who has brought out the best in me". He liked to hear poets read aloud their own work and to recall, when it came to setting their words, the cadence of their voice. He had a gift for describing singers, Bernac of course but others too, amateur as well as professional, among them the beloved Denise Duval who did much to cheer Poulenc's later years.

Throughout the letters one senses an unresolved question: Paris or the country? Though he often enjoyed his house in Touraine he insisted he was not a Tourangeau - his childhood was spent happily at Nogent on the Marne on the Eastern outskirts of Paris, where the bal musette music had an enduring influence on his style. Was he ever, except through his social life, in the fullest sense a Parisian? Of his religion he said "I have the faith of a country priest". There remained something contrived, even doggy, about him - in his features, in his way of barking stories and salutes, in the tall, waning, trotting allegro and the lyrical, sentimental effusions interrupted by gruff, canine explosions.

Yet he loved New York and he seemed at home in England. He would have come to Alderbury more often to perform with Benjamin Britten if he hadn't disliked the sea air. In the programme of a Festival tribute after his death, Britten and Peter Pears wrote the following - "One of his most adorable qualities was that he was incapable of being anything but himself - a delightful friend and a lovable musician."

"Poupoule". Francis Poulenc. "Echo and Source". Selected Correspondence 1915-1963. Translated and edited by Sidney Buckland. Gallancz £30, 448 pages.

# Giselle

COVENT GARDEN

On Saturday night, Viviana Durante made her debut as Giselle and, fortunate young ballerina, had the inestimable advantage of Irak Mukhamedov as her Albrecht. It is in no way to diminish the merits of Durante's performance to say that, without Mukhamedov, her interpretation would have seemed less convincing. The young man, established the world in which Giselle must love and suffer and become a protective wraith.

Mukhamedov, as we know from his Bolshoy appearances, is a great Albrecht. The sustaining thread of his reading is a passion for the role. This Albrecht is not playing with Giselle's feelings: his every moment with her - as peasant girl or will - reasserts that intensity of feeling which he shows her (and us) early in Act 1. Soon after their first tender greetings, Albrecht looks intently at Giselle and, miraculously, Mukhamedov conveys the gust of passionate love that sweeps over the heedless aristocrat at this moment, justifying for him this village dalliance. He raises his arm and swears fidelity (Giselle, instead, proposes the flower test) and the rest of the drama is explained thereby.

Because Mukhamedov is a totally expressive artist - no step meaningless, no gesture unfeeling - every least nuance of emotion is made clear, ardent, poetically beautiful. Bernac's demand that he fully in the mad scene - to



Viviana Durante and Irak Mukhamedov

which Mukhamedov gives intense pathos by his involvement in Giselle's torment - and his ability to suggest that each appearance by the will Giselle deepens his love for her, establish a world of emotion which sustained Durante's reading as surely as did his partnering. The dance blazed in the forest scene, noble and grand in outline as in expressivity. Mukhamedov's Albrecht is a peerless incarnation of Romanticism. His exit in Act 1 - turning back to gaze at the dead Giselle - was worthy of Gericault. His pose, flower held aloft, as the ballet ends, would have inspired Berlioz.

And in nothing is this marvelous interpretation selfish. The generosity and dedication that have marked Mukhamedov's every role gave Viviana Durante an ideal framework.

Clement Crisp

# An Affair with Numbers

BARBICAN HALL AND RADIO 3

At the weekend, the BBC mounted an almost compendious survey of Alban Berg's music in four concerts. "Almost compendious", because his operas *Wozzeck* and *Lulu* were represented here only by the concert-suites Berg drew from them; but nothing else of significance was omitted. Writing at half time in this mini-festival, I can say already that it is a signal success: excellently planned and beautifully performed, with the great bonus (for the audience in the hall) of George Perle's searching programme-notes.

Among major composers of any period, there is scarcely another whose oeuvre adds up to so few hours and minutes except, of course, Anton von Webern. Berg's own colleague and fellow Schoenberg-disciple, Webern, however, took early to "miniature" forms, or more exactly to composing atonal pieces of extreme, stripped-down concision. Berg wasn't a natural minimalist at all; as we heard on Friday and Saturday, his experiments with very brief pieces went no further than those for clarinet and piano op. 5, and his op. 4 songs (with a disproportionately huge orchestra) on tiny poems by Peter Altenberg.

When Webern came to embrace Schoenberg's method of composing with "twelve-note rows", his music expanded just a little: movements a few minutes long, instead of a few seconds. Meanwhile Berg

was developing his own idiom in works on a much more substantial scale, in which gingerly Schoenbergian experiments figured only here and there. Except for a single song from 1925, only his very last works he died in 1935, in his fifty-first year are committed to "twelve-note" music, and then in a style that constantly infringes the austere ground-rules of the Schoenberg method.

What really happened, as the first two BBC concerts let us hear quite clearly, was that Berg developed his own musical language, highly chromatic, highly calculated, potent and poignant without forcing it into Schoenberg's mould. He espoused a version of "twelve-note" composing, quite individual, only when it could accommodate his own expressive idiom without cramping it.

There is no sharp break between the hyper-sensitive, post-Romantic songs of his earliest, pre-Schoenberg years (which Arleen Auger and Alan Ople sang on Friday with acute sympathy) and the intricate density of his mature works, but merely a steady acquisition of technique and a unique composer's voice.

After Friday's little banquet of early songs, the clarinet pieces (in which Antony Pay and Ian Brown were impeccably subtle) and Berg's reduced version of the *Adagio* from his later Chamber Concerto, Saturday's BBC Symphony concert

was a sumptuous affair. Each work bore the marks of superb preparation by the conductor Andrew Davis. We had the 1912 Altenberg songs ravishingly sung by Yvonne Kenny, their monster orchestra handled with the utmost delicacy; and the orchestral *Three Pieces* op. 6, the *Wozzeck* Suite and the great Violin Concerto, Berg's last completed work.

All the performances were rich in insights, and they were precisely exquisite almost to a fault. Davis dwelt lovingly over the concerto, in perfect tune with Ulf Hoelscher's chaste, tender account of the solo role, at some cost to the dramatic muscle of the score; but for once, at least, the result was so lovely to hear that one barely missed a tougher thrust.

If the climactic "catastrophe" in the third movement was under-powered, the final *Adagio* was still extraordinarily moving, and rendered transparent far beyond any run-of-the-mill treatment. In the *Wozzeck* movements, the innate gentility of Miss Kenny's soprano did not make her a natural Marie (the ruined heroine of Büchner's text), but she captured the felt anguish marvelously, and Davis brought off the famous summing-up "interlude" with searing conviction. The *Three Pieces* ended the concert with all the right baleful force, still with refined control and sharp understanding.

David Murray

INTERNATIONAL  
**ARTS GUIDE**  
TODAY'S EVENTS

## AMSTERDAM

Concertgebouw 20.15 Godfried Hoogeveen plays solo sonatas by Beethoven, Brahms and Britten. Tomorrow: Netherlands Student Orchestra and vocal soloists in a programme of operatic and orchestral music by Tchaikovsky, Prokofiev, Wagner and Ravel. Wed at 12.30: Riccardo Chailly conducts the Royal Concertgebouw Orchestra in a three-joint concert. Wed, Thurs, Fri: Chailly conducts Tchaikovsky's Fifth Symphony. Sat: Richard Hickox conducts the Netherlands Chamber Orchestra, with soprano Amanda Rocco. Sun: Lazar Berman (7216 245).  
Muziektheater 20.00 Louis Langrée conducts Offenbach's *Les brigands*. Runs till Jan 28, with next performances on Wed and Sun afternoon. Fri and Sun evening: Netherlands Dance Theatre (6255 456) card bookings 6211 2111

## BARCELONA

Gran Teatre del Liceu 21.00 Song recital by Rina Kabelevska. Wed and Sat: Marc Ermer conducts Tchaikovsky's *Queen of Spades* (412 1468)

Palais de la Musica 21.00 Heinz Holliger conducts the Chamber Orchestra of Europe in Schoenberg's *Variations*. Ravel's *Le Tombeau de Couperin* and Milhaud's *Le boeuf sur le toit*. Tomorrow: Orpheus Chamber Orchestra. Thurs: Gennadi Rozhdestvensky conducts the Moscow State Philharmonic Orchestra. Fri, Sat and Sun: Garcia Navarro conducts the Barcelona City Orchestra in a concert performance of Granados' *Goyescas* (268 1000)

## BERLIN

MUSIC  
Schauspielhaus 20.00 Mstislav Rostropovich conducts the Bamberg Symphony Orchestra in Glinka's Russian and Ludmilla overture, Shostakovich's First Cello Concerto (soloist Wendy Warner) and Tchaikovsky's Fourth Symphony. Tomorrow: Jia Lu conducts Beethoven and Dvorak. Fri: Hans Rogner conducts Sutermeister's *Te Deum* and Fauré's Requiem (East Berlin 2272 261).  
SFB Grosse Saendesaal 20.00 Nikolaus Harnoncourt conducts the Berlin Radio Symphony Orchestra in music by Haydn and Mozart (3027 242).  
Deutsche Oper 19.00 Stefan Soltesz conducts Günter Krämer's production of Die Zauberflöte, also Sat. Tomorrow: Christopher Bruce ballet evening. Wed: L'elisir d'amore. Thurs: Tosca. Fri: Aida. Sat: ballets by Balanchine, Roland Petit and Minkus (West Berlin 3410 249).  
Staatsoper unter den Linden 19.00 Egon Bischoff's production of Giselle, also Fri. Tomorrow: Die

Zauberflöte. Wed and Sat: Madama Butterfly. Thurs: Der fliegende Holländer. Sun: Eugene Onegin (East Berlin 2004 782).  
Komische Oper 19.00 New production of Hans Werner Henze's ballet. Tomorrow: Der Freischütz. Wed: Einführung. Thurs: Siegfried Mathus conducts his own music. Fri: Prokofiev's ballet Romeo and Juliet. Sat: Cav and Pag. Sun: Le nozze di Figaro (East Berlin 2292 555).  
THEATRE  
West Berlin: Sweet Charity, the musical by Cy Coleman, Dorothy Fields and Neil Simon, starts previewing at the Theater des Westens on Fri (3190 3193). The Schiller Theater reports this week includes Schiller's *The Robbers* tonight, Lessing's *Minna von Barnheim* tomorrow and Molière's *Le Malade imaginaire* on Wed (3195 236).  
East Berlin: this week's repertoire at the Berliner Ensemble includes a Kurt Weill evening on Wed and The Good Person of Sezechuan on Sun (2827 712). The Deutsches Theater has Kleist's *Das Käthchen von Heilbronn* on Wed, an adaptation of Bulgakov's *A Month in the Country* on Fri and *Lessing's Nathan the Wise* on Sat (2871 225).  
With Isen's John Gabriel Borkman tomorrow and GB Shaw's *Heartbreak House* on Thurs at the Kammerspiele (2871 226). The Maxim Gorki Theater reports currently includes plays by Feydeau, George Tabori and Chekhov (2082 748), and the Volksbühne is showing Schiller's *The Robbers* tomorrow and Sat, Büchner's *Woyzeck* on Fri and Chekhov's *On the High Road* on Sun (282 3394). The Metropol-Theater has

performances of Jesus Christ Superstar daily except Wed, Thurs and next Mon (2082 715).

## MILAN

Teatro alla Scala 20.00 Wolfgang Sawallisch conducts the Orchestra sinfonica di Brera's young Person's Guide to the Orchestra, a suite from Stravinsky's *Pulcinella*, and Mendelssohn's Scottish Symphony. This week's other performances at La Scala are of Verdi's opera *Fra Diavolo*, which can be seen tomorrow and Fri (7200 3744).

## NEW YORK

Blue Note Jazz Club and Restaurant  
Tonight's shows (21.00, 23.00 and 01.00) feature Charles Fambrough. The rest of the week is devoted to the third programme in Dizzy Gillespie's Blue Note Diamond Jubilee series: entitled *To Bird*. With Love, Dizzy pays tribute to Charlie "Yardbird" Parker, who along with Dizzy, pioneered the bebop movement in jazz. Dizzy will join the following guest saxophonists: Hank Crawford and Vincent Herring (tomorrow), David "Fathead" Newman and Ron Holloway (Wed), Clifford Jordan and Antonio Hart (Thurs), Benny Golson and David Sanchez (Fri), Jackie McLean and Paquito D'Rivera (Sat) and Nathan Davis, Tim Warfield and Mario Rivera on Sun. (475 8592)  
Avery Fisher Hall Tomorrow's New York Philharmonic concert is conducted by Leonard Slatkin and features music by Claude Baker, Mozart and Dvorak. On Thurs, Charles Dutoit opens two weeks

of Philharmonic concerts with a programme including: Szymanowski's Second Violin Concerto (soloist Chantal Juillet) and Falla's Three-cornered Hat, repeated on Fri, Sat (875 5030).  
Metropolitan Opera  
Tonight at 20.00, Samuel Ramey sings the title role in Don Giovanni, also Wed and Sat. Tomorrow: L'elisir d'amore. Thurs: Turandot. Fri: Der fliegende Holländer (382 6000).

## PARIS

Palais des Congrès  
The Kiev Opera gives performances of Mazepa tomorrow, Wed and Thurs, and Khovanshchina on Fri, Sat and Sun (4058 0006).  
Palais Garnier  
The Ballet de Marseille opens a two-week season on Wed with Roland Petit's production of *Sleeping Beauty* (4017 3535).  
Opéra Bastille  
Tonight's performance is the last of this season of Yannis Kokkos' production of Boris Godunov. Wed, Thurs, Fri in the Amphitheatre: Claire Gibault conducts Myriam Tanant's Opéra de Lyon production of Mozart's *Apollo et Hyacinthus* (4001 1616).  
Théâtre des Champs-Élysées  
Tonight, tomorrow, Wed and Sat: dance gala. Thurs: Georges Prêtre conducts the Orchestre National de France (4720 3637).  
Châtelet  
Tonight at 20.30: Ivo Pogorelich plays Chopin. The rest of the week is devoted to West Side Story (4023 2840).  
Opéra Comique  
Jean-Marie Villégier's 1986 production of Lully's *Atys*,

conducted by William Christie, returns tomorrow for a two-week run (4286 8883).  
Salle Pleyel  
Gunter Herbig conducts the Orchestre de Paris on Wed and Thurs in music by Brahms, Schumann and Shostakovich (4563 0798).

## VIENNA

MUSIC  
Staatsoper 19.00 Bruno Weil conducts *Le nozze di Figaro*, with a cast including Lyubov Kazarnovskaya, Boje Skovhus, Anton Scharinger, Gabriela Sima and Heinz Zednik, also Fri. Tomorrow: Madama Butterfly. Wed and Sun: Tannhäuser. Thurs: ballet triple bill. Sat: Tristan und Isolde (5144 2260).  
Volksoper 19.00 Così fan tutte. Tomorrow and Sat: La Caga aux Folles. Wed: Prokofiev's ballet *Ginderella*. Thurs: Merry Widow. Fri: Der Graf von Luxemburg. Sun: Das Land des Lächelns (5144 3318).  
THEATRE  
Vienna's English Theatre (Josefsgasse 12) has performances of Willie Russell's comedy *Educating Rita* daily except Sun till Feb 1 (402 1260). This week's repertoire at the Akademietheater includes Brecht's *Baal* (Wed) and The Good Person of Sezechuan (Fri), plus Maxim Gorki's 1905 play *Children of the Sun* (Sun). The Burgtheater has George Tabori's *Babylon Blues* on Tues and Thurs (5144 2218).  
• Telephone sales of tickets for the Staatsoper, Volksoper and Burgtheater are available worldwide for holders of credit cards by ringing Vienna 5131 513

## European Cable and Satellite Business TV

(all times CET)

### MONDAY TO FRIDAY

CNN  
0730-0800 Moneyline  
1230-1300 Business Morning  
1300-1400 Business Day  
2000-2300 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman  
2300-2330 World Business Today  
0100-0130 Moneyline  
Super Channel  
0600-0800 Business View  
0830-0700 Business Inside  
2130-2200 (Tues) East Europe Report - weekly in-depth analysis from FTV  
2130-2200 (Wed) FT Business Weekly - global business report with James Berlin  
2130-2200 (Thurs) Talking Heads - international issues

### SATURDAY

CNN  
0730-0800 Moneyline  
0900-0930 World Business This Week - a joint FT/CNN production  
1540-1610 Moneyline  
1900-1930 World Business This Week

### SUNDAY

Super Channel  
1000-1630 FT Business Weekly  
Sky News  
1530, 1630, 2030, 0030, 0230 FT Business Weekly  
CNN  
1800-1930 World Business This Week



# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 8HL  
Telephone: 071-573 3000 Telex: 922186 Fax: 071-407 5700

Monday January 20 1992

## Easing the German pain

THE Bundesbank's influence on monetary conditions throughout Europe is reasonably clear-cut, but the way in which it makes its decisions can be more obscure. The headline-making 1/2 percentage point increase in the German base rate before Christmas was pushed through by the regional members of the Bundesbank council. This was against the advice of its president, Mr. Helmut Schlesinger, who - more alive to the international sensitivities - favoured a more restrained increase of just 1/4 per cent.

Not merely because of the Bundesbank's occasional ability to surprise, there is nervous speculation about when it will start to reduce rates again. Having helped bolster European growth during 1989-91 as a by-product of its unification-induced boom, Germany is now accused of choking neighbouring economies with its tight monetary grip. In the wake of the recent easing of US and Japanese monetary policy, the pressure on the Germans to cut rates will increase at this weekend's meeting of finance ministers of the seven largest industrialised countries.

As the German economy slows over the next few months, the Bundesbank will certainly have to lower interest rates. First, however, some crucial conditions will have to be fulfilled. After last year's pay settlements of 7 per cent or more, the Bundesbank is right to be worried about high 1992 pay claims. The interest rate hike was partly an attempt to call the trade unions to order, and there are small signs that it may be working. The IG Metall metalworkers' union last week acknowledged the inappropriateness of 10 per cent pay claims, and a 5 to 6 per cent pay deal looks just possible in the steel sector, without the threatened strike.

### Exaggerated deals

Of still greater significance will be the outcome in the public sector, where unions have lodged double-digit claims reminiscent of the exaggerated deals at the beginning of the 1970s, which sparked off the Bundesbank's most savage post-war tightening to date.

## Competition in electricity

THE UK electricity industry has borne out the predictions made at its privatisation a year ago. Both the two generating companies and the regional distributors stand accused of anti-competitive behaviour.

National Power and PowerGen, it is persuasively argued, are using their dominant market position to manipulate prices in the wholesale market for spot electricity, known as the pool. Regional distribution companies are accused of making excess profits, and of showing insensitivity to awarding large salary increases to their directors. The Labour party, which has on the whole avoided promises to renationalise utilities, recently said it would renationalise the national grid and reimpose a measure of government control over the power market.

Do these rumblings suggest that outside intervention is required, or are they merely teething problems, as a large and complex industry adjusts to its new existence?

The answer is the former. The two large generators account for 65 per cent of the country's capacity, which is too much. This stems from the government's original wish to create generating companies large enough to own the nuclear power industry - which it no longer proposes to privatise. The big two have decisive leverage over the price of electricity set in the pool. They will also in future have a critical influence on the price of UK coal, and thus the shape and size of British Coal.

Since the power generators are not directly regulated, Britain in effect has a largely unchecked duopoly, with too much power both over consumers and related industries, such as coal.

### Sceptical

At the distribution end of the market, the case is less clear-cut. Although the regional companies enjoy monopolies in their local franchise markets which are providing them with a strong cash flow, the intention is that these monopolies will be steadily whittled away over the next six years. Consumers, however, are right to be sceptical whether these powerful regional bodies will ever face

Aggressive demands of employees in the public sector may be an understandable reaction to Chancellor Helmut Kohl's botched handling of last year's tax increases. But the unions must understand that, unless they moderate their behaviour, they will bear a good deal of the responsibility for prolonging the Bundesbank's squeeze. For the public service workers union, OTV, putting workers out of jobs in interest-rate sensitive industries both within and outside Germany is hardly a contribution to international solidarity.

### Basic criticism

Yet the main blame for Germany's monetary straitjacket falls on the government. The Bundesbank has recently scaled back its carping at Bonn's failure to put post-unification financing on a sounder footing through spending and subsidy cuts, partly because its rhetoric has had little effect during 1990-91. But distressingly little has happened to invalidate its basic criticism: that large public sector deficits are forcing the central bank to make too much of the running in the bid to control inflation.

The core public sector deficit - running at 4 per cent of gross national product - is still too high, especially as the economy is slowing significantly. Of still greater concern is the proliferation of debt accumulating in off-budget financing vehicles such as the United Fund, as well as heavy burdens caused by support for exports to the former Soviet Union. Once the temporary 12-month income tax surcharge runs out this summer, Bonn is relying on a VAT rise next year to restrain the deficit. But tougher action will be required to meet the challenge.

In post-war economic cycles, the Bundesbank has waited on average seven months before easing interest rates from their peaks. This time round, the rest of Europe has good reason to expect that the Bundesbank will want to move sooner. But foreigners' demands for action should be lodged with Mr. Kohl, not Mr. Schlesinger. Unless Germany brings its newly enlarged economy into better balance, it will not only punish its neighbours, but will also suffer itself.

I have never faltered, and I will never falter, in my belief that enduring peace and the welfare of nations are indisputably connected with friendliness, fairness, equality and the maximum practicable degree of freedom in international trade.

How remote did achievement of Cordell Hull's dream seem when he published these words in 1937. How fortunate that the US secretary of state, the father of the General Agreement on Tariffs and Trade, persisted. For now in 1992, his dream is on the verge of achievement. With the Uruguay Round of multilateral trade negotiations reaching its climax, a liberal trading order, covering virtually all countries and almost all trade flows, is within the world's grasp.

Yet some who should know better seem incapable of seeing what is at stake. Others who do know better seem incapable of meeting the challenge. But what a dynamic trading system neither the prosperity of the rich nor the hopes for prosperity of the poor can be ensured.

Never have the fundamental principles of the Gatt - liberalism, non-discrimination and the international rule of law - been more enthusiastically embraced. From Mexico City to Moscow, liberalisation is the order of the day. The Gatt secretariat announced last April that at least 45 countries had liberalised their trade policies since the start of the Uruguay Round, which has also seen active participation by many developing countries that had previously insisted on unreciprocated benefits.

Unfortunately, a comparable commitment is not being shown where it matters most: in the US, the European Community and Japan, which account for over half of world exports. Having lectured so long on the need for all countries to participate in the liberal international trading system, these countries seem unwilling to do what is needed to stop it foundering.

The US has abandoned its long-standing commitment to non-discrimination and, as was demonstrated by President Bush's sales trip to Japan earlier this month, is increasingly addicted to bilateralism and managed trade. The EC has failed to rise above the twin imperatives of its corrupt farm politics and incompetent farm policies. The Japanese seem incapable of putting aside their attachment to protectionist farmers and servants.

Yet it is on these hobbled giants that success depends. Faced with the demerit from the Gatt's director-general, Mr. Arthur Dunkel - the Draft Final Act Embodying the Results of the Uruguay Round of Multilateral Trade Negotiations, released just before Christmas - they must now choose between a draft that all find unsatisfactory and no conclusion at all. Mr. Dunkel has proposed Easter 1992 as the date for a conclusion, including to the market access negotiations. While that deadline could be broken, as too many have before, the price would be US ratification after the forthcoming elections. The outcome would then become a political football.

Contrary to some unscrupulous comment, Mr. Dunkel's draft was not the product of his fevered imagination. Except for central parts of the proposal on agriculture, where no agreement could be reached, it is the fruit of five years' painstaking negotiations among 108 participating countries. It is attractive fruit. In its scope and in the principles that animate it, this document would bring to fruition the dream embodied in the Havana Charter of 1947, which called for the creation of the still-born International Trade Organisation.

Combined with success in the negotiations to liberalise access in goods and services, due to finish by March 1 1992, the final act would:

- bring within the Gatt framework two long-established and embarrassing

The draft final act of the Uruguay Round offers a unique chance to liberalise trade. Martin Wolf argues that it must not fail

## The Gatt makes its last stand

### Trade and the world economy

#### World exports 1990

Total \$4,300bn  
Percentage value breakdown

Travel 5.7

Transportation 6.2

TOTAL SERVICES 18.9%

Other private services 7.8

Manufactures 59.5

Agriculture 10.1

TOTAL MERCHANDISE 81.1%

Intra- & inter-regional exports 1989

Percentage breakdown

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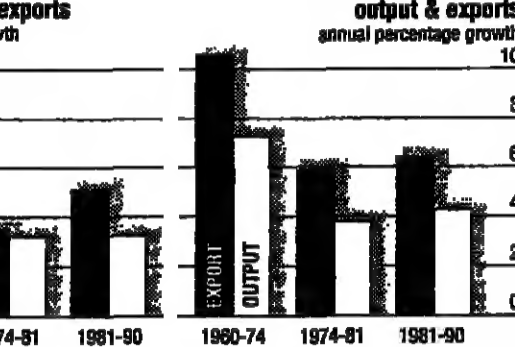
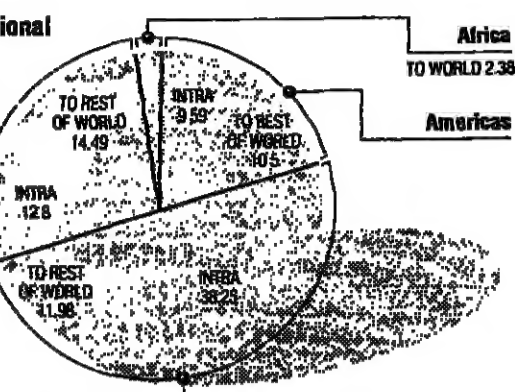
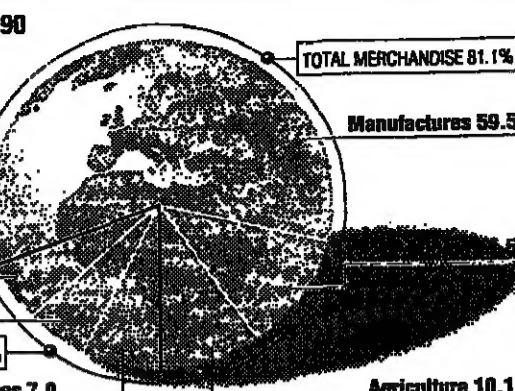
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World manufacturing output & exports annual percentage growth

World output and exports annual percentage growth

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World output and exports annual percentage growth

## Green... with envy

Next June's Earth Summit in Brazil, billed as humanity's last chance to avert ecological catastrophe, already promises to be a diplomatic disaster.

The pressing problem, it seems, is not surplus of toxics but shortage of bedrooms. Of the 41 nations to request accommodation so far, 80 per cent stipulated the same three hotels. So, as before the new world order, they have gone respectively to the Americans, the Japanese and the Germans, leaving the rest of the world enviously scattered around lesser hotels.

The Canadians are not speaking to the Germans, who have lost the bid for the battle for the Intercontinental even though Canada was the only country to give money for the conference's organisation. Some Canadians suspect their ousting is connected with Chancellor Kohl's \$180m handout towards environment projects in Brazil.

No one is speaking to the Americans, who simply faced the Brazilians with the ultimatum: "Give us what we want or we don't come". As for the Brits, although 1,994 rooms have now been allocated, the UK delegation still has nowhere to stay. That, say the organisers, is their punishment for wanting all 160 members of the party to be in suits.

But it might also strike at least four of them - Premier John Major and three other ministers - as scant reward for Britain's being the earliest country to request accommodation in the first place.

### Marking time

Not content with being out of sync with Moscow politically, the Ukraine yesterday rooted itself in a different time zone. Russia moved its clocks on an hour in a belated attempt to compensate for

## OBSERVER

short winter days, but the Ukrainians stuck to the old time.

They are now only one hour ahead of most European countries whereas Moscow is two hours ahead - which will please Ukrainian politicians keen to move their country towards the west and away from their former masters.

### Opera puffs

America is the birthplace of the "photo opportunity", but the image-booster who puffed New York's Mayor David Dinkins is outdoing himself in preparing for a reception for Italy's Luciano Pavarotti this week.

The burly tenor will be honoured at Gracie Mansion, the mayor's official residence, to mark an appearance at Lincoln Center. To ensure coverage public relations adviser Gloria Gottschalk has informed the US media of the following photo opportunities:

- Pavarotti arrives in white Cadillac stretch limousine.
- Huge 10 x 15-foot Pavarotti banner featuring 8 1/2-foot free flowing handkerchief hanging from porch welcomes guests.
- Dinkins and Pavarotti blow out the candles on a chocolate birthday cake in the shape of Lincoln Center, complete with marzipan fountain and satellite dishes.

### In the air

Mind you, even Dinkins's PR is out-marzipanned by the puffing of a block of serviced flats Britain's newly formed Heritage Trust partnership hopes to be allowed to build in green-belt Surrey.

As if it wasn't a schmalzy enough idea to house the flats in the first British castle to be built for 60 years, the publicity blurb kicks off with a poem beginning: What spires



"We've already spent our electoral bribe"

are these amongst the trees. Is Camelot to Cobham come? Whatever answer King Arthur and his roly club might have given, the project is of concern to present royalty. While the partnership believes its Pointers Castle is of such merit as to rise above the green-belt planning rules, Prince Charles might think differently. For, if built, it will be in sight of the landscaped gardens at Painshill Park of which he is patron.

The castle's designer Paul Nadhar, who claims it accords with the Prince's book A Vision of Britain, says he has been kept informed of the project. "Regrettably, he hasn't at this stage shown an active interest," Nadhar adds.

### Sold out

Alex, the yuppie cartoon character who makes his debut in the Daily Telegraph this morning, ought to be proud of his latest deal. Having been given his first big break at The Independent, the City spiv didn't hesitate

to sell out for a hefty pay increase elsewhere. He has also earned a bonus by publishing his old employer in newspaper and poster ads.

The Telegraph, besides paying \$25,000 a year for the cartoon strip, is spending a further \$250,000 boasting of Alex's defection. The Independent's boss Andreas Whitman Smith is a trifle pained by the knocking copy, but the Telegraph says it is just in fun.

Will it work? The Daily Telegraph, Britain's biggest selling heavy paper, has an elderly readership and is head-on against the Independent, now spending nothing on advertising itself, much free publicity. Whitman Smith, for his part, professes himself convinced that Alex has passed his heyday. His conviction would be more convincing, however, if he hadn't replaced the cartoon with a third-rate strip about a TV celebrity.

Purr-chase

Observer is happy to report that the sale of London fashion display company Rootstein Hopkins to Tokyo counterpart Yoshihiko Mannequins is now safely in the bag, despite the sellers' insistence on writing what might be called a claws clause into the contract.

Sanwa Bank officials advising on the deal were worried that Adel and Richard Rootstein might put the purchasers' backs up by requiring them to guarantee company cats Harry and Honeybun a continued free run of the west London premises. But the flap proved unwarranted.

"They are here for life," purred Mrs Rootstein, adding that when Yoshihiko's Messrs Ogawa and Miyake arrived to inspect the purchase, "Harry rushed to the door to welcome them, and they both immediately sat on their laps when they sat down."

What's more, the deal was secured by the Independent, which has been kept informed of the project. "Regrettably, he hasn't at this stage shown an active interest," Nadhar adds.

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Mr Bryan-Carsberg has one final important task before he moves from the Office of Fair Trading in June to review BT's prices.

The review, due to start on January 30, is perhaps the most important in his nearly eight years at the top of Ofst. This will be his final testament to the telecommunications industry - his chance to draw together all the regulatory techniques he has helped to pioneer since taking the job before BT's privatisation.

It is not only BT's prices that will be under scrutiny, but also Sir Bryan's actions. This is partly because the review is taking place in the run-up to a general election. Mr Gordon Brown, Labour's trade and industry spokesman has called for cuts in BT's prices on the grounds that the company is earning excessive profits.

Sir Bryan has always tried to avoid political pressure, arguing that economic and accounting theory should determine regulatory policy. But keen to ensure a smooth transition between the competing interests of BT's customers, shareholders and rivals.

Customers have an interest in lower prices, although there is a potential conflict between what business and residential customers want. Shareholders would like BT to keep its prices high.

Rivals, such as Mercury Communications and the cable television companies which are moving into telephony, also have an interest in BT's prices staying high. The higher they are, the easier it is for other companies to compete.

Sir Bryan may wish to correct a perception that he was too soft on BT the last time the company's prices were comparatively reviewed in 1988. Since then, profits have increased sharply to £3.1bn last financial year. Sir Bryan has been criticised for failing to control its international prices until last year.

The pressure on Sir Bryan to produce a regime that is seen to be fair is one of the reasons that the consultative document, which will kick off the review at the end of the month, will be more comprehensive than the one four years ago. It also explains why Sir Bryan, who in the past has been criticised for negotiating with BT behind closed doors, intends to be more open about how he reaches his conclusions.

When BT was privatised in 1984, some ministers hoped that the need for price regulation would diminish as competition developed.

But the group's continuing dominance of the industry -

## A last chance to ring the changes

BT is about to come under the most intense scrutiny since privatisation, says Hugo Dixon

### TELEPHONE COMPANY PROFITABILITY

US Regional Bell Operating Companies (RBOCs)	Operating return on assets	Net income per line (\$)	Each surplus (deficit) per line (\$)
Ameritech	16.6	76	7
Bell Atlantic	13.4	75	15
Bell South	12.7	83	4
NYNEX	10.2	82	(3)
Pacific Telesis	13.0	75	18
Southwestern Bell	12.3	81	16
US West	13.4	81	(22)
Average	13.1	81	5
Europe			
BT	22.6	144	54
STP	8.1	15	(153)
Telefonica	8.2	59	(250)
Japan			
NTT	7.3	37	6

Data for last completed financial year, translated at recent exchange rates (£1=1.780, \$1=1.250, ¥1=102.6, \$1=91.289)  
Each surplus (deficit) calculated as net income plus depreciation, less capital expenditure and dividends

Sources: Robert Fleming Securities and BT

its market share is more than 90 per cent - means that few now doubt that its prices need to be controlled to protect customers from overcharging. BT claims that the prospect of more competition - more than 20 companies have asked for telecommunications licences following the government's policy review last year - should mean it has more flexibility in how it prices its services. But even it accepts that price control will not be completely abandoned.

Sir Bryan will have to decide whether the company's profits are "reasonable" before he decides how tightly BT's prices should be regulated.

A Financial Times analysis last year concluded that BT could cut its charges to customers by £1bn and still earn profits comparable with telephone companies elsewhere and with the rest of British industry. But BT's head of UK regulation, Mr John Baggallo, says the company's profitability is within the range of what was expected when prices were last reviewed.

Sir Bryan will also have to form a view on how much further BT, which has been cutting about 15,000 jobs a year, can continue to improve effi-

ciency. Mr Andy Green, BT's director of public communications, says: "We would expect to be able to maintain similar improvements as in recent years."

But profits will not be the only determinant of price control. The UK approach to regulating privatised utilities is designed to give them an incentive to continue improving efficiency.

**Sir Bryan may wish to correct a view that he was too soft on BT the last time**

Instead of limiting BT's profits to what is judged to be a reasonable level, in the past a price cap has been set which was expected to deliver average annual profits of 10 per cent or more. But BT argues that a relaxation in the price cap is needed to maintain its profitability.

Sir Bryan believes in this type of incentive regulation, but that does not mean the current procedures will remain unchanged. Last year

he floated the idea that BT might have to pay back to customers part of any "excess" profits.

Apart from general principles, the review is expected to examine the following issues:

- Should the price cap be tightened or loosened? At present, BT is required to cut each year the price of a basket of its main domestic and international services by 6.25 per cent less than inflation. A regime designed to reduce the company's profitability substantially might tighten this to 10 per cent or more. But BT argues that a relaxation in the price cap is needed to maintain its profitability.

- Should there be a one-off cut in BT's prices? Such a move would bring down the company's profits immediately rather than phasing a reduction over several years.

- How much flexibility should BT have to move the prices of specific services within the overall basket? The group is currently prevented from increasing residential line rental charges by more than 2 per cent above inflation.

BT wants greater flexibility in order to be able to compete more effectively against rivals.

A Labour government might resist such a move on the grounds that it would make it more difficult for poorer households - for which the rental charge is a large portion of their bills - to afford a phone.

● How should new services such as call diversion and messaging be priced? Should BT be able to offer residential customers discounts if, for example, they rent more than one line?

● Should BT be restructured to help competition develop? The Liberal Democrats have argued that long-distance and local operations should be split in much the same way that American Telephone & Telegraph was broken up in 1984.

● Should the "wholesale" prices BT charges its competitors for using parts of its network be cut? The Liberal Democrats argue that, as retail prices come down, so should wholesale prices. Otherwise, competitors will face a squeeze on margins.

● Should prices vary with the amount BT invests? Some observers argue that the company does not need to keep prices high because investment has been falling. But BT says prices should reflect past, not future, investment.

● Should BT's core UK operations be "ring-fenced" from its other businesses into which it has been diversifying? Robert Fleming Securities estimates that BT has lost about £1bn as a result of overseas expansion. This figure is calculated by combining the reduction in the value of BT's investments with the cost of financing them.

● Should prices vary with quality of service? One idea floated in the past has been that, if quality falls, so should prices. But defining quality in a way that could fit into a mathematical formula might prove impossible.

Whatever Sir Bryan decides, he will need the agreement of Mr Iain Vallance, BT's chairman, to implement change. If he fails, he could refer the company to the Monopolies and Mergers Commission.

Timing could be critical. If negotiations go well, a deal could be struck before Sir Bryan moves jobs. However, he is aware of the dangers of getting boxed in to an artificial timetable which could undermine his negotiating position. BT itself might feel it has something to gain by spinning out the negotiations until after Sir Bryan has left.

But even if the review - which will heavily influence BT's prices, profits and business strategy for years to come - is not completed by June, most of the parameters will be set by then. Sir Bryan will go, but his shadow will linger.



Samuel Brittan

## Post-Soviet market: how it could work

During the time when centralised economic planning was fashionable in the west, the more perceptive critics of economic textbooks at the interventionists.

They analysed the deeper flaws in the whole project for constructing a rational society from the drawing board, which has beguiled humanity from the time of the French Revolution: they gave the resulting fallacy big names like "constructivism" or "rationalism".

They pointed to the importance of dispersed information and the deep-seated influence of custom, habit and tradition. The moral drawn was that successful reform should build on existing practices.

There is a danger that western advisers and well-wishers of the Commonwealth of Independent States (CIS), which formerly used the Soviet Union, will make the same mistakes of constructivism and rationalism that their predecessors made when moving in the opposite direction.

These remarks arise from Mr Boris Yeltsin's extremely brave experiment in freeing prices, which deserves a much better press than it has had in the west. Some of the wrong-headed criticisms made by western commentators echo those made after Ludwig Erhard's lifting of German controls in 1948, when there were, indeed, months of hardship, poverty and unstable prices before the market-based system settled down.

There is, nevertheless, a crucial difference. Erhard's price liberalisation came on the heels of a successful currency reform, which ensured that price liberalisation would not degenerate into a hyperinflation. There is no time to wait for its equivalent in the Russian world.

The danger is that western reformers will pin all their hopes on a successful currency reform in Russia and the other republics and not see that there are already currencies in

circulation which the Soviet population trusts.

For even a distant observer can sense that the one incentive that will motivate the Soviet peasant, trader or factory manager to bring products to market is the offer of "dollars". The term covers almost any hard currency - which all citizens recognise and which can draw tropical fruit out of the Siberian tundra. In the remotest parts of Central Asia traders have always known the going dollar price for a pair of jeans or a western radio. People know how to deal with "dollars" as they have existed side-by-side with rubles throughout the Soviet period, when there were hard currency shops to which the privileged had access.

Indeed hard currencies have penetrated on a black market basis into the former Soviet bloc to such an extent that the Bundesbank has been criticised for not taking enough

directly for western imports, but put into circulation - most conveniently by using it for their own purchases.

A modest amount will go a long way. For it is likely that a credit pyramid will develop on the hard currency cash base and that deposits will proliferate. The notes themselves will circulate with a rapidity that will give new meaning to the words "velocity of circulation".

There is nothing in my proposal which precludes Russia, or any other republic, from eventually introducing a hard currency of its own. Indeed, one way of defining any such new currency would be to fix its parity against dollars or D-Marks and measure its success by the extent to which the official exchange rate can be maintained in the free market.

There are endless possible variations. A new post-Soviet currency could be defined in terms either of a currency basket or of the Ecu, D-Mark or dollar. The authorities could offer convertibility at a fixed price; or they might simply pursue sufficiently tight monetary policies to keep its value, if, on the other hand, the main CIS countries continued to use western currencies for domestic circulation there would be important implications for western monetary co-ordination. But to prescribe for these matters now is to run before we can walk. Events themselves will give the right hints.

My proposal is no substitute for providing urgently-needed aid; but it could be one component. The aid package of \$20bn suggested by Professor Jeffrey Sachs is a tiny proportion of the western defence budget. It is less than some of the packages of tax cuts now being discussed in the US alone. Support for a vulnerable democratic system covering a sixth of the earth's surface is surely a more satisfactory way of priming the world economy than encouraging western governments or citizens to pile up yet more domestic debts. And when it comes to giving help, there is much to be said for giving it in the form that the recipient most wants.

This is leading up to a very simple proposal. It is that part of any aid given to the CIS should consist of hard currency which the Russian and other governments should neither keep as a reserve nor use

### The quality of teacher training

From Sir Allen Sheppard

Sir, Your criticism of Kenneth Clarke's plans to reform the teacher training system ("Education and the election", January 6) is ill-founded. My company, employing some 29,000 people in the UK, has a direct interest in the quality of our teachers. The inspector's report shows very convincingly what can and should be done to equip schools to invest their knowledge and skills in the next generation of teachers. Much of the opposition to the plans amounts to self-interest and an elitist view that education "theory", taught by people who no longer teach children, is more important than practical classroom skills; teachers must be able to manage all the different methods of learning.

My company put some ideas to the education secretary on the need for such a change of emphasis in teacher training. I am delighted to see this new consensus, of which we are a part, has found such a practical and dynamic response from the secretary of state.

Children and teachers themselves will benefit. Allen Sheppard, Grand Metropolitan, 20 St James's Square, London SW1 4BB

### Useful data

From Mr Tim Owen

Sir, The appointment of a Central Statistical Office director (January 13) with a policy of making economic data more useful to the commercial world represents a welcome reversal of the apparent long-standing official view that governments collect statistics for their own purposes and any benefit to the taxpayer from their publication is purely incidental.

In this connection, the early reinstatement of the Commercial and Industrial floorplate statistics (which last appeared in 1986) and the full Census of distribution (which has not appeared since 1971) would earn Mr McLennan the approbation of planners, property developers, retailers and investors, to but not a few.

Tim Owen, principal information officer, LRC Research Library, London SE1 7SZ

### Market profitability, not capital, the real issue for Lloyd's to confront

From Mr Nigel Easton

Sir, As one of the dwindling number of Lloyd's Names, I have no small interest in the work of the Lloyd's task force and in ensuring that the flag-ship of the London market remains afloat. The report proved a good read and represents a creditable assembly of the many facts and possible proposals anyone responsible for governance at Lloyd's ought to know. None the less, the report was a real disappointment, concentrating as it did on suppressing the symptoms of Lloyd's problems rather than addressing their causes.

For example, it is suggested that corporate membership should be introduced to replace the declining capital backing from individual Names. This misses the point. Capital has been lost or withdrawn by

Names owing to the negative or unsatisfactory return they have suffered. It is difficult to see how corporate members, required to have three times the capital backing of individual Names, could be attracted at all in the current environment. Moreover, even if corporations could be attracted, many of Lloyd's clients will take little comfort from the experience of the ill-fated New York Insurance Exchange, which collapsed on the back of corporate membership.

It is market profitability, rather than capital, which is the real issue. The strength of Lloyd's does not lie in its absolute size, but rather in its entrepreneurial and innovative system capable of attracting profitable international business. It is true that the size and potential severity of the business involved requires a collec-

tive market to syndicate each risk. However, this market goes beyond Lloyd's and, consequently, so should the task force's recommendations aimed at restoring profitability. Recommended changes in tax treatment of reserves and in broker behaviour require the support and involvement of the broader London market.

It is characteristic of its introspection that the Lloyd's task force report focuses on complicated restructuring within Lloyd's, requiring many years and parliamentary intervention to implement, rather than the broader issues of market practices and profitability, where positive action could be taken immediately.

Nigel Easton, Boaz Allen & Hombilton International (UK), 100 Piccadilly, London W1V 9BA

### Difficult to assert the electricity generators are abusing their position at consumers' expense

From Mr Anthony White

Sir, Mr Andrew Cook (Letters, November 28 and January 2) charges that the electricity pool pricing system is "arcane and secretive" and that the generators are manipulating the market.

The pooling system is complex, but only because electricity cannot be differentiated by source and is difficult to store. The pooling system is nothing more than a means by which this commodity can be traded. Like other commodity markets, customers can purchase at the "spot" price, or they can enter into contracts which stabilise prices. A 15 per cent rise in the contract price offered to Cook's resulted from the removal of a cross subsidy which had favoured certain classes of consumer, typically those with effective lobbying power, to the detriment of other consumers. Cook's decided to take a chance on pool prices and so suffered from the recent price spikes. The rules by which pool prices are established may be complex but are certainly not "secretive". Copies of the "pool rules" are freely available from any supplier and were surely studied by a company where electricity accounts for a per cent of

manufacturing costs. More serious is the suggestion that the generators are manipulating the market. Since National Power and PowerGen own most of the generating plant, it is likely that they can control pool prices. However, the pertinent question is whether they control the wholesale price of electricity which, for the vast bulk of consumers, is determined by contracts. One guide is that Cook's would be unable to find anyone to build a power station and supply it with electricity at or below the present level of pool prices. Moreover, the regulator was unable to

determine whether present prices were higher than expected for a competitive market with surplus capacity, ie were higher than "avoidable costs". So it is difficult to see that the generators are abusing their dominant position at consumers' expense. Indeed, during one of the price spikes, the recent report by OFFER suggested that both companies probably lost money. In real markets, firms do not cut their throats willingly, nor do they miss market opportunities.

Anthony White, James Capel & Co, James Capel House, 6 Bevis Marks, London EC3

### Same options still on the line

From Mr Roger Ford

Sir, I note from today's Financial Times that transport secretary Malcolm Rifkind's top priority on railway privatisation is to get the right solution to a rushed one (Parliament and Politics, January 15). As this work started under his predecessor, Paul Channon, in May 1988, and was described as "urgent" at the time, one wonders just how much longer the government can keep on going round the same four options

before accepting that none of them will improve services on the rail railway. Roger Ford, business editor, Modern Railways, 3 Russellcroft Road, Welwyn Garden City, Hertfordshire AL8 6QT

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### No mortgage rescue falter

From Mr Stephen Duckworth

Sir, Your reports on the government's mortgage rescue scheme (January 14 and 15) have been exaggerated.

As the representative of the National Federation of Housing Associations quoted in both your articles, I do not believe that the schemes are faltering, nor that lenders and housing associations are at loggerheads. Since before Christmas a number of lenders and associations have been in negotiation on how the schemes might work, since none of the detail was sorted out before the "package" was announced.

Associations need to make sure that their finances are not put at risk and that the households which become tenants are not confronted with unaffordable rents. There is no merit in a scheme which simply converts mortgage arrears into rent arrears.

To make the schemes work, lenders will need to be very flexible, but indications are that they accept this. Stephen Duckworth, head of housing finance, National Federation of Housing Associations, 175 Gray's Inn Road, London WC1X 9UP

### Seekers of truth

From Mr Stephen Hugh-Jones

Sir, We hacks must surely bow to Howard Davies' idea (Personal View, January 15) that newspaper reports be judged for accuracy by the government or corporate press officers involved. Who is paid to tell the truth if not they? Why rely on some wretched political editor when the unvarnished facts are available from a Bernard Ingham?

But Mr Davies does not cast his net wide enough. Newspapers are not the only publishers. His own Audit Commission - just for example - puts out numerous reports on local government. These could be judged by an objective committee of council press officers from, say, Liverpool, Manchester and West Wiltshire (plus, maybe, to add some Scottish financial acumen, Western Isles).

Couldn't they? Stephen Hugh-Jones, The Economist, 25 St James's Street, London SW1A 1HG

### Senior executives claimed to have no misgivings when headhunting meets psychological testing in the cause of finding the right candidate

From Mr Bill Acker

Sir, The article, "Money spent by headhunters is 'wasted'" (Tuesday, January 7), disturbs me because:

- it overstates the usefulness of psychological tests used in isolation;
- it misrepresents the small group of headhunters concerned with finding people for top jobs;
- it portrays headhunters and occupational psychologists as competitors rather than providers of complementary services.

Using psychological tests as though they can "scientifically" predict job success the way a tailor measures for a suit, fosters a false sense of scientific confidence. Tests have a place, but only as a small part of the assessment process.

The paper reported a survey of 36 search consultancies. It must have spanned the good and the bad. Only about 20 headhunting firms can properly be described as operating at the most senior levels.

Headhunters are reportedly reluctant to work with fully qualified occupational psychologists, because they fear losing control of the contract. This may be true of bad search consultants trying to pass off a weak candidate, but respectable search consultants know that satisfied clients return with repeat assignments.

Headhunters and psychologists have complementary skills. Headhunters know how much the market is paying for people with specific skills, they can find out which managers are most favoured by their

peers and they can sell new jobs to candidates who would not reply to advertised vacancies.

Psychologists can make finer discriminations between candidates and companies. They can go further than saying "this is a good candidate", and identify how a candidate would undertake the job and fit into the organisation.

Recommendations from a psychologist's assessment include how the company can best support a candidate in terms of supervision, shifting the structure of the client company, or adjusting the specifics of the job to be filled in other ways.

Bill Acker, director, Independent Assessment and Research Centre, 17 Portland Place, London W1

From Mr Peter Samuel

Sir, I was delighted to read the valuable observation by William Gill (Letters, January 11) that there is no conflict between the work of reputable executive search consultancies and corporate psychologists.

He asserts, however, that very senior top managers would resent an occupational psychological test. Our experience is totally to the contrary. Most senior executives who have actually participated in psychological assessment, particularly when changing their employer, recognise that it is to their own advantage in reducing the inherent risks to their own career as well as providing an opportunity to learn more about themselves. The

appointments section of your very same edition announced elections to the board of two major pieces of externally recruited directors, for both of whom psychological assessment was an integral part of the selection process.

There are some underlying reasons for Mr Gill's misconceptions. First, he makes the assumption that psychological testing is synonymous with psychological assessment. It isn't. The test component is, when used correctly, only a part of the complete assessment process. The second more fundamental error is his assertion that candidates are "headhunted" on the basis of their reputations and their indisputable records". What such emphasis on track record fails to recognise, however, is that simple extrapolation from success in one organisation to another is fraught with risk. I recall a line from Dryden: "They rise, they shine, they prosper and fall." Experience suggests that client satisfaction is greater where the search consultant concentrates on finding candidates who are rising and shining, with the complementary guidance of the independent psychologist on underlying capabilities, potential and capacity for company transfer. The dual input thereby minimises the risks of evaporation and fall, both for the candidate's career - and the client's bottom line.

Peter Samuel, managing director, Young Samuel Chambers, Suite 7, 22 Grosvenor Square, London W1

### Continued growth of the socially aware banks

From Malcolm Lynch

Sir, You reported ("Swiss bank capitalises on green sentiments", January 7) that the Zurich Kantonal Bank, a more traditional Swiss Bank, has decided to follow the Alternative Bank Schweiz by offering an account to customers which pays less interest than usual current accounts. The lower rate would allow the bank to reduce the rate charged to environmentally friendly business customers.

The establishment of new socially aware banks and

finance organisations has been growing in the last 30 years. More than 30 of them, including five UK finance companies and the Alternative Bank Schweiz, have, since 1989, become members of the International Association of Investors in the Social Economy.

The financing techniques for socially and environmentally friendly development which they all use are at the forefront of capital strategies for a sustainable economy. Capital funds, for example, for wind farms, organic farming and co-

operative ownership have all been copied some years later by traditional banks.

It is important to recognise at a time of big is beautiful in the banking world that room should be left to establish new and small social economy banks which combine innovative banking operations within appropriate standards of banking practice.

Malcolm Lynch, secretary, INAISE, Vauxhall House, 20 Central Road, Leeds LS1 6DE







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# FINANCIAL TIMES COMPANIES & MARKETS

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Monday January 20 1992

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## INSIDE

### A dangerous place in the front line

**IBM** These are dangerous times for executives at computer group IBM. Their jobs are on the line if they fail to live up to the expectations of Mr John Akers, the chairman. Mr Nick Temple was chosen last week to take over as chief executive of IBM's UK subsidiary. His problems are made no easier by the fact that the UK is possibly the toughest computer market in the world. Page 14

### Schroder Wagg at the top

J Henry Schroder Wagg has knocked SG Warburg from top place in the annual UK merchant banks' league table, derived from the 1992 edition of Crawford's Directory of City Connections. In the league table, which is based on number of clients, Schroder topped Warburg for the top by picking up 25 new clients during 1991, giving it 128 to Warburg's 125. Page 14

### Peel ahead midway

Peel Holdings, the UK property company that owns 35 per cent of the Manchester Ship Canal Company, reported improved interim profits after heavy losses in the latter half of the previous year. Page 14

### Needing up at dawn

By 3.30 Eastern Standard Time this morning a handful of bleary-eyed dealers will be struggling to their desks in New York. Nasdaq, the US over-the-counter market, is launching a pre-dawn market in US stocks. Half a dozen people will have cut short their usual night's sleep, the market's computers will be fired up and the market supervision division will be staffed by a skeleton crew. The event is both banal and significant. Page 18

### French water earnings tumble

Lyonnaises des Eaux-Dumex, the water distribution and construction group, estimates that net profits fell by up to 20 per cent to FF1.13bn (€200m) last year, compared with FF1.4bn in 1990. Page 15

### Microsoft soars

Microsoft's sales and earnings soared in the second quarter as the US personal computers software company's "Windows" operating system continued to be in demand. Page 18

### Market Statistics

Index	Value	Change
FTSE 100	2,142.2	+11.8
FTSE 250	2,118.8	+11.8
FTSE 1000	2,142.2	+11.8
FTSE 1000	2,142.2	+11.8
FTSE 1000	2,142.2	+11.8

### Companies in this issue

Abn-Amro	14	Marine Developments	14
Air France	15	Microsoft	15
British Chemicals	14	National Home Loans	14
British Airways	14	Peel Holdings	14
British Airways	14	Peel Holdings	14

### Do Britain's local authorities hold the key to economic recovery?

It appears an unlikely question. But as City analysts have been scaling back their forecasts of growth for this year, some economists and members of Parliament have hit on increased local authority spending as a way of promoting activity.

In particular, the influential all-party House of Commons Treasury and Civil Service Committee (TCSC) believes local authorities should be allowed to spend more of the receipts they accumulated from the sale of council houses and other property, on capital investment. At present, the use of such funds is strictly controlled by the Treasury as part of the government's policy of keeping a lid on public spending.

The TCSC is well qualified to comment on the issue. It reviews the government's spending plans each year. In recent months it has also been investigating the closure of the Bank of Credit and Commerce International. While scrutinising the losses of those local authorities which were unwise enough to leave large deposits with BCCI, it also unearthed figures showing that the sums placed by local authorities with financial institutions are very large indeed.

The committee heard that local authorities had "just short of £28bn" (£14bn) invested with financial institutions - against the £10.2bn of spending that local authorities will determine for themselves and finance through poll tax receipts in the current financial year.

While investigating BCCI, the TCSC carried out its regular inquiry into the government's Autumn Statement. This found that local authority capital expenditure rose significantly in the years to 1989-90, when it totalled £10.5bn, and then fell sharply to £7.7bn in 1990-91. Such spending is due to amount to £7.8bn in the current financial year, according to Mr Terry Ward, an economist and one of the commit-

## Town halls might drag the UK out of recession

tee's specialist advisers.

The committee noted that "an important element of public sector capital spending has therefore 'reached a peak when the economy has been at its strongest and fallen when activity has reduced'. It recommended changes so that local authority capital spending 'does not compete with the private sector during years of higher growth, but assists its suppliers such as the construction industry when growth is below trend'.

At first glance there seems

nothing more sensible than using some of the £28bn of local authority cash slumbering in the banks for public spending projects that could boost the economy. Mr Terence Higgins MP, the TCSC chairman and a former Treasury minister, has suggested such a course on condition that any such spending should be for a limited period of perhaps 18 months.

He cites the case of his Worthing constituency, which needs to buy two tractors to help remove seaweed from the beach but which, it seems, cannot make the investment under current government rules on public spending. Releasing funds for similar blocked spending by local authorities throughout the country could make a difference to the economy, he believes.

Mr Higgins points out that the recession has gone on longer than the chancellor hoped. All the evidence points to peo-

## Economics Notebook

By Peter Norman

ple taking advantage of lower interest rates to pay off debt rather than increase their spending. There is little to suggest that consumers will respond any differently to last week's mortgage rate cuts or any income tax reductions in the Budget.

But public spending questions in Britain are rarely simple. According to the Treasury, it is open to question whether the local authorities have a right to spend much of the £28bn they have on deposit.

These deposits have arisen

ing priority. Releasing local authority funds could not boost the resources needed by British Rail or London Transport, for example. "Local authorities do little infrastructure spending apart from housing," the spokesman said, "and would housing be a government priority?"

So it looks as if there can be no unblocking of local authority funds to stimulate growth without a change of heart by Mr Norman Lamont, the chancellor. But the large sums deposited by the local authorities with financial institutions have helped focus attention on the oddities of Britain's public spending policy. Even those who fear greater spending by local authorities believe there is a case for the government to accelerate some public spending.

Professor Douglas McWilliams, the senior adviser to the Confederation of British Industry, says the public sector is quite likely to underspend its overall budget for capital projects this year by about £500m because the penalties for going over budget are severe. The government should therefore do everything possible to make sure that spending plans are carried out to the full.

Mr Higgins would like to see the chancellor adopt a more flexible approach to fiscal policy and use the March Budget to raise public spending if necessary rather than concentrate solely on taxation. "If you find the forecast has gone wrong, it may be more sensible to say let's use public spending to correct it instead of tax," he says.

Such a move would be a significant break with Conservative government practice since 1979. But it might help Mr Lamont to fulfil his ambition of expiring the history books as a fiscal reformer.

"Treasury and Civil Service Committee. Second Report. Banking supervision and BCCI: The role of local authorities and money brokers. £22.50 from HMSO.

TCSC. First Report. The 1991 Autumn Statement. £23 from HMSO.

## Peter Parker is chairman of Mirror MBO team

By Raymond Snoddy in London

SIR Peter Parker, former chairman of British Rail, was yesterday named as chairman of the management consortium hoping to buy Mirror Group Newspapers.

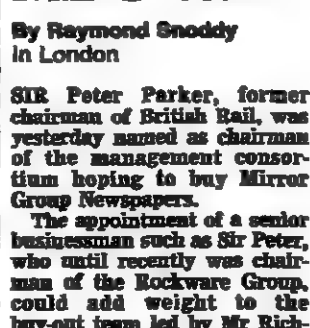
The appointment of a senior businessman such as Sir Peter, who until recently was chairman of the Rockware Group, could add weight to the buy-out team led by Mr Richard Stott, Daily Mirror editor.

"It is a very worthwhile thing and I have the time and space to do it," said Sir Peter yesterday. He is also chairman of Evered Barton, the quarry and building products group. Whitehead Farm, the London-based real estate, MGN's Electric UK and of the governors of the London School of Economics. Sir Peter, 67, is ideologically compatible with the left-of-centre MGN group. He stood, unsuccessfully, as Labour candidate for Bedford in 1951, although now he is a Liberal Democrat.

Like other potential bidders for MGN, the management buy-out team cannot make a firm offer for the company until details of its assets and liabilities are available, following the collapse of the Maxwell empire. Large sums are missing from both MGN and its pension fund. The Maxwell private interests which hold 51 per cent of MGN's shares are in administration.

The options for financing the buy-out, which is being backed by Electra, the venture group, include issuing a convertible bond and a straight cash purchase. Apart from the management team, Hambro Bank has said it is looking at the possibility of putting a consortium together.

## UK fragrance market value (£m)



Source: Nielsen Sensi Care

## Guy de Jonquieres on an unpleasant fragrance in the perfume industry

By Ian Rodger in Zurich

THE Liechtenstein-based Maxwell Foundation said yesterday that it was eager to co-operate with investigations into the disappearance of £1.3bn (£2.5bn) from the public companies controlled by the late Mr Robert Maxwell.

Mr Werner Keicher, a director of the Foundation, confirmed that his firm, Allgemeines Treuhandunternehmen (General Trust Co) of Vaduz, was involved with all six Maxwell related foundations, Corry, Allandra, Baccano, AKIM, Kiara and Jungo, named in a Financial Times article last Thursday.

The accounting firm Arthur Andersen, which is investigating the disappearance of funds from the Maxwell public companies and pension funds, believes these foundations were used to conceal the source of funds invested in, among other things, propping up the share price of Maxwell Communications (MCC).

Allgemeines Treuhandunternehmen also has close ties with Verwal-

## Selling bottled dreams at a big discount

By Ian Rodger in Zurich

The big perfume houses are seeking strenuously to trace and plug the leaks.

"We are concerned. We have spent a lot of time trying to minimise the grey market, but we have not been able to police it completely," says a spokesman for L'Oréal, the French cosmetics company which is the UK perfume market leader.

Some manufacturers are now said to be experimenting with invisible package markings which would identify the source of illicit supplies.

Critics argue that the perfume industry is out to protect immature profits by enjoining distribution to its 650 chemist stores nationwide, it could quickly capture 10-20 per cent of the market. That compares with the 25 per cent held by Boots, the market leader.

Mr Tim Clement-Jones, Kingfisher's company secretary, says direct supply would be both cheaper and more reliable than buying on the grey market, enabling Superdrug to raise its margins on perfume lines to 37 per cent from 27 per cent.

The company is basing its campaign on new distribution agreements negotiated recently by the European Commission with Givenchy and Yves Saint Laurent. The agreements, expected to become a model for the industry, allow perfume houses to limit distribution to outlets which offer satisfactory service and quality standards, but require that retailers be left free to set their own prices.

Kingfisher, which claims its two Superdrug outlets meet the EC criteria, has set out to test the regulations by inviting 25 leading

## UAL says it faces biggest quarterly loss in its history

By Nikid Tait in New York

UNITED AIRLINES, one of the three largest US carriers, warns that its fourth quarter will show the "largest quarterly loss in the company's history".

This, said United, would "substantially exceed the previous largest quarterly net loss of \$157m recorded in the first quarter of 1991". That reflected terrorism fears during the Gulf war. United added that the quarterly loss would reflect "among other things, a significant amount of non-recurring expenses".

This is the second time United has warned about the fourth-quarter figures. It suggested in December there would be a loss, although at that stage it blamed "a weak domestic economy and a poor pricing environment". On Friday the company declined to say why it had revised the warning. The figures will be released on January 30.

United's pessimism comes in the wake of a relatively encouraging announcement from American Airlines, one of its big rivals, last week. American suggested that some of the extreme ticket-discounting on domestic fares was abating, a sentiment which others echo. Although AMR, the parent company, posted a \$124.9m loss in the final three months, the news prompted share price gains in the sector generally.

United's shares have been particularly strong lately, as analysts have warmed to its \$135m purchase of Pan Am's Latin American routes. Shares in UAL, the parent company, which were about \$117 ahead of this transaction, closed on Friday at \$156, down 83. The Pan Am assets may give United the most comprehensive global route structure; it already has a fairly strong Pacific presence and has been enhancing operations in Europe.

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December 1991



## COMPANIES AND FINANCE

## Schroder Wagg top in merchant bank league

By David Barchard

J HENRY Schroder Wagg has knocked SG Warburg from top place in the annual merchant banks' league table, derived from the 1992 edition of City Connections.

In the league table, which is based on number of clients, Schroder topped Warburg for the top by picking up 25 new clients during 1991, giving it 126 to Warburg's 125.

NM Rothschild has overtaken Morgan Grenfell and pushed into third place, while Hill Samuel, the loss-making merchant banking subsidiary

of the TSB group, has slipped from fifth to seventh.

The merchant banking arms of most of the large clearing banks have lost clients: Barclays de Zoete Wedd has fallen by one place to ninth, pushing Samuel Montagu, part of Midland, to tenth. County NatWest remains at fourteenth, though its client numbers are down.

Among stockbroking advisers the blue-blooded Cazenove easily retains the lead. With 256 clients, it is far ahead of the runner-up, Rowe & Pitman, with 171. UBS Phillips & Drew stands out as the main broker

to take a tumble. It lost 14 clients last year and fell to eighth place from fifth.

The directory also supports the argument that British business is still overwhelmingly a male preserve. Women make up only 2 per cent of the top executives in British companies listed by Crawford's.

Though there are five chairwomen among 1,300 quoted companies, Ms Anita Roddick at Body Shop was the only female managing director and Ms Ruth Henderson, at the Alexon Group, the only woman chief executive.

## Shares fall on warning from Brent Chemicals

BRENT Chemicals

International, the specialty chemicals group, said sales in the last two months of 1991 were materially below expectations and warned that annual profits would be below those previously anticipated. However, they reiterated their intention to maintain the final dividend of 5.8p.

The market took the news badly, and on Friday the shares fell 18p to 117p. The directors also said that they had implemented a further programme of redundancies, which was expected to cost £200,000. It will be taken as an additional exceptional item for 1991.

They added that the programme and other cost reductions made during the year were expected to reduce operating costs by more than £2.5m in 1992.

For 1990 the group achieved pre-tax profits of £13m.

## Marina accepts 180p offer from Yattendon Tst

By Jane Fuller

Marina Developments, which operates 16 marinas and is involved in related housing and commercial sites, is being taken over by Yattendon Investment Trust, the 11th family's private company.

The recommended cash offer of 180p a share, announced after the market closed Friday, values Marina at £31.2m. A full loan note alternative will be available. Marina's share price was unchanged at 96p.

Yattendon, where Mr Robert Illiffe is chairman, had built up a 24.5 per cent stake prior to the deal. It has acceptances for another 15 per cent.

Marina incurred a pre-tax loss of £2.3m in the half year to September 30.

Mr Philip Mason, the managing director, said it would have taken some time to restore a realistic level of earnings and to return to paying a dividend.

Marina's net debt was about £50m, compared with net assets in March of £118.5m.

## The Temple plan moves into top gear

Alan Cane on the man chosen to bring IBM UK out of recession

THESE are dangerous times for top executives at International Business Machines, the world's largest computer manufacturer.

Their jobs are on the line if they fail to live up to the expectations of Mr John Alcorn, the group's beleaguered chairman.

For encouragement, they have the example of Mr George Conrads, formerly general manager of US operations, who was shifted publicly and brutally last year out of line management as IBM's profitability continued to drain away.

Space thought, then, for Mr Nick Temple, chosen last week to take over from Sir Anthony Cleaver as chief executive of International Business Machines UK subsidiary. The job has changed out of all recognition since Sir Anthony, who retains the role of chairman, was appointed in 1986.

Then IBM had a leading share in the general expansion in data processing investment which characterised the 1980s. However, the recession has reduced the UK company's performance lagging behind IBM as a whole - poor as that has proved to be in 1991 with a loss of some £28m (£1.56bn).

UK figures have not yet been broken out separately but they will undoubtedly be dismal. Mr Temple's head will equally undoubtedly be on the block if his efforts to revitalise the company fail. His problems are made no easier by the fact that the UK is possibly the toughest computer market in

the world - a natural cockpit for companies from the US, Japan and mainland Europe.

Chief executive at IBM UK now means presiding over the most profound reorganisation the company has ever undergone as it attempts to come to terms with falling hardware prices, customer resistance and a bloated bureaucracy.

Mr Temple's appointment came as a surprise only in its timing. He has been the heir apparent since the beginning of 1991 when, with Sir Anthony's encouragement, he was appointed general manager of IBM UK with the specific responsibility of devising and implementing a plan to cut staff numbers and improve efficiency in the company's marketing operations.

The two men are distinctly different in character and temperament. Sir Anthony, 53, who was knighted in the 1992 New Year Honours, is cool, private, a strategist who has "put together 15 of the last 16 business plans for IBM UK". A graduate of Trinity College, Oxford, he has maintained a life-long interest in education and training.

Mr Temple, 44, is expansive and physically dominating; he is universally recognised as an energetic and capable manager with the determination to force through unpopular measures. He has held a number of senior jobs in IBM including responsibility for all aspects of IBM banking and retail business in Europe and responsibility for building IBM's trade with the newly emerging



Nick Temple: problems to be faced in tough market

economies of the eastern bloc.

Implementing the "Temple plan" has meant enormous, frequently painful, change, but both Mr Temple and Sir Anthony say that what has been achieved in 1991 goes beyond their expectations. They agree, however, as Mr Temple says, that it is "only the first leg of a long journey".

First, staff numbers have been cut through programmes of voluntary redundancy. Mr Temple had hoped that 1,000 jobs would go by 1993; in fact, 3,500 people left the company in 1991 reducing total numbers from 17,548 to 14,509. The cost of such an enormous measure will inevitably be reflected in the annual figures, but Mr Temple argues that most restructuring charges have been taken last year leaving the company with a much more competitive structure for 1992. He does not expect staff

numbers to fall much further. IBM's redundancy package is generous and, cynically, it could be argued that the numbers leaving reflect chiefly the state of morale within the company. Mr Temple argues against this thesis, pointing out that regular opinion polls indicate that staff have the measure of the changes and are reacting positively.

Second, the proportion of staff having direct contact with customers has been increased from about 50 per cent to 70 per cent; this change is in line with the company's aim of switching to computer services as margins decline on hardware sales.

Perhaps the most controversial move has been into consultancy where IBM faces competition from the likes of Andersen Consulting and Computer Sciences Corporation. Consultancy involves understanding a customer's data processing problems and making recommendations to solve them. For IBM, it has meant retraining staff on a large scale. Last year, the company spent £34m on education and training. Competitors argue that professional consultancy is a hard discipline and that IBM's attempts to break into the market using "retreads" is sheer cynicism. "A philosophy of despair," one said.

Incoming chief executives traditionally are allowed a honeymoon period. Mr Temple effectively had his in 1991 as he will be judged by the quality of the results in 1992.

## Peel recovers to produce better half-time profits

By Andrew Bolger

PEEL Holdings, the property company that owns 68 per cent of the Manchester Ship Canal Company, reported improved interim profits after heavy losses in the latter half of the previous year.

It saw pre-tax profits rise from £269,000 to £1.64m in the six months to September 30 1991, although turnover fell from £43.04m to £29.8m, reflecting the ending of the group's housebuilding activities and reduction in the value of trading companies sold.

After tax and the payment of preference dividends, there was a loss per share of 0.39p (0.50p). The interim dividend is again 1p.

Despite the worst conditions in the property market for more than 50 years, the group sold investment properties worth £51.45m at just above

book value.

But rental income held steady at £23.65m, partly reflecting the contribution from Manchester Ship, so the group had achieved its long-standing target of rental income exceeding debt charge.

Net borrowings, excluding Manchester Ship, continued to reduce and stood at £39.89m at the half-year. They had since come down to £24.07m, leaving the group £124m of undrawn banking facilities.

All banking covenants were being met by comfortable margins and cashflow was therefore satisfactory, quite independent of Manchester Ship, the directors said. The short-term aim was to reduce debt below £300m and then to concentrate for future sales on lower yielding assets in order to improve profitability.

## Lloyds Smaller Cos Tst raising up to £72m

By Philip Coggan, Personal Finance Editor

Lloyds Smaller Companies Investment Trust, a split capital trust, is aiming to raise up to £72m after expenses, via an offer for subscription on the main market.

The trust will have three classes of shares. The dividend shares will be entitled to all the income from the trust, but will be repayable at only 1p per share. The capital shares will receive no income but will be entitled to all the income.

The two shares will be packaged together for the purposes of the offer and will be sold as a unit at 100p each. Up to 75m packaged units are on offer. The third class of share is a special share held by Lloyds. Should the trust be taken over, or should the management contract be lost by Lloyds Investment Managers, Lloyds will exercise the special share to ensure that its name is removed from the trust.

The trust will invest in companies within the bottom 10 per cent of market capitalisation of the London exchange, and expects to have a yield of 4.9 per cent.

The minimum application is for 1,000 packaged units and dealings are expected to start on February 13. The trust is capable of being placed in a Personal Equity Plan.

## NHL will save £500,000 via 6 redundancies

By David Barchard

The troubles of National Home Loans, the loss-making mortgage lender, has taken a new turn. Mr Christopher Slay, an executive director, and the five heads of its management divisions were made redundant with immediate effect, which will save about £500,000.

NHL has been in the doldrums since the summer when a £200m rescue operation for its banking subsidiary had to be organised by the large clearing banks after local authorities withdrew their deposits.

In November it reported a £27.5m pre-tax loss after bad debt provisions of £38.7m. The company said the six redundancies were part of moves to slim down the group while talks go ahead with possible buyers. Two German banks have been suggested as likely candidates to take a stake, in a rescue which would probably also require a call on shareholders for new cash.

## Abtrust Scotland

The net asset value per share of Abtrust Scotland Investment Company stood at 30.5p on November 30 1991 against 27.5p a year earlier and 30.6p at the company's year-end on May 31. Net revenue for the six months came out at £60,429 (£28,277) after tax of £20,143 (nil). Earnings per share were 0.36p (0.02p) and again there is no interim dividend.

## Sutcliffe Speakman £1.8m in red

By Michio Nakamoto

SUTCLIFFE Speakman, the activated carbon company which had to be rescued by shareholders after it ran into financial difficulties last year, reported an interim pre-tax loss of £1.8m for the six months to September 30.

The result compared with a deficit of £1.18m in the nine months ended December 30 1990.

The loss, which came on turnover of £15.4m (£38.9m), included those from discontin-

ued businesses. In engineering fabrication which was disposed of earlier this month for £200,000, the deficit was £700,000.

The group is trying to re-establish itself as a supplier of specialty activated carbons and solvent recovery plants after a high level of debts forced it to sell its water treatment and environmental engineering companies in late 1990.

Last year, in spite of the dis-

posals, it had to refinance its debts and Mr John Ball, chief executive chairman, who also headed Severn Trent Water at the time, was forced to resign.

Sutcliffe hopes that the sale of high technology carbons, which are used in environmental applications, will support its recovery as environmental legislation increased. The loss per share was significantly reduced to 1.6p (49.1p).

## CROSS BORDER M&amp;A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Danisco (Denmark)	Unit of Trinity International (UK)	Paper & packaging	£27m	Non-core divestment
Thames Water (UK)	FBL Holdings (US)	Water treatment	£25m	Diversification buy
Thames Water (UK)	UTAG (Germany)	Engineering	£25m	Diversification buy
ICA (Sweden)	Hagen (Norway)	Retailing	£22m	Creates new Nordic force
General Motors (US)/Jinbei Automotive (China)	Jinbei GM Automotive (JV)	Commercial vehicles	£18.5m	GM Chinese debut
Wall Group (US)	CBS/MTM (US)	TV	£15m	US's TV's seals its fate
ScottishPower (UK)/LMB Corp (US)	Caledonian Gas (JV)	Gas	n/a	Utilihorps 3rd such JV
Unilever (UK/Netherlands)	Unit of VMTV (Hungary)	Ice Cream	n/a	Growth investment planned
Commerzbank (France/Germany)	Mino/Launa (Germany)	Petrol & chemicals	n/a	Sweet and sour deal
Knauf (Germany)	Danogips (Denmark)	Plasterboard	n/a	Knauf now second biggest

Source: FT Mergers &amp; Acquisitions International

This announcement appears as a matter of record only

ARCO

ARCO British Limited

£250 million sterling commercial paper programme

Guaranteed by

Atlantic Richfield Company

Arranger

Barclays de Zoete Wedd Limited

Dealers

Barclays de Zoete Wedd Limited  
NatWest Capital Markets Limited

Issuing and paying agent

National Westminster Bank PLC

January 1992



**Notice of Redemption**

**BERGEN BANK A/S**

**YEN 5,000,000,000 6 per cent Notes due 1994**

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(c) of the terms and conditions of the above-mentioned Notes, that Den Norske Bank A.S., formerly known as Bergen Bank A/S, (the "Bank") has elected to redeem on 20 January 1992 (the "Redemption Date") all of its outstanding YEN 5,000,000,000 6 per cent Notes due 1994 their redemption amount which will be calculated by the Industrial Bank of Japan as the Calculation Agent 10 business days prior to the Redemption Date.

The Notes should be presented and surrendered to the paying agents (as shown on the reverse of the Notes) on the Redemption Date.

20 January, 1992  
By: Citibank, N.A. (CSC) Dept  
London Principal Paying Agent

**CITIBANK**

**HMC MORTGAGE NOTES 5 PLC**

**£150,000,000**

**Class A**

**and**

**£7,500,000**

**Class B**

Mortgage Backed Floating Rate Notes due July 2000

Notice is hereby given that for the interest period from January 10, 1992 to April 10, 1992 the Class A Notes and Class B Notes will carry interest rates of 10.3625% and 11.6675% respectively. The interest payable on the relevant interest payment date, April 10, 1992 for the Class A Notes will be £2,725.65 and for the Class B Notes will be £2,925.51 per £100,000 nominal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
January 20, 1992

**ECU 200,000,000**

**Crédit Foncier de France**

**Floating Rate Notes due 1996**

For the period from January 30, 1992 to April 21, 1992 the Notes will carry an interest rate of 10.3625% per annum with an interest amount of ECU 261.94 per ECU 100,000 Note.

The relevant interest payment date will be April 21, 1992.

Agent Bank:  
Banque Paribas Luxembourg  
Société Anonyme

**Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements in England and Wales.**

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## COMPANIES AND FINANCE

## Nasdaq keeps an early date with Europe

By 2.30 Eastern Standard Time this morning a handful of heavy-eyed dealers will have struggled to their desks in New York. Nasdaq, the US over-the-counter market, is launching a pre-dawn market in US stocks.

Half a dozen people will have cut short their usual night's sleep, the market's computers will be fired up and the market supervision division will be staffed by a skeleton crew. The event is both banal and significant.

The pre-dawn dealers do not expect a flood of orders for US stocks. European investors, at whom this new market is

directly aimed, have not demanded a market in US stocks during their trading morning before.

US shares account for only 5 per cent of the trading through Nasdaq International, London's successful international equity marketplace, though not all trades need to be reported to the London Stock Exchange, making the official figures potentially misleading.

Nasdaq says it expects interest to be meagre at first. What it does expect is a flow of orders from European investors, rather than London, it says, a view confirmed by at least one marketmaker on the new market, which points to what it says is already a fairly active market in US stocks among continental European investors.

However, the new market proves a success, it could open the way for a true transatlantic stock market. Nasdaq says it would then extend the system to European stocks not already registered in the US, and take the market to US institutional investors. Whether they will be awake at 2.30am to buy European stocks is another matter.

Nasdaq International is the result of more than two years of effort, and represents significant regulatory concessions by the US Securities and Exchange Commission, to allow a US market to compete internationally.

Normal market transparency rules have been relaxed: details of trades, though reported to the market authorities, will not be published, save for summary information after the international market closes at 8am in New York or 9pm in London.

Also, the SEC has granted access to the market to brokers-dealers who are not members of the National Association of Securities Dealers, provided they are linked to a member.

On one vital issue, however, Nasdaq has yet to get its way - and as a result, most international traders of US stocks will not appear on Nasdaq International when it is launched today. In certain market conditions, US securities firms, brokers-dealers, from going short in a listed stock in off-market trading.

That makes marketmakers on the new Nasdaq International unwilling to quote prices in New York Stock Exchange stocks. Instead, the handful of internationally known Nasdaq over-the-counter stocks - among them Apple Computer and Microsoft - will constitute the market at its launch. Only one marketmaker, the US firm Sherwood Securities, has said it will quote prices in a wide range of securities.

Most marketmakers plan to operate from London, not New York. Six - First Boston, Goldman Sachs, Lehman Brothers, Macleod Securities, Morgan Stanley and UBS Phillips & Drew - will input prices from their City offices today. There will also be three in New York (Sherwood, Hersey Haine & Gendall and East Securities) and one in Dallas (Rauscher Pierce Bohn).

A handful of brokers will also have access to Nasdaq workstations, while prices for the new market will be carried by a number of leading quote vendors, including Reuters, Quotron and ADP.

## Air France improves in second half

AIR FRANCE, the state-owned airline, broke even at the operating level, or might even show a small profit in 1991, after making heavy losses in 1990, said Mr Bernard Attali, the chairman, Reuters reports. The improvement, plus cash from asset sales, meant its second half made up for a disastrous first one. It should lead to a net loss for 1991 of about FF100m (\$127m), Mr Attali said. He gave no exact figures, as the 1991 accounts are still being prepared.

## French water group sees net earnings tumble 20%

By William Dawkins in Paris

LYONNAISE des Eaux-Dumez, the water distribution and construction group, estimates that net profits fell by up to 20 per cent to FF1.13bn (\$200m) last year, compared with FF1.4bn in 1990.

The fall comes after heavy provisions for the impact of the economic slowdown on the group's hotel and leisure industry, construction businesses, and for its part in the Channel tunnel, where a dispute over extra costs is believed to be nearing settlement with Eurotunnel, the operator.

However, a large part of the provisions have been compensated for by capital gains on asset sales over the past year, part of the strategy of group chairman Mr Jerome Monod in focusing on the



Jerome Monod: decline was less than expected

group's core businesses. This meant the overall profit decline was less than the

market had expected. Lyonnaise des Eaux-Dumez expected net profits in the current year to recover slightly, to at least equal the 1990 result.

Final 1991 results, due to be published in the next few months, will also be hit by the poor performance of Westhouse, the Canadian building materials and electrical equipment distribution subsidiary, the group warned.

The Australian subsidiary of Paris-based bank Societe Generale has joined the Sydney Futures Exchange as a floor member. Reuters reports. Societe Generale Australia Futures joins 28 other Australian and international financial institutions as a floor member.

## Half-time surge for Microsoft

By Louise Kehoe in San Francisco

MICROSOFT's sales and earnings soared in the second quarter as the US personal computer software company's "Windows" operating system program continued to be in demand.

Net income for the quarter to end December was \$17m, an increase of 55 per cent over the \$10m in the corresponding period a year ago. Earnings per share rose to 90 cents from 61 cents.

Revenues of \$682m for the second quarter were up 48 per cent on the \$461m in the same period of fiscal 1991.

Strong demand for the Win-

dows operating system and applications programs for Windows, drove second-quarter sales, Microsoft said.

Since the launch of Windows in May 1990, more than 9m copies have been sold, the company said. The program provides a graphical interface for users of IBM-compatible personal computers, making the computers easier to use.

For the six-month period, revenues were \$1.3bn, a 52 per cent increase over the \$850m recorded for the same period of fiscal 1991.

Net income for the half year rose 69 per cent to \$319m from

\$201m in fiscal 1991. Earnings per share were \$1.65 for the six-month period, up from \$1.08.

Microsoft's sales grew, despite a downturn in the personal computer market. According to a study published today by Dataquest, the US market research group, personal computer sales revenues fell by almost 8 per cent in 1991 from the previous year.

However, while the value of personal computer sales has declined, unit sales continue to grow, expanding the market for Microsoft's widely used software programs.

## South Africa plans first Ecu Eurobond offering

By Tracy Corrigan

SOUTH Africa plans to follow up its return to the international capital markets last September with its first Ecu Eurobond, possibly later this week. The French bank, Paribas, is believed to have been awarded the mandate to arrange the offering of five-year bonds.

Paribas was also involved in South Africa's DM400m (US\$250m) deal in September. Swiss Bank Corporation is said to be joint lead manager.

Banks involved in the deal stand to lose the business of some Canadian state borrowers, which have a strict policy on the matter.

Up to 80 per cent of South Africa's D-Mark issue was placed within Germany, mainly with retail investors.

An Ecu offering would test South Africa's appeal to a wider investor base.

South Africa's return to the international capital markets has met some opposition.

A \$200m Eurobond for the Independent Development Trust, a government-funded health, education and housing trust, had to be pulled last November, when the African National Congress refused to back the deal. The African National Congress's approval for this offering will not be sought, banking sources said. The African National Congress opposes new international borrowings by the present government and an African National Congress-led administration may not honour new loans.

## UK fund to be distributed in Germany and Holland

By Norma Cohen, Investments Correspondent

THE first UK unit trust to be approved for distribution in Germany and Holland has been launched by private client stockbrokers Adams and Neville, and will invest in international equities.

The fund, to be known as Millennium International Fund, will hold a 35 to 45 per cent weighting in European equities, with specialisation in medium-sized companies in growth sectors of the market. Funds will also be invested in listed equities in the US and Japan.

The units will initially be priced at \$10.55 each, with a minimum holding of \$5,000. The purchase price will include a preliminary charge of 5.5 per cent.

While new so-called UCITS legislation on retail investment vehicles allows funds in one EC country to be marketed in another, Millennium has not been designed as an EC-wide vehicle, and permission is being sought for distribution in Australia and the Far East as well.

The fund will be distributed in Germany through a German broker, CRM Securities, a subsidiary of Amaro Handelsbank, in Germany, about 90 per cent of retail investment products are distributed through banks which largely sell their own products.

Non-domestic producers have had to rely on the new independent financial advisory sector for distribution.

## Thyssen units to merge operations

By Quentin Peel in Bonn

THE management boards of Thyssen, Germany's biggest steelmaker, and its steel-making subsidiaries Thyssen Stahl and Thyssen Edelstahlwerke, yesterday gave their blessing to a merger of the activities of the two operations.

A brief announcement said the move was unanimously approved as "the appropriate answer to the current profit situation and to the likely market development".

The move follows several years of losses at Thyssen Edelstahl, the special steels manufacturer, and inconclusive negotiations with Krupp, the rival steelmaker, over a proposal for co-operation in special steel manufacture.

Results are to be produced at both subsidiaries later this month. Thyssen Edelstahl lost DM178m (\$100m) on turnover of DM3.9bn in 1990, while Thyssen Stahl saw a 15 per cent drop in profits on turnover of DM2.5bn. Both have been hit by low world prices and demand, and most recently by the slowdown in the German metalworking and engineering industries.

The company statement said the merger plan would now be discussed with the group's employees, before coming for a final decision to the supervisory boards of the companies in June.

## Hertz faces legal action over daily surcharges

HERTZ, the leading car rental company in the US, is facing legal action from New York City and New York State over its decision to impose a daily surcharge on renters in four of the five NYC boroughs, writes Nikki Tait.

The two authorities allege the merger plan would now be discussed with the group's employees, before coming for a final decision to the supervisory boards of the companies in June.

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## Kellogg earnings advance 9%

By Nikki Tait in New York

KELLOGG, the large US cereals group which has been fighting back against intense competition in its domestic market, reported an 8.9 per cent profit increase to \$118.2m after tax in the final three months of 1991.

The fourth-quarter result came after a \$15m one-time charge and translated into earnings per share of 49 cents. This was broadly in line with analysts' expectations, although the shares eased 32% to \$59 on Friday.

Earnings for the full year stood at \$606m, up by a fifth on the previous year's \$502.8m, on sales of \$1.45bn (\$1.36bn).

Mr Arnold Langlois, Kellogg's new chairman, said that there

## RM RAND MINES

## Gold mining companies' reports for the quarter ended 31 December 1991

## Blyvooruitzicht Gold Mining Company, Limited

Registered in the Republic of South Africa

ISSUED CAPITAL: R10,000,000 IN 10,000,000 ORDINARY SHARES

OPERATING RESULTS

	31-12-1991	30-9-1991	31-12-1990
Underground operations			
Gold produced (kg)	279,000	280,000	276,000
Gold produced (oz)	8,930	8,750	8,570
Yield (g/t)	1.00	1.00	1.00
Cost (R/kg)	30.50	30.50	30.50
Cost (R/oz)	30.50	30.50	30.50
Revenue (R/kg)	100.00	100.00	100.00
Revenue (R/oz)	100.00	100.00	100.00
Working profit (R/kg)	69.50	69.50	69.50
Working profit (R/oz)	69.50	69.50	69.50
Surface operations			
Gold produced (kg)	100,000	100,000	100,000
Gold produced (oz)	3,125	3,125	3,125
Yield (g/t)	1.00	1.00	1.00
Cost (R/kg)	30.50	30.50	30.50
Cost (R/oz)	30.50	30.50	30.50
Revenue (R/kg)	100.00	100.00	100.00
Revenue (R/oz)	100.00	100.00	100.00
Working profit (R/kg)	69.50	69.50	69.50
Working profit (R/oz)	69.50	69.50	69.50
Financial results (R/m)			
Revenue	27,900,000	28,000,000	27,600,000
Cost	8,370,000	8,550,000	8,270,000
Profit before tax	19,530,000	19,450,000	19,330,000
Profit after tax	17,577,000	17,500,000	17,297,000
Profit after tax and share of profit	17,577,000	17,500,000	17,297,000
Capital expenditure	1,000,000	1,000,000	1,000,000

THIRTY-THREE MONTHS CONSOLIDATED LIMITED

included in the consolidated financial statements of the company for the period ended 31 December 1991.

There are commitments for capital expenditure amounting to R10 million. The consolidated total capital expenditure for the period ended 31 December 1991 is R10 million.

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INTERNATIONAL CAPITAL MARKETS

UK GILTS

Investors nervous on supply signs

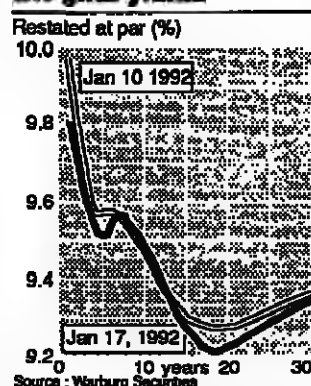
BUYING pressure for gilt-edged securities continued, even though at the end of last week investors showed a touch of nerves on indications about a large supply of the instruments over the next two years. During the week yields came down by about 10 basis points for long-dated securities and by slightly more for instruments at the short end of the yield curve. But, the accompanying rise in prices was reversed on Friday after news of a £1.2bn public sector borrowing requirement in December, far above most City estimates. The figure indicates that the Treasury's forecast of a £10.5bn PSBR for 1991-92 is unlikely to be met. It is more likely to be about £12bn, with a borrowing requirement of perhaps twice this in 1992-93.

Of concern to many investors is that a large increase in gilt issues - which would be needed to pay for public spending over the next two years - could lead to a glut of the securities, depressing prices.

Other potential negatives for gilt investors concern the election, which must be fought by July. A change of government would introduce new uncertainties into the gilt market, which is worried by the prospect of the still larger borrowing that could be required to pay for a Labour administration's spending plans.

Such considerations, and the possibility that sterling might further test its limits in the European exchange-rate mechanism (ERM) over the next few

UK gilts yields



months, have led some gilt specialists to wonder if the recent rise in gilt prices might be about to end.

Mr Mark Cliffe, an economist at the London office of Nomura, the Japanese stockbroker, said he thought the market had recently indulged in "wishful thinking" about the prospects for gilts. In his view, the difficulties because of the ERM constraint in reducing UK base rates from their current 10.5 per cent would decrease the popularity of the government, reducing its chances of a clear-cut election victory.

If Mr Cliffe is right, the recent downward movement for yields will soon start to run out of steam. The underlying support by many investors for gilts in the second half of 1991 was highlighted by a Bank of England report showing long-term investors such as pension funds, insurance companies and investment unit trusts, buying a net £1bn of UK government securities in the third quarter of 1991 after being net sellers of nearly £3bn of such securities in the first half of 1991. The institutions sold a net £2.9bn of UK government securities in 1990 and £3.4bn in 1989 when the government's finances were in surplus.

Last week the trend of continued gilt purchasing was clear, with prices edging up. The Treasury's 10 per cent bond maturing in 2006 was quoted on Friday night at 98 1/4, a rise of just under 1 point on the

remain low, a development which will probably tempt more investors into bonds as opposed to other types of stock.

Figures from the Central Statistical Office showed that in December the year-on-year rate of increase in prices of goods at the factory gate - the key measure of core inflation - was the lowest for 2 1/2 years. In December, prices at the factory gate were only 5 per cent higher than in December 1990, against a rise of 5.1 per cent in the 12 months to November.

Meanwhile, the retail-prices index, which provides a measure of so-called headline inflation, rose by just 0.1 per cent between November and December. Even though the year-on-year rate last month rose to 4.5 per cent, from 4.3 per cent in November, behind the figures is a large element of price cutting in shops and by companies offering consumer services, underlining the weakness in the economy.

A continued fall in inflation is good news for the government. But a problem for the Conservatives is that, due to the ERM factor, a cut in UK base rates is likely only after the German Bundesbank decides its rate reduction. And that may not be until well into the spring, or even later, a development which may be delayed too long to boost the "feel good" factor among voters and so help the Tories' chances in the election.

Peter Marsh

US MONEY AND CREDIT

Treasuries fall victim to Wall St

IS THE US Treasury bond market a victim of the current conviction on Wall Street that a strong US recovery is coming sooner rather than later? That would appear to be the case, given that bond prices fell for most of last week (Friday was the exception) as optimistic equity investors continued to push up the Dow Jones index.

The US stock market has been on a roll ever since the Federal Reserve's one-point cut in the discount rate on December 20, but it is difficult to find evidence of recovery to explain easily the 12 per cent rise in the Dow Jones average that has come with the rally.

It cannot be said that the rally of recent macro-economic indicators has provided a clear compass. Indeed, the only logical, albeit partial, explanation for the rally is that lower yields in money market funds and other instruments have persuaded investors to shift money into equities.

The stock market has convinced itself, however, that a big US recovery is around the corner. And the bond market, which thrives on bad economic news, has been hit by a sell-off.

The benchmark 30-year US Treasury bond declined last week, finally staging a comeback on Friday on the back of a reported fall in the University of Michigan's consumer sentiment index for December and a decline in US industrial production for December.

By Friday evening the yield on the benchmark 30-year bond stood at 7.60 per cent, up from

US MONEY MARKET RATES (%)				
	1 week	1 month	3 months	6 months
3-month Treasury bill	2.00	3.65	4.00	4.00
3-month Treasury bill	3.00	3.70	3.75	3.75
3-month Treasury bill	4.00	4.00	4.00	4.00
3-month Treasury bill	4.00	4.00	4.00	4.00
3-month Treasury bill	4.00	4.00	4.00	4.00

US BOND PRICES AND YIELDS (%)				
	1 week	1 month	3 months	6 months
3-month Treasury bill	97 1/2	97 1/2	97 1/2	97 1/2
3-month Treasury bill	97 1/2	97 1/2	97 1/2	97 1/2
3-month Treasury bill	97 1/2	97 1/2	97 1/2	97 1/2
3-month Treasury bill	97 1/2	97 1/2	97 1/2	97 1/2
3-month Treasury bill	97 1/2	97 1/2	97 1/2	97 1/2

7.43 per cent a week earlier. The sell-off in Treasuries reached its peak last Thursday, when the declining price of the 30-year benchmark pushed the yield up to 7.67 per cent. The number that provides perspective on current trading is the 7.35 per cent yield that came just after the Fed's interest rate cut last December.

Mr Philip Braverman of DKB Securities called many of the credit market's beliefs about an economic recovery "an erroneous interpretation of misleading evidence."

The US economy, as Mr Braverman put it, "is not in recovery - not in the fourth quarter, and certainly not in the first quarter." Like others, the DKB economist feels the strength of the equity market (and the corollary weakness of the bond market) primarily reflects a portfolio shift of investment funds from debt

may be unmoved again by the election year package of tax cut plans President Bush will unveil in his State of the Union message. Few serious economists believe the tax cuts are likely to be approved in the short-term or that they will have a real impact on consumer spending for many months, but worries over the future impact of such cuts on the already bloated US budget deficit will almost certainly affect bond market sentiment.

It looks, therefore, as though the Treasury market may be incapable of taking a firm view in coming months. The analysts at Donaldson, Lufkin and Jenrette reckon an eventual recovery in the second half of 1992 will push the yield on the 30-year bond up to 8.50 per cent, while the short-term outlook remains reasonably constructive.

Economic data expected this week will include initial weekly jobless claims, which are likely to be up slightly. On Thursday, the release of figures on housing starts could offer a slight improvement on the previous month's 2.9 per cent fall in housing permits.

Neither of these statistics will be compelling proof of much, and therefore less the problem. If the equity market keeps rallying - regardless of whether such a rally is warranted or not - investors in Treasury bonds could be in for a rocky ride.

Alan Friedman

JAPANESE BONDS

Optimists expect further discount rate cut

THE PROLONGED rally in the Japanese government bond market came to a halt last week - though not for long. By Friday, with further confirmation of the sharp slowdown of the Japanese economy, prices seemed back on their upward path. Bond market optimists were left once again looking forward to a cut in Japan's official discount rate from its current 4.5 per cent.

The 15 basis point rise in the yield on the benchmark bond no 129 as the week progressed may seem too meagre to constitute a significant reversal for the market. But after a virtual one-way drive since last summer, which has seen yields plummet from 6.9 per cent last

June to 5.275 per cent earlier this month, the switch in direction was a novelty.

Profit-taking was blamed in part for the move, but the more significant reason was the fall in the yen, one of the casualties of the US dollar's re-emergence so far this year. Before last week, the unstoppable rise of the yen had mirrored the fall in bond yields, from 7.145 to the dollar last June to around 7.135 soon after the new year.

But the gathering signs of confidence over the US economy helped to reverse this, pushing the dollar up to 7.128 during the week.

The inflationary implications of a weak yen may have

knocked the steam out of the bond market, but was it an over reaction? Chief economist of DKB International in London, a rate of around 7.130 to the dollar would not necessarily prove inflationary - especially with oil prices remaining soft. On this reading, the threat of imported inflation was not as severe as the market seemed to indicate. Also, many market observers predict the dollar rally has been too much, too soon: the bubble of optimism which has driven the market will not last without early signs of US recovery.

By Friday night a sharp reversal wiped 23 off the value of the dollar, thanks to dis-

Richard Waters

FT/ISMA INTERNATIONAL BOND SERVICE									
U.S. DOLLAR STRATEGY									
3-MONTH TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
6-MONTH TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
1-YEAR TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
2-YEAR TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
3-YEAR TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
5-YEAR TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
10-YEAR TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
20-YEAR TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
30-YEAR TREASURY	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
EURO DOLLAR STRATEGY									
3-MONTH EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
6-MONTH EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
1-YEAR EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
2-YEAR EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
3-YEAR EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
5-YEAR EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
10-YEAR EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
20-YEAR EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
30-YEAR EURO DOLLAR	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
STERLING STRATEGY									
3-MONTH STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
6-MONTH STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
1-YEAR STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
2-YEAR STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
3-YEAR STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
5-YEAR STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
10-YEAR STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
20-YEAR STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
30-YEAR STERLING	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
YEN STRATEGY									
3-MONTH YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
6-MONTH YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
1-YEAR YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
2-YEAR YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
3-YEAR YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
5-YEAR YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
10-YEAR YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
20-YEAR YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2
30-YEAR YEN	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2	97 1/2

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## INTERNATIONAL CAPITAL MARKETS

## SYNDICATED LOANS

## Neste restructures \$400m 10-year loan

NESTE, the Finnish state-owned oil company, has been forced to restructure its \$400m 10-year syndicated loan and offer more attractive fees to lenders, after its original deal was cold-shouldered by the syndicated loans market.

The deal - a project finance facility for Neste Petroleum, Neste's wholly-owned Norwegian subsidiary - has attracted only \$150m from banks since its launch at the end of November. Chase Investment Bank and Citicorp Investment Bank are relaunching the deal with the following changes:

- An agreement from Neste, the parent company, to provide a completion undertaking, ensuring the company has sufficient funds to cover any calls for cash on the two oil projects concerned. The money is intended to finance the development of the Brage and Helin oil fields.
- The definition of completion now includes both oil fields and not just Brage.
- The banks will be provided with an independent report on the oil reserves within 12 months, an amendment intended to dispel doubts about the figures originally provided.
- Front-end fees have been increased while the margin over the London interbank offered rate (Libor) and the commitment fees are unchanged. Front-end fees have been raised from 20 basis points to 30 basis points on \$50m, from 15 basis points to 25 basis points on \$150m and from 10 basis points to 15 basis points on \$100m. The margin is between 80 basis points and 102.5 basis points over Libor, depending on coverage ratios, while the commitment fees

Sara Webb

## EUROMARKET TURNOVER (\$m)

	Primary Market	Secondary Market	Total
US \$	US \$	US \$	US \$
Fixed income bonds	1,898.9	2,317.4	4,216.3
Equity	1,186.5	1,315.1	2,501.6
Convertible	0.0	1,186.5	1,186.5
Money market inst.	319.0	349.2	668.2
CDs	112.8	1,312.7	1,425.5
Short & MT Notes	14,218.9	8,087.1	22,306.0
Warrants	0.0	87.2	87.2
Options	7.2	0.0	7.2
Total	15,110.8	9,914.3	25,025.1
US \$	21,454.4	95,736.5	117,190.9
Other	29,355.5	144,355.3	173,710.8

Week to January 19 1992.  
The Weekly and Spotting figures are from Reuters only.  
Source: IMA

## INTERNATIONAL BONDS

## Europe benefits from heavy reallocation of US assets

THE SPEED and scale of the shift out of the US Treasury market into European bond markets last week surprised many of the traders who had predicted such a move this year.

"There has been a massive reallocation of assets, in a very volatile market," one trader said. A significant portion of the funds involved originated in the US: dealers said the first to make a move were the leveraged funds, which tend to be more speculative, followed by proprietary traders at banks, and finally, and in reasonably large volume, US mutual funds and insurance funds.

The shift is perhaps more surprising, given that the dollar at last appears to have bounced out during the last two weeks, the dollar has strengthened by around 10

THE FRENCH government is in talks with banks about an issue of 30-year Ecu bonds, under its Ecu OAT programme. Such an issue would substantially extend the Ecu yield curve, a gap which will also be filled by the UK's first auction of three-year Ecu Treasury notes this week.

Rumours of the French plans had a negative impact on what currently constitutes the long end of the Ecu bond market - Italy's 20-year deal - which fell around 40 basis points in price, on expectations of the supply.

The French deal under discussion is expected to total Ecu1bn-Ecu2bn. The Treasury plans to control stripping of the bond to preserve as much liquidity as possible, by restricting stripping to market makers in the programme, market sources claim. "Stripping" a bond involves reducing it to its component parts by selling each coupon separately, leaving a zero-coupon bond, so an investor can buy, for example, a piece of paper which pays interest once only, in 25 years' time.

pfennigs. However, traders believe many US investors have been switching the foreign exchange exposure of their European bond investments back into dollars. (In fact, this hedging activity may have been a factor in the strengthening of the dollar.)

What the move does underscore is a strong view on the path of European interest rates

compared with the US. The US bond market underwent a sharp correction over the past week or so, as investors decided to position themselves for ultimately higher US rates and for lower European rates at the next change in rates. Although the US market recovered somewhat at the end of last week - from what many traders felt was an over-

sold position - the strong wave of enthusiasm for US securities over Christmas and the New Year has waned.

Having missed the strong rise at the end of the year, many traders became involved in what some term "a lemming trade". The heavy flow of new issues in the Eurodollar and the US corporate bond market has added to the strain, and

forced Eurobond spreads to widen, even as the market fell.

Some traders maintain the US will see another interest rate cut, and argue the current shift is not logical. Certainly, it does not seem to be based solely on economic fundamentals or trading technicalities and the recent volatility in prices seems to have left trad-

ers uncertain where value lies.

The main beneficiaries of the move into European bonds have been the mainstream markets: first the German Bund market and then the French OAT market, and, to a lesser degree, the gilt market and the Dutch government bond market.

The strength in the German and French markets also provided a fillip for the Ecu bond market, where there was aggressive buying of four to six-year bonds.

The preference for this area of the yield curve reflects a view on falling interest rates, but also the recognition of a cheaper area of the yield curve, which had become quite inverted due to buying at the long end.

Tracy Corrigan

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Maturity	Av. life	Coupon	Price	Book runner	Offer yield
m.	years	%					%
<b>US DOLLARS</b>							
M&B Fin. (Guaraco) (d)	750	2002	10	7	100	Mitsubishi Finance Int.	7.000
Credit Local de France	500	2002	10	7 1/2	98.96	Deutsche Bk. Cap.Mkts.	7.275
Credit Lyonnais	250	1995	3	5 1/2	98.82	Credit Lyonnais	5.817
Kingdom of Denmark	200	1997	5	6 1/2	101.225	SBC	6.084
EIB	400	2002	10	7 1/2	98.81	IBI Int.	7.152
Republic of Austria	400	2004	12	7 1/2	98.83	CSFB	7.398
Minut. Eng. & Shipyard	250	1996	4	9 1/2	100	Nomura Int.	5.125
Sega Enterprises (US)	200	1998	4.167	(3 1/2-4)	100	Nomura Int.	-
KFW Int. Finance Inc.	300	2007	15	7 1/2	98.91	Deutsche Bk. Cap.Mkts.	7.504
Petrolast	250	1993	1	10	100.32	CSFB	8.411
ABB Int. Finance	200	1996	4	6 1/2	101	Morgan Stanley Inc.	6.080
Halsbe Int. Finance	200	1996	4	6 1/2	101.425	Nomura Int.	5.964
Finland Export Credit	200	1995	3	9 1/2	100.805	Lehman Bros.	5.432
Kommunekredit	150	1999	7	7 1/2	101.425	Nomura Int.	6.995
Eurofin (d)	150	1993	1	4.35	100.15	Lehman Bros.	4.384
Mitsubishi Finance Int. (d)	80	2002	10	7 1/2	102	Mitsubishi Finance Int.	7.212
Hydro Quebec (d)	100	2022	30	5 1/2	98.286	First Boston Corp.	8.428
<b>ECU</b>							
Credit Local de France	500	1997	5	8 1/2	101.15	Paribas Capital Mkts.	8.210
General Elec. Corp.	350	1997	5	8 1/2	101.12	SBC	7.989
<b>STERLING</b>							
Britannia Bldg. Soc. (d)	60	(d)	(d)	13	100.423	Hoare Govett Corp. Fin.	-
Pearson Sterling Fin.	100	2002	10	10 1/2	101.15	Baring Bros.	10.558
<b>CANADIAN DOLLARS</b>							
Ontario Hydro (d)	1,500	2002	10	8 1/2	98.35	(d)	6.914
Deutsche Bk. Fin.	200	1997	5	7 1/2	98.005	Deutsche Bk. Cap.Mkts.	7.486
Compagnie Bancaire	150	1997	5	8 1/2	101.46	Nomura Int.	7.886
Motif New Zealand Fin.	75	1997	5	8 1/2	101.425	Lehman Bros. Int.	7.884
<b>AUSTRALIAN DOLLARS</b>							
Australian Nat. Ways. (d)	50	1999	7	9 1/2	100	Westpac Banking Corp.	8.500
Sth. Aust. Govt. Fin. Auth.	100	2000	8	10 1/2	101 1/4	Hambros Bank	10.015
<b>FRENCH FRANCES</b>							
Credit National	200	1999	7	8 1/2	100.815	OCF	8.571
Soc. Generale Assoc. (d)	(d)	1993	1 1/2	zero	100	Societe Generale	-
<b>D-MARKS</b>							
Snow Brand Milk Prods. (d)	200	1996	4	5 1/2	100	Commerzbank	5.125
Shows Aluminium Corp. (d)	120	1996	4	5 1/2	100	Nomura Bk. GmbH	5.125
Kingdom of Norway	100	1997	5	8 1/2	102 1/2	Deutsche Bank	7.001
PH Fin. (d)	200	1999	5	8 1/2	101 1/2	WestLB	8.075
Polyva Co. (d)	40	1997	5	9 1/2	101 1/4	Mitsubishi Bk. GmbH	8.647
LBS Finance NV	750	2002	10	zero	47.35	Trinkaus & Burkhart	7.703
<b>SWISS FRANCES</b>							
BP America Inc. (d)	200	2002	10	8 1/2	102.35	CSFB Efectenbank	7.778
Union Ind. d'Credit	150	1999	7	8 1/2	101 1/4	NordLB	7.615
<b>YEN</b>							
Honda Motor Co. (d)	300m	1999	7	8	101 1/2	Nikko Europe	5.734
Honda Motor Co. (d)	300m	1997	5	5 1/2	101 1/4	Nomura Int.	5.548
EIB	500m	1995	3	5	99.95	Nikko Europe	5.918
Asian Development Bank	500m	2002	10	5 1/2	98.95	Bk of Tokyo Cap. Mkts.	5.834
Dainippon Ink & Chemicals	180m	1999	7 1/4	6 1/4	101 1/4	Nikko Europe	5.962
<b>AUSTRIAN SCHILLINGS</b>							
Republic of Austria (d)	20m	(d)	(d)	(d)	100	Deutsche Bank (Austria)	-
<b>LUXEMBOURG FRANCES</b>							
Eurofin (d)	1,500	2002	10	8 1/2	101 1/4	BGL	8.235
Postbank (d)	100	2000	8	9	102 1/4	Credit Europeen	8.600
Credit Lyonnais	100	2001	9	8 1/2	101 1/4	Banque Indosuez	8.588
Scotiabank	500	2000	8	8 1/2	102	BOCE	8.520
Credit A. Industriel	500	2002	10	8 1/2	101.60	Croquet Int.	8.508
Equi. CGER France (d)	500	1995	3	9	101.80	Banque UCL	8.298
Kemira Int. Fin. (d)	500	1995	3	9 1/2	101.90	BOCE	8.506
Credit Lyonnais (d)	1,500	2002	10	8 1/2	102 1/4	Credit Lyonnais (Lux.)	8.632
Banque UCL (d)	500	1994	2 1/2	9 1/2	101 1/4	Banque UCL	8.422

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Green	Las	CL0000F	01-307	0156	01-307	0156	0156
Green	Las	CL0000F	01-307	0157	01-307	0157	0157
Green	Las	CL0000F	01-307	0158	01-307	0158	0158
Green	Las	CL0000F	01-307	0159	01-307	0159	0159
Green	Las	CL0000F	01-307	0160	01-307	0160	0160
Green	Las	CL0000F	01-307	0161	01-307	0161	0161
Green	Las	CL0000F	01-307	0162	01-307	0162	016

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• Current Unit Trust prices are available on FT Cityline, call 0800 123455. Calls charged at 30p/minute, cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2121

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## MONEY MARKETS

## Dollar rally halted

The spectacular rise of the dollar on the foreign exchange markets last week came to an abrupt halt on Friday afternoon in London, as a wave selling cut 8 pence from the value of the US currency, writes *Simon London*.

This was followed in New York by some well-timed intervention by the Bank of Japan and the Federal Reserve, selling dollar against the yen. The US currency fell to just above 121.45 at the close in London.

This sudden decline underlined that the rally of the dollar so far this year has been a fragile affair, driven by technical factors rather than a reappraisal of economic fundamentals.

After all, the only optimistic news to come out of the US in this period was better than expected non-farm payroll

data, a notoriously volatile indicator. Other than this, the economic data has been as gloomy as that which put the dollar in the doldrums at the end of last year. Trade figures for November and the University of Michigan consumer confidence survey, both of which were released on Friday, underlined the gloomy tone.

The first showed a substantial 5.5 per cent fall in imports during November as consumer spending slumped. The latter reported a further dive in consumer confidence in early January, undermining hopes of a change in sentiment.

In addition, co-ordinated intervention by monetary authorities highlights the fact that a strong and rising dollar is at odds with the US governments over-riding policy goal — to ease the domestic economy.

This leaves participants in the currency markets asking whether the events of Friday prefigure a period of more widespread interventionism by central banks.

**CURRENCY MOVEMENTS**

Jan 17	Jan 17	Jan 17	Jan 17	Jan 17	Jan 17
US Dollar	100	100	100	100	100
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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page



**NASDAQ NATIONAL MARKET**

1992	Ytd. P/ Stn	Ch'ge Close Prev.	1992	Ytd. P/ Stn	Ch'ge Close Prev.	1992	Ytd. P/ Stn	Ch'ge Close Prev.
1992	Ytd. P/ Stn	Ch'ge Close Prev.	1992	Ytd. P/ Stn	Ch'ge Close Prev.	1992	Ytd. P/ Stn	Ch'ge Close Prev.

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	0.32	0.64	1.28	2.56	5.12	10.24	20.48	40.96	81.92	163.84	327.68	655.36	1310.72	2621.44	5242.88	10485.76	20971.52	41943.04	83886.08	167772.16	335544.32	671088.64	1342177.28	2684354.56	5368709.12	10737418.24	21474836.48	42949672.96	85899345.92	171798691.84	343597383.68	687194767.36	1374389534.72	2748779069.44	5497558138.88	10995116277.76	21990232555.52	43980465111.04	87960930222.08	175921860444.16	351843720888.32	703687441776.64	1407374883553.28	2814749767106.56	5629499534213.12	11258999068426.24	22517998136852.48	45035996273704.96	90071992547409.92	180143985094819.84	360287970189639.68	720575940379279.36	1441151880758558.72	2882303761517117.44	5764607523034234.88	11529215046068469.76	23058430092136939.52	46116860184273879.04	92233720368547758.08	184467440737095516.16	368934881474191032.32	737869762948382064.64	1475739525896764129.28	2951479051793528258.56	5902958103587056517.12	11805916207174113034.24	23611832414348226068.48	47223664828696452136.96	94447329657392904273.92	188894659314785808547.84	377789318629571617095.68	755578637259143234191.36	1511157274518286468382.72	3022314549036572936765.44	6044629098073145873530.88	12089258196146291747060.76	24178516392292583494121.52	48357032784585166988243.04	96714065569170333976486.08	193428131138340667952972.16	386856262276681335905944.32	773712524553362671811888.64	1547425049106725343623777.28	3094850098213450687247554.56	6189700196426901374495109.12	12379400392853802748990218.24	24758800785707605497980436.48	49517601571415210995960872.96	99035203142830421991921745.92	198070406285660843983843491.84	396140812571321687967686983.68	792281625142643375935373967.36	1584563250285286751870747934.72	3169126500570573503741495869.44	6338253001141147007482991738.88	12676506002282294014965983477.76	2535301200456458802993196695.52	5070602400912917605986393391.04	10141204801825835211972786782.08	20282409603651670423945573564.16	40564819207303340847891147128.32	81129638414606681695782294256.64	162259276831213363391564588513.28	324518553662426726783129177026.56	649037107324853453566258354053.12	1298074214649066907132516688106.24	2596148429298133814265233376212.48	5192296858596267628530466752424.96	10384593717192535257060933504849.92	20769187434385070514121867009699.84	41538374868770141028243734019399.68	83076749737540282056487468038799.36	166153499475080564112974896077598.72	332306998950161128225959920155197.44	664613997900322256451919840310394.88	1329227995800644512903839680620789.76	2658455991601289025807679361241579.52	5316911983202578051615358722483159.04	10633823966405156103230717444966318.08	21267647932810312206461434889932376.16	4253529586562062441292286877986475.2	850705917312412488558473755597294.4	1701411834624824977117747511194588.8	340282366924964995423549502238917.6	680564733849929990847099004477835.2	1361129467699859981694198008955670.4	2722258935399719963388396017911340.8	5444517870799439926776792035822681.6	10889035741598879853553584071645363.2	21778071483197759707107168143290726.4	43556142966395519414221436286581452.8	87112285932791038828442872573163055.6	174224571865582077656885745146326111.2	348449143731164155313771490292652222.4	69689828746232831062755298058530444.8	139379657492465662125510596117060889.6	278759314984931324251011922234131779.2	55751862996986264850202384446827355.4	111503725993972529700404768893654110.8	223007451987945059400809537787308221.6	446014903975890118801619075574616443.2	892029807951780237603238151149228866.4	178405961590356047520647630229845732.8	3568119231807120950412952
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Algeria	1.12	1.00	0.94	0.87	0.80	0.73	0.66	0.59	0.52	0.45	0.38	0.31	0.24	0.17	0.10	0.03	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
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		PERSON	7	8	9	10	11	12	13	14	15	16	17	18
0	100	100	12	72	98	24	24	24	24	24	24	24	24	24
1	100	100	12	72	98	24	24	24	24	24	24	24	24	24
2	100	100	12	72	98	24	24	24	24	24	24	24	24	24
3	100	100	12	72	98	24	24	24	24	24	24	24	24	24
4	100	100	12	72	98	24	24	24	24	24	24	24	24	24
5	100	100	12	72	98	24	24	24	24	24	24	24	24	24
6	100	100	12	72	98	24	24	24	24	24	24	24	24	24
7	100	100	12	72	98	24	24	24	24	24	24	24	24	24
8	100	100	12	72	98	24	24	24	24	24	24	24	24	24
9	100	100	12	72	98	24	24	24	24	24	24	24	24	24
10	100	100	12	72	98	24	24	24	24	24	24	24	24	24
11	100	100	12	72	98	24	24	24	24	24	24	24	24	24
12	100	100	12	72	98	24	24	24	24	24	24	24	24	24
13	100	100	12	72	98	24	24	24	24	24	24	24	24	24
14	100	100	12	72	98	24	24	24	24	24	24	24	24	24
15	100	100	12	72	98	24	24	24	24	24	24	24	24	24
16	100	100	12	72	98	24	24	24	24	24	24	24	24	24
17	100	100	12	72	98	24	24	24	24	24	24	24	24	24
18	100	100	12	72	98	24	24	24	24	24	24	24	24	24
19	100	100	12	72	98	24	24	24	24	24	24	24	24	24
20	100	100	12	72	98	24	24	24	24	24	24	24	24	24
21	100	100	12	72	98	24	24	24	24	24	24	24	24	24
22	100	100	12	72	98	24	24	24	24	24	24	24	24	24
23	100	100	12	72	98	24	24	24	24	24	24	24	24	24
24	100	100	12	72	98	24	24	24	24	24	24	24	24	24
25	100	100	12	72	98	24	24	24	24	24	24	24	24	24
26	100	100	12	72	98	24	24	24	24	24	24	24	24	24
27	100	100	12	72	98	24	24	24	24	24	24	24	24	24
28	100	100	12	72	98	24	24	24	24	24	24	24	24	24
29	100	100	12	72	98	24	24	24	24	24	24	24	24	24
30	100	100	12	72	98	24	24	24	24	24	24	24	24	24
31	100	100	12	72	98	24	24	24	24	24	24	24	24	24
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43	100	100	12	72	98	24	24	24	24	24	24	24	24	24
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46	100	100	12	72	98	24	24	24	24	24	24	24	24	24
47	100	100	12	72	98	24	24	24	24	24	24	24	24	24
48	100	100	12	72	98	24	24	24	24	24	24	24	24	24
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52	100	100	12	72	98	24	24	24	24	24	24	24	24	24
53	100	100	12	72	98	24	24	24	24	24	24	24	24	24
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55	100	100	12	72	98	24	24	24	24	24	24	24	24	24
56	100	100	12	72	98	24	24	24	24	24	24	24	24	24
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58	100	100	12	72	98	24	24	24	24	24	24	24	24	24
59	100	100	12	72	98	24	24	24	24	24	24	24	24	24
60	100	100	12	72	98	24	24	24	24	24	24	24	24	24
61	100	100	12	72	98	24	24	24	24	24	24	24	24	24
62	100	100	12	72	98	24	24	24	24	24	24	24	24	24
63	100	100	12	72	98	24	24	24	24	24	24	24	24	24
64	100	100	12	72	98	24	24	24	24	24	24	24	24	24
65	100	100	12	72	98	24	24	24	24	24	24	24	24	24
66	100	100	12	72	98	24	24	24	24	24	24	24	24	24
67	100	100	12	72	98	24	24	24	24	24	24	24	24	24
68	100	100	12	72	98	24	24	24	24	24	24	24	24	24
69	100	100	12	72	98	24	24	24	24	24	24	24	24	24
70	100	100	12	72	98	24	24	24	24	24	24	24	24	24
71	100	100	12	72	98	24	24	24	24	24	24	24	24	24
72	100	100	12	72	98	24	24	24	24	24	24	24	24	24
73	100	100	12	72	98	24	24	24	24	24	24	24	24	24
74	100	100	12	72	98	24	24	24	24	24	24	24	24	24
75	100	100	12	72	98	24	24	24	24	24	24	24	24	24
76	100	100	12	72	98	24	24	24	24	24	24	24	24	24
77	100	100	12	72	98	24	24	24	24	24	24	24	24	24
78	100	100	12	72	98	24	24	24	24	24	24	24	24	24
79	100	100	12	72	98	24	24	24	24	24	24	24	24	24
80	100	100	12	72	98	24	24	24	24	24	24	24	24	24
81	100	100	12	72	98	24	24	24	24	24	24	24	24	24
82	100	100	12	72	98	24	24	24	24	24	24	24	24	24
83	100	100	12	72	98	24	24	24	24	24	24	24	24	24
84	100	100	12	72	98	24	24	24	24	24	24	24	24	24
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86	100	100	12	72	98	24	24	24	24	24	24	24	24	24
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88	100	100	12	72	98	24	24	24	24	24	24	24	24	24
89	100	100	12	72	98	24	24	24	24	24	24	24	24	24
90	100	100	12	72	98	24	24	24	24	24	24	24	24	24
91	100	100	12	72	98	24	24	24	24	24	24	24	24	24
92	100	100	12	72	98	24	24	24	24	24	24	24	24	24
93	100	100	12	72	98	24	24	24	24	24	24	24	24	24
94	100	100	12	72	98	24	24	24	24	24	24	24	24	24
95	100	100	12	72	98	24	24	24	24	24	24	24	24	24
96	100	100	12	72	98	24	24	24	24	24	24	24	24	24
97	100	100	12	72	98	24	24	24	24	24	24	24	24	24
98	100	100	12	72	98	24	24	24	24	24	24	24	24	24
99	100	100	12	72	98	24	24	24	24	24	24	24	24	24
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Algeria	0.62	8	16	10	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16	16
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## MONDAY PROFILE

# Courage of a Russian reformer

Leyla Boulton on Yegor Gaidar, the man with the gargantuan task of reshaping the economy

There are a lot of risk factors, but they don't guarantee us a fatal blow. This is how Mr Yegor Gaidar, the first Russian leader to conduct market reform rather than talk about it, calmly sums up his terrifying job.

Indeed, the first quality which strikes you about this short, balding, 35-year-old economist, who is deputy prime minister in charge of economic reform, is his steely courage. A superpower bristling with nuclear weapons has collapsed, production is in free-fall, hyperinflation looms, the army is large and hungry, and he has very little time to switch the country to a market system after 74 years of Communist rule.

"I feel like a chess player who is not only playing a very difficult match, but who is also surrounded by other players who may at any time sweep my pieces off the board," this former journalist told the Foreign Correspondents' Association in Moscow over dinner last week.

There are ambitious politicians waiting in the wings to exploit the unpopularity of his reforms for personal gain. Some of the country's best economists - including Mr Nikolai Petrakov and Mr Grigory Yavlinsky, who themselves were unable to achieve any results while advising Mr Gorbachev - have soundly rallied against him.

And with the west still nostalgic about Mr Gorbachev and the union, western states may be tragically late in throwing their full weight behind President Boris Yeltsin's courageous and able government.

A former economics commentator for Pravda, the Communist party daily, Mr Gaidar is one of a group of talented young economists who were taught by Professor Stanislav Shatalin, the veteran economist and author in 1990 of the 500-day plan for radical reform.

A son of the Soviet establishment - his grandfather was a popular author of children's books and his father a rear-admiral - Mr Gaidar used his privileged position to spend much of his career studying ways of abandoning the system, before his rapid rise to the top.

Although some of the criticism by fellow economists is sour grapes, Mr Gaidar himself is aware that his reforms are far from perfect. But he says simply that there is no alternative, and he is no doubt right.

"After a lengthy period of populist policies which led this economy towards full collapse,

we are having to take responsibility for changing course and adopting harsh measures," he says with a suave smile. "We never expected such measures to be either painless or politically profitable."

The state can no longer afford to keep up with food subsidies because producer prices are out of control. It cannot print any more money without totally destroying the currency. The financial crisis is too pressing to wait for structural reforms, which should have been started a few years ago by predecessors who preferred to talk about market reforms rather than act on them.

Endowed with a sort of Levantine charm - his oriental sounding surname is a *nom de guerre* picked up by an ancestor - Mr Gaidar has had to acquire basic survival skills quickly. For somebody who has never been in politics before, he has learned fast.

After a first gaffe - when he declared that the present central bank chief would be replaced before he had even agreed to go - Mr Gaidar is polite and tactful about everyone, and that includes Mr Russian Khasbulatov, the thuggish parliamentary chairman who has taken no such pains when attacking him.

Although still a little clumsy in public, Mr Gaidar is articulate and endowed with a biting sense of humour and a coolly rational mind.

Almost comically dwarfed by the rostrum from which he defended his policies in parliament last week, Mr Gaidar warned deputies that the greatest threat to his reforms was that of panic.

He said that it would be panic to reimpose price controls, loosen credit policy, increase public spending, give in to limitless pay claims and lower taxes at a time when financial stabilisation was a key priority.

With price liberalisation under way, the government is now getting to grips with privatisation and the next stages of financial stabilisation (including a tight budgetary and monetary policy). The government also has to deal with the defence industry's conversion to civilian uses - defence procurement this year is down to 15 per cent of last year's level.

The task is gargantuan, but not hopeless. The Russian people, exhausted by five years of wavering, may well give this government a chance, simply because it is at least taking action.

Mr Gaidar, who leaves his



'I feel like a chess player'

government dacha at 7.30am and gets home from the office at 11.30pm, is putting everything into the job. "I have no news of how my family is doing because I hardly ever see them."

Unlike previous Communist administrations, this government is not only serious about market reforms, but competent and well-adviced.

Mr Yeltsin has so far stoically stood by the government he appointed last October. But the Russian government's

PERSONAL FILE  
1956 Born in Moscow.  
1977 Graduates in economics from Moscow State University.

1987 Economics editor of Communist periodical.

1988 Co-authors with Professor Stanislav Shatalin Social and Economic Problems of Perestroika and Economic Reforms.

1990 Economics editor of Pravda.

1991 Director of Economic Policy Institute.

Oct 1991 Appointed Russia's deputy prime minister responsible for economic policy.

pleas for massive financial help to achieve results - going behind humanitarian aid which will be discussed in Washington later this week - should not be discarded as in the past. Much of the government's success depends on its ability to keep the population fed with basics such as bread and to cushion it against the worst effects of reform until market mechanisms can begin to take effect.

In contrast to the chaos and back-biting of the previous administration, this government is also refreshing for its

unity - the result of Mr Gaidar's insistence that he should bring like-minded colleagues, many of whom are his friends, into office with him.

Their straightforward businesslike approach - "they want to create a relationship of trust with the west," as one diplomat explains - has greatly cheered western interlocutors.

However, they are not without their domestic critics. Reproaching them for their youth and lack of political experience, Vice-President Alexander Rutskoi, an Afghan war hero with no knowledge of economics, recently referred to the cabinet as "little boys in pink shorts".

The problem with Russia, as it tries to switch to market economics after decades of socialist planning, is that its older people tend to have the wrong kind of experience for such an undertaking. It seems to be only the younger generation that can adapt to both new ideas and new methods of work - witness the rise of the young economist, Mr Yavlinsky, to chief Soviet economic strategist after the coup.

Such a generation gap is not new in Russia. Ivan Turgenev, the great Russian writer, captured a similar divide in the 19th century with Fathers and Sons, a novel contrasting the ineffectual older generation - looking for change but tied to the old regime - and young radicals attached to western ideas.

This has produced the striking sight of Mr Yeltsin, the former party boss, shielding with his personal authority a government whose policies he may not understand, but which he has embraced intuitively.

The fear is that he will lose his nerve if these policies cannot show results quickly enough; hence the feverish

attempts to make the reforms irreversible.

The problem is not whether Gaidar lasts - because he will not last - but how long he will last; ... how long Yeltsin is prepared to give him political support to carry out reforms before he becomes too much of a political liability," says one western diplomat.

"If he lasts until next autumn that will be ideal and enough. I don't think he expects any more."

Why has Mr Gaidar taken upon himself this role of sacrificial lamb?

The answer is probably for a mixture of reasons: ambition - for if he succeeds, he will have earned a name for himself in history; conviction - not many economists have had the chance to conduct reforms that they have long known to be necessary; and a dose of patriotism no doubt as well.

# The forgotten virtue of saving

Campaigning in New Hampshire, President George Bush promised to unveil a long-term growth package in next week's State of the Union address. Judging from subsequent leaks in Washington, however, the reality will fall far short of the rhetoric.

The danger is that Mr Bush will try to buy votes by offering an array of fiscal goodies. The likely menu includes tax relief for first-time home buyers, a tax credit for children or a higher personal exemption, faster depreciation for capital equipment, lower taxes on capital gains and tax credits for depreciation of assets, which counts as negative saving.

Professor John Shoven of Stanford University recently scrutinised the US savings record in a paper for the American Council for Capital Formation, a Washington think tank. He found net national savings were remarkably constant between 1950 and 1980 at 7.4 per cent of national income. But the ratio plunged to less than 4 per cent in the first half of the 1980s and to only 2 per cent by the end of the decade.

He attributes about 2 percentage points of the decline to the swollen budget deficits of recent years and the rest to lower savings by households and companies.

There is no international precedent for a collapse of savings on this scale. The UK, for example, enjoyed a comparable consumer boom in the 1960s, but the sharp decline in personal savings was offset (until very recently) by an increase in public savings as the government budget moved into surplus. Between 1980 and 1987, the national savings rate for rich industrialised countries averaged about 9 per cent, while the Japanese savings rate was twice that at nearly 18 per cent.

Looked at another way, net national savings represent the expected growth of national wealth. US wealth is about three times national income. A net savings rate of 2 per cent of gross national product (GNP) thus permits national wealth to grow by only two thirds of a percentage point a year, hardly enough to keep pace with US



MICHAEL PROWSE on America

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population growth. Indeed, Mr Shoven calculates that real net wealth (or capital) per worker actually fell during the 1980s. It was at the same level in 1990 as in 1976. This collapse in savings - and hence in wealth creation - is a fundamental cause of the US's economic stagnation. It threatens to extinguish the American dream of steadily rising living standards.

If Mr Bush wants to improve the US's long-run prospects, he must raise the national savings rate. This means abandoning all thought of tax cuts: it ought to be obvious that higher borrowing for such problems created by years of excessive deficits. Indeed, in an economy with deficit-fatigue, a Keynesian fiscal stimulus is unlikely to spur growth even in the short run.

The best long-term strategy would be to set a goal of increasing net national savings to, say, 10 per cent of national income, or slightly above the average for rich countries. Mr Bush should seek bipartisan support for such a target and for an associated pledge that federal government will do its part to rebuild the nation's savings. How? By striving not merely to reduce the budget deficit but to generate, over time, a sizeable surplus, equivalent to perhaps 2 per cent of GNP. As soon as such a radical pledge became plausible, long-term interest rates would fall sharply, allowing a faster recovery of private investment.

The second plank in a pro-savings policy would be a commitment to radical tax reform. The most striking aspect of US taxation is the minimal reliance on consumption taxes. The US is almost alone in lacking a national value added tax. The introduction of a European-style VAT would enable the federal government to increase taxes almost painlessly (thus scoring towards its goal of a budget surplus), while spurring growth by lowering the effective rate of taxation on income and capital.

Perhaps the US should now stop kidding itself and face a hard truth: it can only grow faster in the future if it consumes less of its national income today.

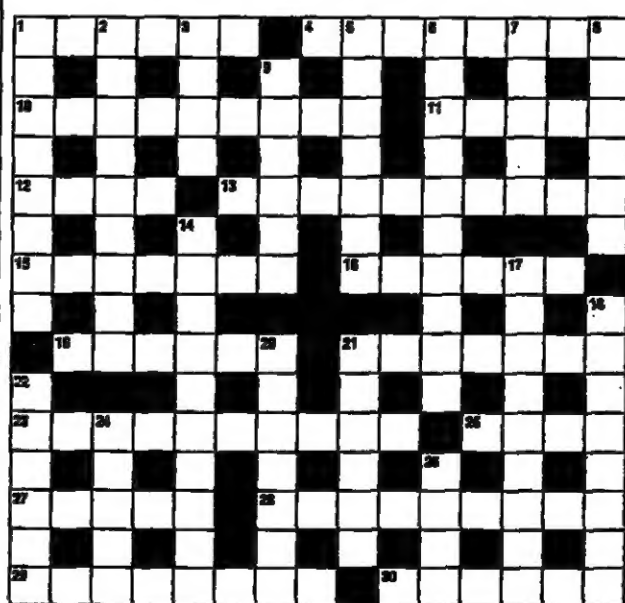
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### ACROSS

- 1 and 4 Put in the cast and makes part of the action? (6,4,4)
- 10 Announcing control about who - initially Graves (5)
- 11 A large number leaving the wood for the river (5)
- 12 Seen in a line one used for advertising purposes (4)
- 13 Get a move on and create lace as ordered (10)
- 15 Hair often in; ear could be (7)
- 16 Soldiers turning round in play (5)
- 17 Duke's ground: an insufficient amount? (6)
- 21 Eg bees buzzing around one to harass (7)
- 23 Clears up to grab the prize (10)
- 25 Seaside feature that's contemporary, we hear (4)
- 27 Liable to misunderstanding in part (5)
- 28 One they least upset not in play (2,7)
- 29 Tree ring produced before Latin festival (8)
- 30 The navy tucks into meat in the spring (6)

### DOWN

- 1 For local consumption only? (3,5)
- 2 A-Jib is to rally outside (9)
- 3 Crow turns up for clothing (4)
- 6 Slight contribution to education, eg lecturing (7)
- 7 The lies are with the management's compliments (3,5,5)
- 7 Sign when taking two from the book collection (5)
- 8 X-ray's duck out to a well-pitched ball (5)
- 9 Out church in spirit (5)
- 14 The bits needed when the original was out (5,5)
- 17 Is price on slips showing accuracy? (5)
- 18 The gamble by two chaps is a deception (5)
- 20 Member of old group to lash out when drunk, say? (7)
- 21 Tin industry workplace? (5)
- 22 Company's used crooks for money (5)
- 24 Supply - as cine always will (5)
- 25 Material excess could be (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 1.

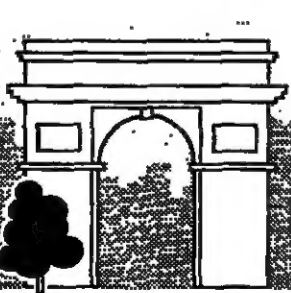
# A classic Mitterrand strip-tease

Ten days ago, President Francois Mitterrand of France suggested that the 12 European Community countries should develop a joint doctrine on nuclear weapons. He did not say why they needed a joint nuclear doctrine, and he declined to say what it should consist of. But he declared that this would "very quickly" become a significant issue in the building of a European defence.

This kind of talk, which is both provocative and evasive, challenging but enigmatic, is a classic Mitterrand strip-tease. The president is manifestly suggesting the opening-up of the long-guarded treasure of French national independence in nuclear policy. Yet he makes the suggestion so obliquely and moves on so quickly, that the casual observer is not sure whether the diaphanous veil fluttered aside for a moment or two, nor, if it did, whether what was revealed was worth seeing.

On the face of it, the suggestion is a reckless provocation at the heart of the French body politic. More than 25 years ago, France walked out of the integrated structure of Nato, and for an even longer period it has proclaimed that its nuclear arsenal is independent from those of its allies. This insistence on independence may have played a key role in maintaining popular support for France's nuclear role; it has been a constant feature of the stock-in-trade of all mainline politicians for a generation.

Deliberately approved the development of a European nuclear doctrine, therefore, would seem foolhardy and premature. Mr Mitterrand's immediate need is popular support



IAN DAVIDSON on Europe

and formal ratification for the Maastricht treaties on economic and political union. These treaties already call for far-reaching shifts of national sovereignty between France and the emerging federal structures in Europe. They do not explicitly require any early change in French nuclear doctrine; so it seems gratuitous to give the national nuclear consensus an extra shake before it is absolutely necessary.

But, at least, what I thought when I read his speech; it appears I was wrong. Since he spoke, there has been almost no reaction from the political establishment in France. One choleric protest came from Mr Jacques Baumel, an unreconstructed Gaullist politician of the old school; but he played a key role in maintaining popular support for France's nuclear role; it has been a constant feature of the stock-in-trade of all mainline politicians for a generation.

For the rest, President Mitterrand's tease did not stir up France's leading politicians at all - not even the top brass of the Gaullist party. Of course,

the Cold War is over, and nuclear deterrence no longer makes the headlines as it once did; so perhaps the French are less sensitive to the question of nuclear independence. Whatever the reason, it looks as though France's national nuclear deterrent may be on its way to being de-sanctified.

This is all to the good. There has long been a deep contradiction at the heart of France's European policy, between the active pursuit of integration in political and economic affairs, and the doctrinaire refusal of integration in defence. The contradiction has become even more stark during the past year, after France (with Germany) openly started pressing the case for a European defence policy, without abandoning the traditional Gaullist rhetoric at home in relation to French national defence.

These Gaullist hang-ups are now being discarded in a fairly systematic way. In November, Nato endorsed the development of a European defence role, through the creation of "integrated and multinational European structures". It was a historic compromise: the US has stopped asking the French to rejoin Nato, and the French have stopped objecting to military integration. That removed the last obstacle to an agreement at Maastricht on the objective of a European defence.

The unresolved question was where French nuclear weapons fitted in with Europe's defence. It is easy to argue, like Mr Jacques Delors, president of the European Commission, that French (and UK) nuclear weapons should be handed over to a strong European federal authority; but such an author-

ity will not exist for decades.

President Mitterrand's proposal for the development of a European nuclear doctrine, is bolder, because it could start to happen more quickly.

So what does he have in mind? Officials smile and shrug. If Mr Mitterrand has something precise in mind, he must be keeping it to himself. They say his main objective is political, not technical: the central fact is that he has, for the first time, placed the question of French nuclear weapons on the European table.

"The nuclear question is posed," says one. "We need to ask what is the future of nuclear deterrence in Europe, after the dissolution of the Soviet enemy? There is no longer a French taboo. This reinforces the credibility of our approach to European defence; we shall be seeking the reactions of the British and the Germans."

It will take more than a few oblique phrases to wipe out 30 years of Gaullism, however. A senior German diplomat was sceptical: "This is new; but I'm not sure it means a lot. It is hardly likely that Mitterrand will offer to discuss nuclear targeting."

A senior UK diplomat was even more dismissive and smug: "Mitterrand is simply signalling that he is aware of the contradictions in the French position; we do not know if there is anything more behind it. The French have a problem: we do not."

My hunch is that Mr Mitterrand wants to start serious political discussions. The Germans and British therefore need to decide what they think and what they want. Scepticism will not be enough.